

**ONTARIO
SUPERIOR COURT OF JUSTICE
(COMMERCIAL LIST)**

**IN THE MATTER OF THE *COMPANIES' CREDITORS ARRANGEMENT ACT*,
R.S.C. 1985, c. C-36, AS AMENDED**

**AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF
BZAM LTD., BZAM HOLDINGS INC., BZAM MANAGEMENT INC., BZAM
CANNABIS CORP., FOLIUM LIFE SCIENCE INC., 102172093 SASKATCHEWAN
LTD., THE GREEN ORGANIC DUTCHMAN LTD., MEDICAN ORGANIC INC., HIGH
ROAD HOLDING CORP., AND FINAL BELL CORP.**

Applicants

**MOTION RECORD
(Returnable July 15, 2024)**

July 8, 2024

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A	Exhibit "A" – Affidavit of Matthew Milich sworn February 28, 2024
B	Exhibit "B" – Affidavit of Matthew Milich sworn March 1, 2024
C	Exhibit "C" – Affidavit of Matthew Milich sworn March 25, 2024
D	Exhibit "D" – Affidavit of Matthew Milich sworn May 10, 2024
E	Exhibit "E" – Amended and Restated Initial Order dated March 8, 2024
3	Draft Stay Extension Order

TAB 1

**ONTARIO
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**IN THE MATTER OF THE *COMPANIES' CREDITORS ARRANGEMENT ACT*,
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Applicants

**NOTICE OF MOTION
(Returnable July 15, 2024)**

The Applicants will make a motion before the Honourable Justice Osborne of the Ontario Superior Court of Justice (Commercial List) (the "**Court**") on Monday, July 15, 2024 at 10:00 a.m. (EST) or as soon after that time as the motion can be heard.

PROPOSED METHOD OF HEARING: The motion is to be heard:

- In writing under subrule 37.12.1(1).
- In writing as an opposed motion under subrule 37.12.1(4).
- In person.
- By telephone conference.
- By video conference.

At a Zoom link to be provided by the Court in advance of the motion.

THE MOTION IS FOR:

1. An order (the "**Stay Extension Order**") substantially in the form attached hereto at Tab 3 of this motion record, among other things,
 - (a) extending the Stay Period (as defined below) to and including August 28, 2024; and
 - (b) approving the Fourth Report of the Monitor, to be filed (the "**Fourth Report**") and the activities of the Monitor described therein.
2. Such further and other relief as this Court deems just.

THE GROUNDS FOR THIS APPLICATION ARE:

3. All capitalized terms not otherwise defined herein have the meaning ascribed to them in:
 - (a) the Initial Order of the Honourable Justice Osborne dated February 28, 2024 (the "**Initial Order**") in the Applicants' proceedings (the "**CCAA Proceedings**") under the *Companies' Creditors Arrangement Act*, R.S.C. 1985, c. C-36, as amended (the "**CCAA**"); or
 - (b) the affidavits of Matthew Milich sworn February 28, 2024 and March 1, 2024, as applicable.

Introduction and Background

4. BZAM is the ultimate parent company to several companies in the cannabis industry in Canada. Through the Subsidiaries, its business and operations focus on the production and sale of various cannabis products.

5. Facing significant liquidity issues, the Applicants obtained protection under the CCAA on February 28, 2024, pursuant to the Initial Order. The Initial Order, among other things:

- (a) declared that the Applicants are parties to which the CCAA applies;
- (b) appointed FTI as the Monitor;
- (c) granted an initial stay of proceedings in favour of the Applicants, the Non-Applicant Stay Parties, and their respective Directors and Officers, until and including March 8, 2024 (the "**Initial Stay Period**");
- (d) approved TGOD's ability to borrow up to a principal amount of \$2,400,000 under a debtor-in-possession credit facility (the "**DIP Loan**") from the Company's existing senior secured creditor, Cortland Credit Lending Corporation ("**Cortland**" and in its capacity as lender, the "**DIP Lender**") to finance the Company's critically required working capital requirements and other general corporate purposes, post-filing expenses and costs during the Initial Stay Period with the other Applicants acting as guarantors under the DIP Loan; and
- (e) granted the Administration Charge, the DIP Lender's Charge and the Directors' Charge.

6. At the comeback hearing on March 8, 2024, the Court granted an amended and restated Initial Order (the "**ARIO**") which, among other things:

- (a) granted an extension of the Initial Stay Period to and including May 25, 2024 (the "**Stay Period**");

- (b) increased the maximum principal amount that the Applicants can borrow under the DIP Loan to \$41,000,000; and
- (c) increased the maximum quantum of (i) the Administration Charge from \$500,000 to \$1,000,000, (ii) the DIP Lender's Charge from \$2,400,000 to \$41,000,000 (plus accrued and unpaid interest, fees and costs), and (iii) the Directors' Charge from \$5,300,000 to \$12,900,000.

7. On May 17, 2024, the Court granted an Order which, among other things, extended the Stay Period to and including July 15, 2024.

The SISP

8. On March 8, 2024, the Court also granted an Order (the "**SISP Approval Order**") which, among other things:

- (a) authorized and approved BZAM's execution of a share subscription agreement (the "**Stalking Horse Purchase Agreement**") among BZAM and 1000816625 Ontario Inc. (the "**Stalking Horse Purchaser**") dated March 1, 2024, *nunc pro tunc*, including the Bid Protections; and
- (b) approved a sale and investment solicitation process (the "**SISP**") in which the Stalking Horse Purchase Agreement served as the Stalking Horse Bid.

9. Following the SISP Approval Order, the Monitor took steps to advance the SISP in accordance with the timelines contemplated therein. On April 16, 2024, following certain discussions between the Monitor and the potential bidders, the Monitor and the Applicants

determined that none of the LOIs constituted a Qualified Bid. Accordingly, with the consent of the DIP Lender, the SISP was terminated.

10. The DIP Lender and the Stalking Horse Purchaser have both consented to a 30-day extension until July 21, 2024 to close the Stalking Horse Bid (referred to as the "**Outside Date**" in the SISP).

Litigation with Final Bell

11. Final Bell Holdings International Ltd. ("**Final Bell**") served a notice of motion on March 18, 2024, in support of its rescission claim, alleging that the Applicants had made numerous false misrepresentations which induced Final Bell into entering and closing the Share Exchange Agreement (as defined in the Second Report of the Monitor dated April 17, 2024).

12. On April 24, 2024, BZAM and Cortland filed security for costs motions (the "**Security for Costs Motions**"). The Security for Costs Motions were heard on June 4, 2024. Pursuant to the endorsement of the Honourable Justice Osborne dated June 30, 2024 (the "**Endorsement**"), Final Bell was ordered to post security in the amounts of \$350,000 and \$147,000 in respect of the costs of the BZAM and Cortland, respectively, within 15 days of the Endorsement date. In addition, Final Bell was ordered to pay to BZAM and Cortland costs in respect of the Security for Costs Motions in the amounts of \$20,000 and \$8,500, respectively.

13. On May 3, 2024, Final Bell abandoned its rescission claim, seeking in the alternative: (i) equitable damages in lieu of rescission, and (ii) a declaration that such damages are subject to a constructive trust (the "**Amended Claim**"). The Amended Claim is currently scheduled to be adjudicated on September 18 and 19, 2024 (the "**Hearing**").

14. In response to the Amended Claim, Cortland delivered an aide memoire on June 3, 2024, in support of its position that a threshold motion is required (the "**Threshold Motion**") prior to the Hearing. As of the date of this notice, the Threshold Motion has not been scheduled.

The Notice of Objection

15. On June 25, 2024, Mr. France Boisvert and Mr. Daniel Fontaine (the "**Motion Parties**") served a Notice of Motion on the Applicants (the "**Disclaimer Motion**") objecting to a Notice by Debtor Company to Disclaim or Resiliate an Agreement sent by Medican Organic Inc. on May 29, 2024.

16. The Monitor and the Applicants are in ongoing discussions with the Motion Parties in an effort to reach a consensual resolution in respect of the Disclaimer Motion. No time has been set for a hearing in respect of the Disclaimer Motion should a hearing be required.

The Stay Extension

17. The stay of proceedings under the ARIO is currently set to expire on July 15, 2024. Pursuant to the proposed Stay Extension Order, the Applicants are seeking to extend the Stay Period to and including August 28, 2024 (the "**Stay Extension**").

18. The Stay Extension is necessary and in the best interests of the Applicants, the Non-Applicant Stay Parties and their stakeholders, as it provides the Applicants an opportunity to finalize and seek approval of the Stalking Horse Purchase Agreement without disruption. If extended, the stay of proceedings will preserve the *status quo* and afford the Applicants the breathing space and stability required to continue to operate their business in the ordinary course.

19. The Monitor, the DIP Lender, Stone Pine and the Stalking Horse Purchaser are supportive of the proposed relief, and the Monitor does not believe that any stakeholder will be materially prejudiced by the granting of the Stay Extension.

20. As demonstrated in the revised cash flow forecast to be appended to the Fourth Report, the Applicants are forecasted to have sufficient liquidity to fund their obligations and the costs of these CCAA Proceedings through the end of the proposed extended Stay Period.

Approval of the Monitor's Activities and the Fourth Report

21. The proposed Stay Extension Order seeks approval of the Fourth Report and the activities of the Monitor described therein.

OTHER GROUNDS:

22. The provisions of the CCAA and the inherent and equitable jurisdiction of this Court;

23. Rules 1.04, 2.03, 3.02, 14.05(2), 16, 38 and 39 of the Ontario *Rules of Civil Procedure*, R.R.O 1990, Reg. 194, as amended and sections 106 and 137(2) of the *Courts of Justice Act*, R.S.O. 1990, c. C.43 as amended; and

24. Such further and other grounds as counsel may advise and this Court may permit;

THE FOLLOWING DOCUMENTARY EVIDENCE will be used at the hearing of this motion:

- (a) the affidavit of Matthew Milich, sworn on July 8, 2024, and the exhibits attached thereto;
- (b) the Fourth Report; and

(c) such further and other evidence as counsel may advise and this Court may permit.

July 8, 2024

BENNETT JONES LLP

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M5X 1A4

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**IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED
AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF BZAM LTD., BZAM HOLDINGS
INC., BZAM MANAGEMENT INC., BZAM CANNABIS CORP., FOLIUM LIFE SCIENCE INC., 102172093
SASKATCHEWAN LTD., THE GREEN ORGANIC DUTCHMAN LTD., MEDICAN ORGANIC INC., HIGH ROAD
HOLDING CORP., AND FINAL BELL CORP.**

Court File No.: CV-24-00715773-00CL

ONTARIO
SUPERIOR COURT OF JUSTICE
(COMMERCIAL LIST)

Proceedings Commenced in Toronto

NOTICE OF MOTION
(Stay Extension Order)

BENNETT JONES LLP
One First Canadian Place
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M5X 1A4

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Lawyers for the Applicants

TAB 2

**ONTARIO
SUPERIOR COURT OF JUSTICE
(COMMERCIAL LIST)**

**IN THE MATTER OF THE *COMPANIES' CREDITORS ARRANGEMENT ACT*,
R.S.C. 1985, c. C-36, AS AMENDED**

**AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF
BZAM LTD., BZAM HOLDINGS INC., BZAM MANAGEMENT INC., BZAM
CANNABIS CORP., FOLIUM LIFE SCIENCE INC., 102172093 SASKATCHEWAN
LTD., THE GREEN ORGANIC DUTCHMAN LTD., MEDICAN ORGANIC INC., HIGH
ROAD HOLDING CORP., AND FINAL BELL CORP.**

Applicants

**AFFIDAVIT OF MATTHEW MILICH
(Sworn July 8, 2024)**

I, Matthew Milich, of the City of Long Beach, in the State of California, **MAKE OATH**

AND SAY:

1. This affidavit is made in support of a motion by BZAM Ltd. ("**BZAM**"), BZAM Holdings Inc., BZAM Management Inc., BZAM Cannabis Corp., Folium Life Science Inc., 102172093 Saskatchewan Ltd., The Green Organic Dutchman Ltd. ("**TGOD**"), Medican Organic Inc. ("**Medican**"), High Road Holding Corp., and Final Bell Corp. doing business as BZAM Labs (each individually, an "**Applicant**", and collectively, the "**Applicants**").

2. I am the Chief Executive Officer of BZAM, which wholly-owns or has a controlling interest in each of the other Applicants and which, directly or indirectly, wholly-owns four other non-Applicant subsidiaries¹ (each subsidiary of BZAM individually a "**Subsidiary**" and together

¹ The non-Applicant subsidiaries are: (1) 9430-6347 Québec Inc.; (2) The Green Organic Beverage Corp., a dormant company based in Delaware; (3) TGOD Europe B.V., a company based in the Netherlands, and (4) The Green Organic Dutchman Germany GmbH, a dormant company based in Germany (collectively, the "**Non-Applicant Stay Parties**").

the "**Subsidiaries**", and collectively with BZAM, the "**Company**"). As such, I have personal knowledge of the Applicants and the matters to which I depose in this affidavit. Where I have relied on other sources for information, I have so stated and I believe them to be true.

3. This affidavit should be read in conjunction with the affidavits that I previously swore in these proceedings, including on February 28, 2024 (the "**First Milich Affidavit**"), March 1, 2024 (the "**Second Milich Affidavit**"), March 25, 2024, and May 10, 2024 (collectively the "**Milich Affidavits**"). All capitalized terms used and not otherwise defined herein have the meaning ascribed to them in the Milich Affidavits, as applicable. Copies of the Milich Affidavits (without exhibits) are attached hereto as **Exhibits "A" - "D"**.

4. All references to currency in this affidavit are in Canadian dollars unless noted otherwise.

I. RELIEF REQUESTED

5. I swear this affidavit in support of a motion brought by the Applicants for an order (the "**Stay Extension Order**"), among other things,

(a) extending the Stay Period (as defined below) to and including August 28, 2024 (the "**Stay Extension**"); and

(b) approving the Fourth Report of the Monitor (the "**Fourth Report**"), to be filed, and the activities of the Monitor described therein.

II. INTRODUCTION AND BACKGROUND

6. BZAM was a reporting issuer listed on the Canadian Securities Exchange under the symbol "BZAM", "BZAM.WR", "BZAM.WA", and "BZAM.WB", and its shares previously traded in

the United States on the OTCQX under the symbol “BZAMF”. On May 7, 2024, the Ontario Securities Commission issued a Cease Trade Order in respect of the shares of BZAM.

7. BZAM is the ultimate parent company to several companies in the cannabis industry in Canada. Through the Subsidiaries, its business and operations focus on the production and sale of various cannabis products.

8. The Applicants obtained protection under the CCAA pursuant to the Initial Order on February 28, 2024. The facts underlying the Applicants’ financial circumstances and need for CCAA protection are set out in the First Milich Affidavit and are not repeated herein.

9. The Initial Order, among other things:

- (a) declared that the Applicants are parties to which the CCAA applies;
- (b) appointed FTI as the Monitor;
- (c) granted an initial stay of proceedings in favour of the Applicants, the Non-Applicant Stay Parties, and their respective Directors and Officers, until and including March 8, 2024 (the "**Initial Stay Period**");
- (d) approved TGOD’s ability to borrow up to a principal amount of \$2,400,000 under a debtor-in-possession credit facility (the "**DIP Loan**") from the Company’s existing senior secured creditor, Cortland Credit Lending Corporation ("**Cortland**" and in its capacity as lender, the "**DIP Lender**") to finance the Company's critically required working capital requirements and other general corporate purposes, post-

filing expenses and costs during the Initial Stay Period with the other Applicants acting as guarantors under the DIP Loan; and

- (e) granted the Administration Charge, the DIP Lender's Charge and the Directors' Charge.

10. At the comeback hearing on March 8, 2024, the Court granted an amended and restated Initial Order (the "**ARIO**") which, among other things:

- (a) granted an extension of the Initial Stay Period to and including May 25, 2024 (the "**Stay Period**");
- (b) increased the maximum principal amount that the Applicants can borrow under the DIP Loan to \$41,000,000; and
- (c) increased the maximum quantum of (i) the Administration Charge from \$500,000 to \$1,000,000, (ii) the DIP Lender's Charge from \$2,400,000 to \$41,000,000 (plus accrued and unpaid interest, fees and costs), and (iii) the Directors' Charge from \$5,300,000 to \$12,900,000.

11. A copy of the ARIO is attached hereto as **Exhibit "E"**.

The SISP

12. On March 8, 2024, the Court also granted an Order (the "**SISP Approval Order**") which, among other things:

- (a) authorized and approved BZAM's execution of a share subscription agreement (the "**Stalking Horse Purchase Agreement**") among BZAM and 1000816625 Ontario

Inc.² (the "**Stalking Horse Purchaser**") dated March 1, 2024, *nunc pro tunc*, and the Bid Protections set out therein; and

- (b) approved a sale and investment solicitation process (the "**SISP**") in which the Stalking Horse Purchase Agreement served as the "**Stalking Horse Bid**".

13. Additional information regarding the Stalking Horse Bid is set out in the Second Milich Affidavit.

14. Following the SISP Approval Order, the Monitor took steps to advance the SISP in accordance with the timelines contemplated therein. On April 16, 2024, following certain discussions among the Monitor and the potential bidders, the Monitor and the Applicants determined that none of the LOIs received by the LOI Deadline (as defined in the Second Report of the Monitor dated April 17, 2024 (the "**Second Report**")) constituted a Qualified Bid. Accordingly, with the consent of the DIP Lender, the SISP was terminated.

15. The DIP Lender and the Stalking Horse Purchaser have both consented to a 30-day extension until July 21, 2024 to close the Stalking Horse Bid (referred to as the "**Outside Date**" in the SISP).

16. It is my understanding that when the Applicants seek Court approval of the Stalking Horse Purchase Agreement, the Monitor will provide stakeholders and the Court with a more detailed summary of the results of the SISP.

² The Stalking Horse Purchaser is a company related to Bassam Alghanim, who is BZAM's largest shareholder, current Chairman, and the individual that ultimately controls Stone Pine Capital Ltd., a secured creditor of BZAM.

The First Stay Extension

17. On May 17, 2024, the Court granted an Order which, among other things, extended the Stay Period to and including July 15, 2024 (the "**First Stay Extension**").

DIP Loan Extension

18. The DIP Loan is set to expire on July 15, 2024. However, Cortland and the Applicants have agreed to extend the maturity date to and including August 28, 2024. It is my understanding that the executed extension agreement will be included in a subsequent affidavit and/or appended to the Fourth Report.

A. Litigation with Final Bell

19. As set out in greater detail in the Second Report, Final Bell Holdings International Ltd. ("**Final Bell**") served a notice of motion on March 18, 2024, in support of its rescission claim, alleging that the Applicants had made numerous false misrepresentations which induced Final Bell into entering and closing the Share Exchange Agreement (as defined in the Second Report). Despite the Applicants' best efforts to have the issues adjudicated on an expedited basis, the court granted Final Bell an adjournment on April 19, 2024.³

20. On May 3, 2024, Final Bell abandoned its rescission claim, seeking in the alternative: (i) equitable damages in lieu of rescission, and (ii) a declaration that such damages are subject to a

³ Final Bell sought an adjournment of the hearing on the basis of BZAM's supplemental production of just four additional versions of the B300s (Cannabis Duty and Information Returns under Excise Act, 2001) for BZAM Management Inc. ("BMI") for August-November 2023. The B300s were originally produced on April 12, 2024 by way of answer to a question taken under advisement on the out-of-court examination of Sean Bovingdon (BZAM's former Chief Financial Officer) conducted under Rule 39.03. It was the supplemental production of these additional versions of the B300s taken from the CRA portal – which simply illustrated the difference between the *filing date* and the *CRA review date* for the B300s for August and November 2023, and which was necessitated by the unfounded position asserted in Final Bell's opening statement that BMI "failed to file its B300 excise tax returns for August and November 2023 within the time required and was therefore not current with its excise tax filings" – that resulted in Final Bell seeking, and the Court reluctantly granting, the adjournment of the hearing.

constructive trust (the "**Amended Claim**"). The Amended Claim is currently scheduled to be adjudicated on September 18 and 19, 2024 (the "**Hearing**").

21. In response to the Amended Claim, Cortland delivered an aide memoire (the "**Cortland Memoire**") on June 3, 2024, in support of its position that a threshold motion is required (the "**Threshold Motion**") prior to the Hearing.

22. As set out in greater detail in the Cortland Memoire, Cortland submits that the Threshold Motion would be dispositive of the litigation brought by Final Bell by addressing the discrete legal issue of whether Final Bell's constructive trust claim can take priority to Cortland's DIP Lender's Charge. The Applicants are of the view that the Threshold Motion should be scheduled as soon as possible, as its determination may expedite the Company's exit from these CCAA proceedings. As of the date of this affidavit, the Threshold Motion has not yet been scheduled.

Security for Costs Motions

23. On April 24, 2024, BZAM filed a motion for security for costs, on the basis that (i) Final Bell is not ordinarily resident in Ontario, and (ii) Final Bell lacks sufficient assets in Ontario (and elsewhere) to satisfy an adverse cost award in the Final Bell litigation. Cortland filed a similar motion for security for costs. The motions for security for costs were heard on June 4, 2024 (the "**Security for Costs Motions**").

24. Pursuant to the endorsement of the Honourable Justice Osborne dated June 30, 2024 (the "**Endorsement**"), Final Bell was ordered to post security in the amounts of \$350,000 and \$147,000 in respect of the costs of BZAM and Cortland, respectively, within 15 days of the Endorsement date (the "**Security**"). In addition, Final Bell was ordered to pay to BZAM and Cortland costs in

respect of the Security for Costs Motions in the amounts of \$20,000 and \$8,500, respectively (the "**Costs Award**"). As of the date of this affidavit, it is my understanding that Final Bell has not yet posted the Security or paid the Costs Award.

B. Notice of Motion of France Boisvert and Daniel Fontaine

25. On June 25, 2024, Mr. France Boisvert and Mr. Daniel Fontaine (the "**Motion Parties**") served a Notice of Motion on the Applicants (the "**Disclaimer Motion**") objecting to a Notice by Debtor Company to Disclaim or Resiliate an Agreement (the "**Notice**") sent by Medican on May 29, 2024.

26. The Notice disclaimed or resiliated the following agreements:

- (a) a share purchase agreement between Mr. Boisvert, Mr. Fontaine, and Medican, and to which intervenes 9430-6347 Quebec Inc. ("**9430 Quebec**"), dated November 11, 2022;
- (b) a letter of intent by and between Medican, Mr. Fontaine, Mr. Boisvert, and 9317228 Canada Inc. ("**931 Canada**") and to which intervenes 9430 Quebec; and
- (c) a bring-down certificate from 9430 Quebec, Mr. Boisvert, and Mr. Fontaine to Medican and 931 Canada, dated November 4, 2022 (collectively the "**Agreements**").

As is required by subsection 32(1) of the CCAA, the Applicants' obtained the Monitor's approval to disclaim and/or resiliate the Agreements.

27. Medican and the Motion Parties, among others, entered into certain agreements pursuant to which Medican agreed to purchase all outstanding and issued shares of 9430 Quebec, subject to the satisfaction of certain conditions precedent. It is my understanding that certain of these conditions precedent were never satisfied, and the transaction did not formally close. As of the date of this affidavit, the shares of 9430 Quebec remain in escrow.

28. Following the issuance of the Notice, the Motion Parties and the Applicants engaged in discussions through their respective counsels, which generally related to the outstanding obligations of 9430 Quebec. As a result of these discussions, the Applicants, with the Monitor's approval, agreed to extend the 15-day objection deadline set out in the Notice to June 25, 2024.

29. The Monitor and the Applicants are in ongoing discussions with the Motion Parties in an effort to reach a consensual resolution in respect of the Disclaimer Motion. It is my understanding that the Applicants will provide a more detailed overview of the circumstances leading up to the Disclaimer Motion if a determination from this Court is ultimately required. No hearing date has been set for the Disclaimer Motion.

III. STAY EXTENSION AND REPORT APPROVAL

A. Stay Extension

30. The Stay Period under the First Stay Extension is currently set to expire on July 15, 2024. Pursuant to the proposed Stay Extension Order, the Applicants are seeking to extend the Stay Period to and including August 28, 2024.

31. It is both necessary and in the best interests of the Applicants, the Non-Applicant Stay Parties and their stakeholders that the Stay Period be extended to allow the Applicants an

opportunity to finalize and seek approval of the Stalking Horse Purchase Agreement without disruption. If extended, the stay of proceedings will preserve the *status quo* and afford the Applicants the breathing space and stability required to continue to operate their business in the ordinary course.

32. The Applicants had originally intended to seek approval of the Stalking Horse Purchase Agreement prior to the expiry of the First Stay Extension. However, due to previous uncertainty surrounding the Security for Costs Motions and the determination of the Amended Claim, the Applicants postponed seeking approval of the Stalking Horse Purchase Agreement. Once the Applicants and their major stakeholders obtain greater clarity in respect of the determination of the Amended Claim, including the Threshold Motion, the Applicants intend to seek approval of the Stalking Horse Purchase Agreement without further delay.

33. Since the granting of the First Stay Extension, the Applicants have acted in good faith and with due diligence to, among other things, (i) implement certain restructuring steps such as disclaiming agreements and reducing headcount to improve the overall profitability of their business; (ii) prepare court materials for, and attend the hearing of, the Security for Costs Motions; and (iii) finalize the terms of the Stalking Horse Purchase Agreement.

34. In connection with the proposed Stay Extension, the Applicants, with the assistance of the Monitor, prepared a revised cash flow analysis (the "**Second Revised Cash Flow Forecast**") to determine their funding requirements during the Stay Extension. I understand that a copy of the Second Revised Cash Flow Forecast will be attached to the Fourth Report. As the Second Revised Cash Flow Forecast illustrates, the Applicants are forecasted to have sufficient liquidity to fund

their obligations and the costs of these CCAA proceedings through the end of the Stay Extension period.

35. I also understand that the Monitor, the DIP Lender, Stone Pine and the Stalking Horse Purchaser believe that the Stay Extension is appropriate in the circumstances, and that the Monitor does not believe that any stakeholder will be materially prejudiced by the granting of the Stay Extension.

B. Approval of the Fourth Report

36. The proposed Stay Extension Order seeks approval of the Fourth Report. Throughout these CCAA proceedings, the Monitor has provided valuable assistance to the Applicants. As such, the Applicants believe that it is fair and reasonable in the circumstances to approve the Fourth Report and the activities of the Monitor as described therein.

IV. CONCLUSION

37. I believe that the relief sought and described herein is in the best interest of the Applicants and their stakeholders. Since the granting of the First Stay Extension, the Applicants have acted in good faith and with due diligence to, among other things, implement restructuring steps to improve the financial efficiency of the Company, finalize the terms of the Stalking Horse Purchase Agreement, and apprise their stakeholders of these CCAA proceedings, all with the assistance and oversight of the Monitor, while also dealing with the ongoing Final Bell litigation.

38. I swear this affidavit in support of the Applicants' motion for the proposed Stay Extension Order and for no other or improper purpose.

THIS IS **EXHIBIT "A"** REFERRED TO IN THE AFFIDAVIT
OF MATTHEW MILICH, SWORN BEFORE ME
THIS 8TH DAY OF JULY, 2024.

A handwritten signature in blue ink, appearing to read "Jamie Ernst", is positioned above a horizontal line.

JAMIE ERNST
A Commissioner for taking Affidavits
(or as may be)

**ONTARIO
SUPERIOR COURT OF JUSTICE
(COMMERCIAL LIST)**

**IN THE MATTER OF THE *COMPANIES' CREDITORS ARRANGEMENT ACT*,
R.S.C. 1985, c. C-36, AS AMENDED**

**AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF
BZAM LTD., BZAM HOLDINGS INC., BZAM MANAGEMENT INC., BZAM
CANNABIS CORP., FOLIUM LIFE SCIENCE INC., 102172093 SASKATCHEWAN
LTD., THE GREEN ORGANIC DUTCHMAN LTD., MEDICAN ORGANIC INC., HIGH
ROAD HOLDING CORP., AND FINAL BELL CORP.**

Applicants

**AFFIDAVIT OF MATTHEW MILICH
(Sworn February 28, 2024)**

I, Matthew Milich, of the City of Long Beach, in the State of California, **MAKE OATH
AND SAY:**

1. This affidavit is made in support of an Application by BZAM Ltd. ("**BZAM**"), BZAM Holdings Inc. ("**BZAM Holdings**"), BZAM Management Inc. ("**BZAM Management**"), BZAM Cannabis Corp. ("**BZAM Cannabis**"), Folium Life Science Inc. ("**Folium Life Science**"), 102172093 Saskatchewan Ltd. ("**102 Saskatchewan**"), The Green Organic Dutchman Ltd. ("**TGOD**"), Medican Organic Inc. ("**Medican Organic**"), High Road Holding Corp. ("**High Road Holding**"), and Final Bell Corp. doing business as BZAM Labs ("**BZAM Labs**") (each individually, an "**Applicant**", and collectively, the "**Applicants**").

2. I am the Chief Executive Officer of BZAM, which wholly-owns or has a controlling interest in each of the other Applicants and which, directly or indirectly, wholly-owns four other

non-Applicant subsidiaries¹ (each subsidiary of BZAM individually a "**Subsidiary**" and together the "**Subsidiaries**", and collectively with BZAM, the "**Company**"). As such, I have personal knowledge of the Applicants and the matters to which I depose in this affidavit. Where I have relied on other sources for information, I have so stated and I believe them to be true.

3. All references to currency in this affidavit are in Canadian dollars unless noted otherwise.

I. RELIEF REQUESTED

4. I swear this affidavit in support of an urgent Application brought by the Applicants for an Order (the "**Initial Order**") pursuant to the *Companies' Creditors Arrangement Act*, R.S.C. 1985, c. C-36, as amended (the "**CCAA**"), among other things:

- (a) declaring that the Applicants are parties to which the CCAA applies;
- (b) appointing FTI Consulting Canada Inc. ("**FTI**" or the "**Proposed Monitor**") as an officer of the Court to monitor the assets, business, and affairs of the Applicants (once appointed in such capacity, the "**Monitor**");
- (c) approving TGOD's ability to borrow up to a principal amount of \$2,400,000 under a debtor-in-possession ("**DIP**") credit facility (the "**DIP Loan**") to finance the Company's critically required working capital requirements and other general corporate purposes, post-filing expenses and costs over the next ten (10) days with TGOD, BZAM, BZAM Holdings, BZAM Management, BZAM Cannabis, Folium

¹ The non-Applicant subsidiaries are: (1) 9430-6347 Québec Inc.; (2) The Green Organic Beverage Corp., a dormant company based in Delaware; (3) TGOD Europe B.V., a company based in the Netherlands, and (4) The Green Organic Dutchman Germany GmbH, a dormant company based in Germany (collectively, the "**Non-Applicant Stay Parties**").

Life Science, 102 Saskatchewan, Medican Organic, High Road Holding and BZAM Labs acting as guarantors under the DIP Loan;

- (d) staying, for an initial period of not more than ten (10) days, all proceedings and remedies taken or that might be taken in respect of the Applicants, the Monitor or the Directors and Officers (as defined below), or affecting the Applicants' business or the Property (as defined below), except with the written consent of the Applicants and the Monitor, or with leave of the Court (the "**Stay of Proceedings**");
- (e) extending the benefit of the Stay of Proceedings and other aspects of the Initial Order to the Non-Applicant Stay Parties and their respective Directors and Officers;
- (f) seeking relief from certain securities reporting obligations under federal, provincial or other laws until further Order of this Court; and
- (g) granting the Administration Charge, the DIP Lender's Charge, and the Directors' Charge (as each are defined below and, collectively, the "**Charges**") in the following priorities:
 - (i) with respect to the Applicants' current and future assets, undertakings and properties of every nature and kind whatsoever, and wherever situate, including all proceeds thereof (collectively, the "**Property**") other than the Edmonton Property (as defined below):

First – the Administration Charge up to a maximum amount of \$500,000;

Second – the DIP Lender’s Charge up to a maximum amount of \$2,400,000 plus accrued and unpaid interest, fees and expenses; and

Third – the Directors’ Charge up to a maximum amount of \$5,300,000;

(ii) with respect to the Edmonton Property:

First – the Administration Charge up to a maximum amount of \$500,000;

Second – the Edmonton Property Charge in favour of the lenders under the Mortgage Loan (as defined below);

Third – the DIP Lender's Charge up to a maximum amount of \$2,400,000 plus accrued and unpaid interest, fees and expenses; and

Fourth – the Directors' Charge up to a maximum amount of \$5,300,000.

5. If the proposed Initial Order is granted, the Applicants intend to return to Court within ten (10) days (the "**Comeback Hearing**") to seek approval of an Amended and Restated Initial Order (the "**ARIO**"), which, among other things, would:

- (a) extend the Stay of Proceedings;
- (b) increase the maximum principal amount that the Applicants can borrow under the DIP Loan;
- (c) increase the quantum of each of the Administration Charge (to a maximum amount of \$1,000,000), the DIP Lender's Charge (to a principal amount of \$41,000,000 plus

accrued and unpaid interest, fees and expenses), and the Directors' Charge (to a maximum amount of \$12,900,000); and

- (d) seek such other customary relief as may be required to advance the Applicants' restructuring.

6. In addition, the Applicants also intend to seek an Order at the Comeback Hearing (the "**SISP Approval Order**") which, among other things, would:

- (a) authorize and approve BZAM's execution of a share subscription agreement (the "**Stalking Horse Purchase Agreement**") among BZAM and a corporation (the "**Stalking Horse Purchaser**") related to Bassam Alghanim, who is BZAM's largest shareholder, current Chairman, and the individual that ultimately controls Stone Pine Capital Ltd. ("**Stone Pine**"), a secured creditor of BZAM, *nunc pro tunc*, including the Bid Protections (as defined below);
- (b) grant a Court-ordered charge (the "**Bid Protections Charge**") over the Property in favour of the Stalking Horse Purchaser as security for payment of the Bid Protections, with the priority set out therein;
- (c) approve a sale and investment solicitation process (the "**SISP**") in which the Stalking Horse Purchase Agreement will serve as the "**Stalking Horse Bid**", and authorizing the Applicants and the Monitor to implement the SISP pursuant to its terms; and

- (d) authorize and direct the Applicants and the Monitor to perform their respective obligations and do all things reasonably necessary to perform their obligations under the SISP.

II. OVERVIEW

7. BZAM is a reporting issuer listed on the Canadian Securities Exchange under the symbol “BZAM”, “BZAM.WR”, “BZAM.WA”, and “BZAM.WB” and its shares trade in the United States on the OTCQX under the symbol “BZAMF”. It is the ultimate parent company to several companies in the cannabis industry in Canada. Through the Subsidiaries, its business and operations focus on production and sale of various cannabis products. The Company owns cannabis cultivation and processing facilities in Ontario and Alberta, leases production facilities in Ontario, British Columbia and Québec, leases a retail store in Saskatchewan, and has its corporate offices in Ontario and British Columbia.

8. The Applicants are in a dire liquidity crisis and, absent the approval of the additional financing proposed to be made available under the DIP Loan, will not be able to meet their obligations as they become due. Accordingly, there is significant urgency to this CCAA application and the relief sought pursuant to the Initial Order.

9. As a result, the Applicants are seeking protection under the CCAA to, among other things, obtain additional financing in order to continue operations and to implement the SISP that would see the Company restructured and/or all or a portion of the Applicants’ business and assets sold as a going concern.

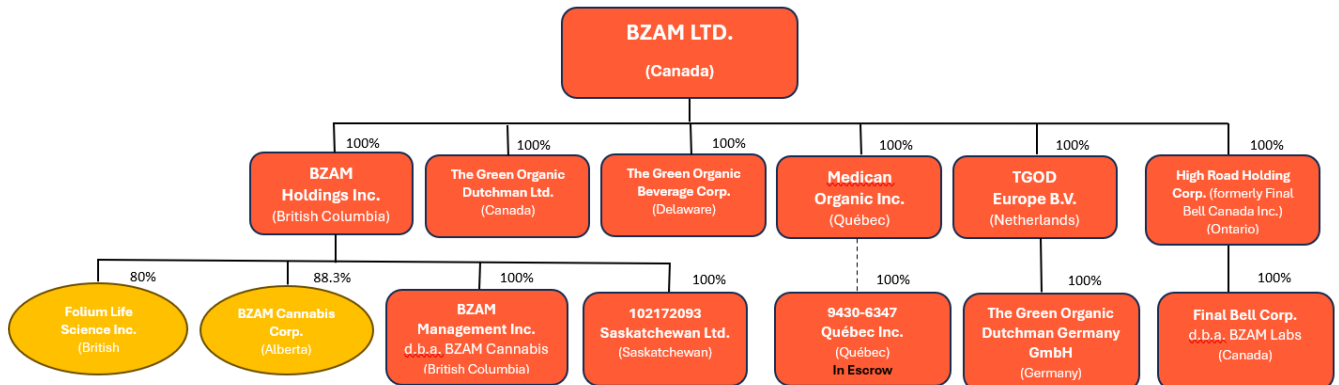
10. The Company’s existing senior secured creditor, Cortland Credit Lending Corporation ("**Cortland**"), has agreed to provide additional financing through the DIP Loan (in its capacity as lender, the "**DIP Lender**") to, among other things, provide the Applicants with the immediate access to funding needed to continue to operate and preserve the value of their operations while the SISP is conducted subject to certain conditions, including Court approval. As noted above, the relief in respect of the SISP is intended to be sought at the Comeback Hearing; no relief related to the SISP is being sought at this time.

11. The CCAA filing and the proposed SISP are intended to benefit all of the Company’s stakeholders in Canada and internationally, including the Company's many employees, customers, suppliers, secured creditors, other contracting parties, Health Canada, and the relevant provincial cannabis regulators.

III. CORPORATE STRUCTURE OF THE COMPANY

12. A copy of the Company’s current corporate structure is attached hereto as **Exhibit “A”** and is reproduced below for ease of reference:

BZAM Ltd. Corporate Org Chart
As of February 20, 2024, Issued/Outstanding Shares of BZAM Ltd: 273,578,952 common [shares](#)



13. All of the Applicants are Canadian companies and are wholly-owned, directly or indirectly, by BZAM (other than Folium Life Science and BZAM Cannabis). The Non-Applicant Stay Parties are registered in Canada, the United States, the Netherlands and Germany.

14. For the purpose of this affidavit and for greater certainty, all references to the Applicants include each of their predecessor entities.

A. BZAM

15. BZAM was incorporated under the name "The Green Organic Dutchman Holdings Ltd." ("**TGOD Holdings**") under the *Canada Business Corporations Act*, RSC 1985, c C-44 (the "**CBCA**") by articles of incorporation dated November 11, 2016, and it later amended its articles on February 23, 2023 to change its name to "BZAM Ltd.". BZAM's registered head office is located in Pitt Meadows, British Columbia. BZAM wholly-owns five of the other Applicants: BZAM Holdings, BZAM Management, TGOD, Medican Organic and High Road Holding. A copy of BZAM's corporate profile report is attached hereto as **Exhibit "B"**.

16. BZAM's name change resulted from a transaction between TGOD Holdings and BZAM Holdings. On November 3, 2022, TGOD Holdings acquired all of the issued and outstanding common shares of BZAM Holdings from BZAM Holdings' sole shareholder in exchange for common shares of TGOD Holdings. This transaction resulted in BZAM Holdings' then-sole shareholder holding approximately 49.5% of the issued and outstanding shares in TGOD Holdings.

17. On January 8, 2024, BZAM acquired all of the issued and outstanding common shares of Final Bell Canada Inc. (now known as High Road Holding) from Final Bell Holdings International

Ltd. ("**FBHI**"). This transaction combined BZAM's cultivation, production, and sales infrastructure with the portfolio of brands that FBHI is bringing to market in Canada.

B. The Applicant Subsidiaries

1. BZAM Holdings

18. BZAM Holdings was incorporated under the *Business Corporations Act*, SBC 2002, c 57 (the "**BCBCA**") on January 17, 2019 to act as a holding company over BZAM Management, 102 Saskatchewan, BZAM Cannabis and Folium Life Science. BZAM Holdings' registered office is located in Vancouver, British Columbia. A copy of BZAM Holdings' corporate profile report is attached hereto as **Exhibit "C"**.

2. BZAM Management

19. BZAM Management was incorporated under the BCBCA on March 12, 2019 and currently does business as "BZAM Cannabis". BZAM Management is a licensed entity with Health Canada that operates out of a leased facility located at Units 517-519, 19100 Airport Way, Pitt Meadows, British Columbia (the "**Pitt Meadows Facility**"). A copy of BZAM Management's corporate profile report is attached hereto as **Exhibit "D"**.

3. BZAM Cannabis

20. BZAM Cannabis was incorporated under the name "1771277 Alberta Inc." under the *Business Corporations Act*, RSA 2000, c B-9 (the "**ABCA**") by articles of incorporation dated September 10, 2013 and later renamed "BZAM Cannabis Corp." following an amalgamation with Sweetgrass Inc. BZAM Cannabis is a licensed entity with Health Canada that operated out of a

facility that it owns located at 8770 24th Street, Sherwood Park, Alberta (the "**Edmonton Property**"). The Edmonton Property is currently listed for sale. There is some cultivation equipment on the grounds of the Edmonton Property, but BZAM Cannabis does not have any active operations or inventory at the Edmonton Property. A copy of BZAM Cannabis' corporate profile report is attached hereto as **Exhibit "E"**.

4. Folium Life Science

21. Folium Life Science was incorporated under the BCBCA on April 29, 2013. Folium Life Science is a licensed entity with Health Canada that operates out of a leased facility located at #107-109, 1761 Sean Heights, Saanichton, British Columbia (the "**Saanichton Facility**"). The Saanichton Facility currently holds various cultivation equipment and inventory. A copy of Folium Life Science's corporate profile report is attached hereto as **Exhibit "F"**.

5. 102 Saskatchewan

22. 102 Saskatchewan was incorporated on June 15, 2023 under *The Business Corporations Act, 2021*, SS 2021, c 6 and sells cannabis products direct to customers under a retail sales license through a leased store located at 40 Great Plains Road, Emerald Park, Saskatchewan (the "**Regina Store**"). A copy of 102 Saskatchewan's corporate profile report is attached hereto as **Exhibit "G"**.

6. TGOD

23. TGOD was incorporated under the CBCA on January 10, 2013. TGOD is a licensed entity with Health Canada that operates out of a facility that it owns located at 1915 Jerseyville Road West, Jerseyville, Ontario (the "**Hamilton Facility**"). A copy of TGOD's corporate profile report is attached hereto as **Exhibit "H"**.

7. **Medican Organic**

24. Medican Organic was incorporated under the *Business Corporations Act*, SQ 2009, c 52 (the "QCBCA") on September 19, 2017 and is currently a holding company that is intended to hold all of the issued and outstanding shares of 9430-6347 Québec Inc. ("**943 Québec**") once the transaction in respect of 943 Québec closes (as described in more detail below). A copy of Medican Organic's corporate profile report is attached hereto as **Exhibit "I"**.

8. **High Road Holding**

25. High Road Holding was incorporated under the name "Final Bell Canada Inc." under the *Business Corporations Act*, RSO 1990, c B.16 (the "OBCA") by articles of incorporation dated January 18, 2021. As described above, Final Bell Canada Inc. amended its articles on January 8, 2024 to change its name to "High Road Holding Corp." after its acquisition by BZAM. High Road Holding wholly-owns BZAM Labs, another Applicant. A copy of High Road Holding's corporate profile report is attached hereto as **Exhibit "J"**.

9. **BZAM Labs**

26. BZAM Labs was incorporated under the name "Mettrum (Bennett North) Ltd." under the CBCA by articles of incorporation dated March 3, 2016, later renamed "Starseed Medicinal Inc." on June 21, 2019, and then later renamed "Final Bell Corp." on June 15, 2021. BZAM Labs is a licensed entity with Health Canada that currently does business as "BZAM Labs" and operates out of a leased facility located at 1100 Bennett Road, Bowmanville, Ontario (the "**Bowmanville Facility**"). A copy of BZAM Labs' corporate profile report is attached hereto as **Exhibit "K"**.

C. The Non-Applicant Stay Parties

27. There are four direct and indirect Subsidiaries of BZAM that are not Applicants in these proceedings:

(a) 943 Québec;

(b) The Green Organic Beverage Corp. ("**TGOB**"), a dormant company based in Delaware;

(c) TGOB Europe B.V. ("**TGOB Europe**"), a company based in the Netherlands; and

(d) The Green Organic Dutchman Germany GmbH ("**TGOB Germany**"), a dormant company based in Germany.

28. 943 Québec was incorporated on December 7, 2020 under the QCBCA and is a licensed entity with Health Canada that operates out of a leased facility located at 5000 Chemin Murphy, Vaudreuil-Dorion, Québec (the "**Québec Facility**"). A copy of 943 Québec's corporate profile report is attached hereto as **Exhibit "L"**.

29. On November 11, 2022, Medican Organic entered into a Share Purchase Agreement, Lease Agreement and Letter of Intent to acquire 943 Québec. Those agreements are currently being held in escrow until certain condition precedents listed in the Letter of Intent are met, and the only condition precedent remaining is that the landlord for the Québec Facility obtain municipal approval over certain improvements that it made to the building. Copies of the Share Purchase Agreement, Lease Agreement and Letter of Intent are attached hereto as **Exhibits "M", "N", and "O"**, respectively.

30. Medican Organic currently holds all the issued and outstanding shares in 943 Québec in escrow until the municipal approval is issued. The Company anticipates that the acquisition of 943 Québec will close in the near future, potentially during the pendency of these CCAA Proceedings. The landlord improvements are now complete and the parties agreed that the commencement date under the lease would start in December 2023. As of the date of this affidavit, 943 Québec has paid two instalments of rent at \$12,647.25 per month (inclusive of QST) while the application for municipal approval of the improvements remains pending. The Applicants intend to serve the landlord of the Québec Facility with notice of the CCAA Proceedings for the Comeback Hearing.

31. TGOD Europe wholly-owns TGOD Germany. Neither company has any material assets or operations.

32. TGOB similarly has no assets or operations. A copy of TGOB's corporate profile report is attached hereto as **Exhibit "P"**.

33. Notwithstanding that these parties are not Applicants the Applicants believe that it is critical to the best interests of the Applicants and their stakeholders to extend the benefits of the Stay of Proceedings to the Non-Applicant Stay Parties. The Non-Applicant Stay Parties are highly integrated with the Applicants and will benefit from the CCAA Proceedings and will maximize value and certainty for the entire Company.

34. In particular, 943 Québec has an active business and holds a license with Health Canada for its operations at the Québec Facility and it requires the benefit of the Stay of Proceedings to prevent the landlord of the Québec Facility from exercising its option to terminate the Lease Agreement. In contrast, TGOD Europe, TGOD Germany and TGOB may have tax attributes of some value to the Stalking Horse Purchaser or any potential purchaser in the SISP. The assets and

liabilities of the Non-Applicant Stay Parties would be compromised if these entities did not benefit from the Stay of Proceedings.

IV. BUSINESS OF THE APPLICANTS

A. The Cannabis Industry in Canada

35. The cannabis industry has evolved, and continues to evolve, rapidly in Canada. Licenses to cultivate, process and/or sell cannabis, among other things, are regulated under the *Cannabis Act*, S.C. 2018, c. 16 (the "*Cannabis Act*") and through the *Cannabis Regulations*, SOR/2018-144 (the "*Cannabis Regulations*").

36. On October 17, 2018, recreational use of cannabis was legalized in Canada. On that date, the *Cannabis Act*, which regulates retail cannabis for recreational adult-use, medical cannabis and industrial hemp in Canada, came into effect. Additionally, cannabis was removed as a controlled substance from the *Controlled Drugs and Substances Act*, S.C. 1996, c. 19, and the *Access to Cannabis for Medical Purposes Regulations*, SOR/2016-230 was repealed.

37. On October 17, 2019, the *Cannabis Act* was amended to broaden the scope of legal cannabis products, to include edible cannabis, cannabis extracts and cannabis topicals.

38. The cannabis industry continues to be a highly regulated industry, with the *Cannabis Act* regulating the possession, cultivation, production, distribution, sale, research, testing, import, export and promotion of cannabis.

B. The Company's Business

39. The Company engages in the production, cultivation, processing and distribution of cannabis and cannabis-related products. Its goal is to build a sustainable Canadian cannabis company.

40. Five of BZAMs Subsidiaries are licensed with Health Canada and operate facilities across Canada which cultivate, process and market a range of cannabis products, including dried cannabis and cannabis extract products.

41. BZAM's registered and records office is located in British Columbia, but the majority of the Company's business is based out of Ontario. For example, the Company operates two facilities in Ontario, the Hamilton Facility and the Bowmanville Facility, and nearly 60% of the Company's employees are in Ontario. The Company's senior secured creditor, Cortland, is headquartered in Toronto, Ontario. Several of BZAM's senior management, including the President and the Chief Financial Officer, reside in Ontario and I split my time between the Company's offices in Ontario and British Columbia. In addition, four of BZAM's seven directors reside in Ontario (and two of the other three are non-residents of Canada).

C. Employees

42. The Company collectively employs 441 people in Canada through BZAM and its Subsidiaries (collectively, the "**Employees**") of which approximately 256 of the Employees are employed in Ontario.

43. In addition to the Employees, the Company employs approximately 80-90 individuals on a contract basis. These contract workers are not paid through the Company's payroll. The

Company also pays a quarterly director fee to six directors. None of the employees of the Company are unionized and there is no pension plan.

44. The aggregate payroll for the Company is approximately \$2,344,764 per month.

D. Owned and Leased Real Property

45. The Company owns two cannabis cultivation and processing facilities:

(a) the Hamilton Facility operated by TGOD and which remains in operation; and

(b) the Edmonton Property that was operated by BZAM Cannabis and is currently listed for sale.

46. The Company cultivates and/or processes cannabis at three different leased locations:

(a) the Saanichton Facility operated by Folium Life Sciences;

(b) the Pitt Meadows Facility operated by BZAM Management; and

(c) the Bowmanville Facility operated by BZAM Labs.

47. In addition to the leased facilities above, 102 Saskatchewan leases the space for the Regina Store where it sells retail products direct to customers. The Company also has a leased storage unit located at 150 Mohawk Street, Brantford, Ontario.

48. The Company also leases certain office space, including BZAM's registered office located at the Pitt Meadows Facility and the registered office for certain Subsidiaries located at Suite 402-5520 Explorer Drive, Mississauga, Ontario. These two locations together serve as the corporate offices for the Company.

49. The Company is currently subletting two additional properties that were previously used as office space:

(a) Suite 1570, 200 Burrard Street, British Columbia; and

(b) 311-455 Boulevard Fénelon, Dorval, Québec.

50. BZAM also makes ongoing payments totaling \$25,000 per month towards a lease it previously held at 780 8th Concession, R.R. 3 Puslinch, Ontario (the "**Puslinch Property**"). BZAM makes these payments pursuant to a Lease Settlement Agreement dated June 30, 2023 it entered into with the landlord for the Puslinch Property following BZAM's sale of 100% of all the issued and outstanding shares in Galaxie Brands Corporation, the previous tenant, to 1000370759 Ontario Inc. who assumed the lease at a reduced monthly rent. BZAM has an obligation to make these ongoing payments for the duration of the new tenant's lease at the Puslinch Property and guaranteed the new tenant's base rent payments of \$40,000 per month until June 30, 2024.

51. The Company's costs for all leased locations is approximately \$355,16.57 in aggregate per month.

E. Third Party Suppliers

52. The Company relies on several vendors and third-party service providers to operate its business. In particular, various cannabis product providers, lab services, and utility and technology providers are essential to the Company's operations. Any interruption of service from these third parties, either because they are unable to continue to provide their services to the Applicants or refuse to do so on account of unpaid pre-filing amounts owed to them by the Applicants, may prevent the Applicants from operating in the ordinary course and continuing to provide

uninterrupted services to its customers. The Company is not current with respect to many of these obligations and several Subsidiaries have significant accounts payable (as reflected in the aggregate table below on the Company's liabilities).

1. Brand License Agreements

53. The Company has three brand license agreements, in its capacity as the holder of a standard processing license pursuant to the *Cannabis Act*, in which the licensors have licensed certain intellectual property for the Company's use in certain commercialization, manufacturing and ancillary activities in Canada.

2. Contract and Manufacturing Agreements

54. The Company has approximately three to four active manufacturing services agreements, in its capacity as the holder of a standard processing license pursuant to the *Cannabis Act*, in which BZAM Labs provides the counterparties with certain manufacturing and ancillary services in connection with supply chain management, manufacturing, and shipment of certain products.

3. Supply Agreements

55. The Company has four supply agreements with sellers licensed under the *Cannabis Act* pursuant to which the Company purchases certain cannabis raw material from the sellers for use in its own production and manufacturing through purchase orders.

4. Service Provider and Distribution Agreements

56. The Company has approximately three to four active services and distribution agreements pursuant to which the Company produces and supplies certain products to the counterparty who provides supply management, sale, distribution, and marketing support services for those products.

5. International Supply Agreements

57. The Company has approximately four to five active supply or purchase agreements pursuant to which it makes certain products available to international purchasers for resale under the purchaser's own brand in its territory.

6. Other Agreements

58. BZAM Management has a joint venture agreement with another party pursuant to which BZAM Management provides the necessary production and distribution infrastructure for the business and the counterparty provides the necessary intellectual property, expertise and support to the business for launching the products, including services to BZAM Management for branding and marketing, product development, and sales. The revenues from this joint venture flow through BZAM Management's accounts from the provincial boards which are then remitted back to the joint venture's account.

59. BZAM Management, TGOD and BZAM Labs each have cannabis board supply agreements with various provincial and territorial governments pursuant to which these Subsidiaries provide certain products to the relevant provincial or territorial authorities for wholesale distribution and for sale in public and private retail markets.

F. Excise Duty and Sales Taxes

60. Cannabis producers in Canada are required to post security pursuant to the *Excise Act, 2001*, S.C. 2002, c. 22 (the "*Excise Act, 2001*"). The security provides the Canada Revenue Agency ("CRA") with financial assurance for any outstanding excise duty payable. The security can be posted in the form of a surety bond or a deposit with the CRA.

61. TGOD and BZAM Management have surety bonds in place for \$1,300,000 and \$3,000,000, respectively, with Intact Insurance who holds 50% of this amount as a cash deposit in the amount of \$2,150,000. BZAM Labs has a \$350,000 cash deposit with the CRA.

62. The security required to be posted with the CRA is calculated as the highest amount of cannabis duties payable for a calendar month in the previous twelve calendar months. These duties are calculated, in part, based on the expected number of grams or milligrams of packaged cannabis products to be sold. As of February 15, 2024, TGOD, BZAM Management and BZAM Labs collectively had approximately \$9,083,289.33 in excise tax arrears. On February 2, 2024, the CRA agreed to a temporary payment plan with BZAM Management pursuant to which it agreed to pay \$164,474 per month in excise taxes. On October 18, 2023, the CRA agreed to a payment plan with TGOD pursuant to which it agreed to pay \$330,000 per month in excise taxes.

63. The following Applicants are also in arrears with respect to payroll deductions, GST, and HST in the amount of approximately \$2,644,500.75 in aggregate. As of February 15, 2024:

(a) TGOD has approximately \$1,056.11 outstanding in respect of payroll deductions;

(b) BZAM Management has approximately \$1,363,291.60 outstanding in respect of GST;

(c) BZAM Cannabis has approximately \$923,851.04 outstanding in respect of GST;

(d) BZAM Labs has approximately \$356,302 outstanding in respect of HST.

64. Each of the Applicants is current on its GST/HST filings. On June 21, 2023, the CRA agreed to a temporary payment plan with BZAM Management pursuant to which it agreed to pay \$97,638 per month in GST, which accounts for \$1,276,781.36 of the GST currently owing.

G. Cannabis Licenses

1. Licenses with Health Canada

65. Certain of the Subsidiaries hold licenses with Health Canada which permit these entities to undertake:

(a) standard cultivation activities, including: (i) to possess cannabis; (ii) to obtain dried cannabis, fresh cannabis, cannabis plants or cannabis plant seeds by cultivating, propagating and harvesting; (iii) to alter its chemical or physical properties by any means; and (iv) to sell cannabis (together, "**Standard Cultivation Activities**");

(b) standard processing activities, including: (i) to possess cannabis; (ii) to produce cannabis at the licensed site, other than to obtain it by cultivating, propagating or harvesting; and (iii) to sell cannabis (together, "**Standard Processing Activities**");

(c) activities related to the sale of cannabis for medical purposes, including: (i) to possess cannabis; and (ii) to sell cannabis ("**Medical Purpose Activities**"); and

- (d) research activities, including possession and production of cannabis for use in accordance with any research protocols submitted to Health Canada ("**Research Purpose Activities**").

66. The following Subsidiaries hold licenses issued by Health Canada in accordance with the *Cannabis Act* and *Cannabis Regulations*:

- (a) BZAM Management holds a license that permits it to undertake Standard Processing Activities at the Pitt Meadows Facility. BZAM Management's license expires on March 27, 2025;
- (b) 943 Québec holds a license that permits it to undertake Standard Cultivation Activities and Standard Processing Activities at the Québec Facility. 943 Québec's license expires on April 8, 2027;
- (c) Folium Life Science holds a license that permits it to undertake Standard Cultivation Activities and Medical Purpose Activities at the Saanichton Facility. Folium Life Science's license expires on May 10, 2024;
- (d) TGOD holds a license that permits it to undertake Standard Cultivation Activities, Standard Processing Activities and Medical Purpose Activities at the Hamilton Facility. TGOD's license expires on July 20, 2027;
- (e) BZAM Cannabis holds a license that permits it to undertake Standard Cultivation Activities, Standard Processing Activities and Medical Purpose Activities at the Edmonton Property. BZAM Cannabis' license expires on December 5, 2027;

- (f) BZAM Labs holds a license which permits it to undertake Standard Cultivation Activities, Standard Processing Activities and Medical Purpose Activities at the Bowmanville Facility. BZAM Labs' license expires on October 27, 2027; and
- (g) BZAM Labs also holds a license which permits it to undertake Research Purpose Activities at the Bowmanville Facility. BZAM Labs' license expires on February 7, 2025.

67. Copies of the above licenses with Health Canada are attached hereto as **Exhibit “Q”**.

2. Licenses with the CRA

68. BZAM Management, BZAM Labs, Folium Life Science and TGOD each have cannabis licenses with the CRA that require them to apply cannabis excise stamps to their cannabis products in accordance with the *Excise Act, 2001*.

69. The CRA wrote to BZAM Management on January 29, 2024 to advise that BZAM Management’s cannabis license will expire at midnight on February 29, 2024. The CRA imposed the condition that BZAM Management maintain contact with a collections officer to ensure that a mutually agreeable payment arrangement was followed. BZAM Management has asked the assigned collections officer for an extension to April 15, 2024 to comply with the condition. A copy of the CRA’s letter dated January 29, 2024 is attached hereto as **Exhibit “R”**.

70. BZAM Labs’ cannabis license with the CRA is set to expire on May 16, 2024. A copy of BZAM Labs’ cannabis license renewal letter from the CRA is attached hereto as **Exhibit “S”**.

71. Folium Life Science's cannabis license with the CRA is set to expire on September 30, 2024. A copy of Folium Life Science's cannabis license renewal letter from the CRA is attached hereto as **Exhibit "T"**.

72. TGOD's cannabis license with the CRA is set to expire on October 16, 2024. A copy of TGOD's cannabis license renewal letter from the CRA is attached hereto as **Exhibit "U"**.

H. Intellectual Property

73. BZAM owns trademarks on certain core branded products including BZAM™, TGOD™, Highly Dutch Organic™, and TABLE TOP™. BZAM also produces products under license for various third party brands and suppliers as described above.

I. Cash Management and Credit Cards

74. The Company maintains 19 bank accounts with BMO and Alterna Bank. The Company also has a business credit card used by certain employees that is secured by cash with BMO. BZAM maintains unsecured intercompany loan accounts with many of its Subsidiaries, and those Subsidiaries maintain unsecured intercompany loans with other Subsidiaries, and money flows between BZAM and the Subsidiaries against these intercompany loan accounts.

V. FINANCIAL POSITION OF THE APPLICANTS

75. A copy of the Company's unaudited consolidated balance sheet as at January 31, 2024 is attached hereto as **Exhibit "V"**. Certain information contained in this unaudited balance sheet is summarized below.

76. The Applicants have struggled with cash flow, and since January 31, 2024 in particular, the cash position of the Applicants has deteriorated significantly. The cash on hand for the Applicants for the week of February 25, 2024 is expected to be approximately \$1,848,000.

A. Assets

77. As at January 31, 2024 the Company had total consolidated assets with a book value of approximately \$195,711,080, which consisted primarily of the following:

Asset Type	Book Value (Consolidated)
Current Assets (Total):	\$100,203,370
Cash and Cash Equivalents	\$4,253,289
Restricted Cash	\$86,633
Trade Receivables	\$14,065,092
Biological Assets	\$5,193,174
Inventories	\$58,828,406
Prepaid Expenses and Deposits	\$5,186,618
Other Current Assets	\$455,874
Due from Related Parties	\$1,658,284
Assets Held for Sale	\$10,476,000
Non-Current Assets (Total):	\$95,507,710
Property, Plant and Equipment	\$75,127,717
Intangible Assets	\$18,353,274
Goodwill	\$790,306
Other Assets	\$1,236,413

Asset Type	Book Value (Consolidated)
Total	\$195,711,080

78. The net realizable value of the assets is expected to be considerably less than the book value.

B. Liabilities

79. As at January 31, 2024 the Company had total consolidated liabilities with a book value owing of approximately \$112,873,839, which consisted primarily of the following:

Liability Type	Book Value (Consolidated)
Current Liabilities (Total):	(\$100,883,319)
Accounts Payable and Accrued Liabilities	(\$28,211,004)
Excise Duties Payable	(\$9,525,910)
Sales Taxes Payable	(\$2,188,326)
Due to Related Parties	(\$2,420,530)
Unearned Revenue	(\$2,497,443)
Current Portion of Lease Liabilities	(\$2,491,578)
Debt	(\$53,548,528)
Non-Current Liabilities (Total):	(\$11,990,520)
Lease Liabilities	(\$11,990,520)
Total	(\$112,873,839)

C. Secured Obligations

1. Credit Agreement with Cortland

80. On March 31, 2020, TGOD entered into a credit agreement with Cortland Credit Lending Corp. ("**Cortland**"), which was subsequently amended three times pursuant to which Cortland provided TGOD with a secured revolving credit facility totaling \$22,000,000 (as amended, the "**Original Credit Agreement**"). A copy of the Original Credit Agreement is attached hereto as **Exhibit "W"**.

81. TGOD also executed a debenture that, among other things, contained prohibitions against the creation of any mortgage, lien, security interest or encumbrance against its property, assets and undertakings in priority to Cortland's security interest (the "**Debenture**"). A copy of the Debenture is attached hereto as **Exhibit "X"**.

82. The Original Credit Agreement was amended and restated in its entirety on:

- (a) September 29, 2021, pursuant to an amended and restated credit agreement to extend the term, set the total facility limit, and provide immediate funding, which was then amended a further six times (as amended, the "**First ARCA**"). A copy of the First ARCA is attached hereto as **Exhibit "Y"**; and
- (b) January 8, 2024, pursuant to a further amended and restated credit agreement (the "**Second ARCA**" and, together with the Original Credit Agreement and the First ARCA, the "**Credit Agreement**") following BZAM's acquisition of Final Bell Corp. (*i.e.*, BZAM Labs). The Second ARCA was entered into to incorporate the assets of BZAM Labs into the security collateral of Cortland and, amongst other

things: (i) amend the EBITDA financial covenant to take effect on a rolling three month average basis; (ii) repay \$1,000,000 on the fixed portion of the facility from the proceeds of sale of the Edmonton Property, such repayment amount then becoming available under the revolving portion of the facility; and (iii) allow for an unsecured promissory note to be issued to FBHI (as described in further detail below). A copy of the Second ARCA is attached hereto as **Exhibit “Z”**.

83. Under the Credit Agreement, Cortland provided TGOD with an interest-bearing term and revolving credit facility totaling \$34,000,000. Each loan advance under the Credit Agreement (as amended by the Second ARCA) bears interest at an interest rate which is the greater of: (i) 12% per annum; and (ii) the TD Prime Rate, plus the Applicable Margin (as those terms are defined in the Credit Agreement), and is calculated daily and due and payable on the last business day of each month. The guarantors under the Credit Agreement are TGOD, BZAM, Medican Organic, BZAM Holdings, BZAM Management, BZAM Cannabis, Folium Life Science, High Road Holding and BZAM Labs (together, in such capacity, the "**Cortland Obligors**"). The term of the revolving credit facility expires on March 24, 2024, after which the Company must make monthly prepayments towards the base facility amounts borrowed.

84. Contemporaneously with the Second ARCA, BZAM, Medican Organic, BZAM Holdings, BZAM Management, BZAM Cannabis and Folium Life Science entered into a guarantee and security confirmation agreement with Cortland that, among other things, confirmed that existing guarantees that were entered into at the time of the Original Credit Agreement remained in full force and effect. A copy of the guarantee and security confirmation agreement is attached hereto as **Exhibit “AA”**.

85. On January 8, 2024, High Road Holding and BZAM Labs, which were not parties to the Original Credit Agreement or the First ARCA, entered into general security agreements with Cortland to provide Cortland with a security interest over all their present and after-acquired property. These general security agreements were entered into in the context of BZAM's acquisition of Final Bell Canada Inc. and Final Bell Corp. (*i.e.*, High Road Holding and BZAM Labs) which necessitated granting Cortland security over the two acquired entities. Copies of those general security agreements are attached hereto as **Exhibit "BB"**.

86. As of the date of this affidavit, approximately \$31,919,208.84 of principal is owing under the Credit Agreement and an additional \$362,916.21 of interest has accrued month-to-date for a total amount owing of \$32,282,125.05.

2. Promissory Notes with Stone Pine

87. BZAM has entered into a series of promissory notes with Stone Pine Capital Ltd. ("**Stone Pine**"), a company ultimately controlled by the Company's largest shareholder and current Chairman, as follows:

Date	Principal Amount
March 3, 2023	\$2,500,000
August 30, 2023	\$1,325,000
October 27, 2023	\$1,190,000
November 8, 2023	\$600,000
November 30, 2023	\$2,000,000
December 4, 2023	\$900,000

Date	Principal Amount
Total	\$8,515,000

(together, the "**Stone Pine Promissory Notes**")

88. Copies of the Stone Pine Promissory Notes are attached hereto as **Exhibit "CC"**.

89. The Stone Pine Promissory Notes were all amended on January 4, 2024 to each be payable upon demand provided that Stone Pine shall not be permitted to make demand until the later of either: (i) the maturity date of the Cortland Credit Agreement; and (ii) March 31, 2025. The first two Stone Pine Promissory Notes each carry an interest rate of 10% per annum whereas the remaining Stone Pine Promissory Notes carry an interest rate of the Prime Rate (as defined in the Stone Pine Promissory Notes) plus 8% per annum, with interest being calculated monthly and payable on the last day of each month. If BZAM fails to pay on demand any amounts due and payable and such defaults remain uncured for five business days from written notice, then interest accrues at a higher rate of 18% per annum. The amendment to the Stone Pine Promissory Notes is attached hereto as **Exhibit "DD"**.

90. Contemporaneously with the execution of each of the Stone Pine Promissory Notes, BZAM and Stone Pine entered into a general security agreement (collectively, the "**Stone Pine GSAs**") under which Stone Pine was granted security over all present and after-acquired property, assets and undertakings of BZAM. Copies of the Stone Pine GSAs are attached hereto as **Exhibit "EE"**.

91. BZAM, Stone Pine and Cortland entered into subordination and postponement agreements to subordinate the amounts owing under the Stone Pine Promissory Notes to the amounts owing

under the Credit Agreement with Cortland (the "**Subordination Agreements**"). Copies of the Subordination Agreements are attached hereto as **Exhibit "FF"**.

92. BZAM and Cortland also entered into consent agreements pursuant to which Cortland consented to the Stone Pine Promissory Notes on condition of entering into the Subordination Agreements (the "**Consent Agreements**"). The Consent Agreements include an acknowledgement from BZAM that any defaults in the observance or performance of the Stone Pine Promissory Notes constitute a default under the Credit Agreement. The cash advanced by Cortland under the Credit Agreement was ultimately used to fund the operations of the Subsidiaries downstream. Copies of the Consent Agreements are attached hereto as **Exhibit "GG"**.

93. BZAM has not yet paid any interest to Stone Pine under the Stone Pine Promissory Notes. As of the date of this affidavit, the principal amount of \$8,515,000 remains owing under the Stone Pine Promissory Notes and an additional \$509,755.67 of interest has accrued month-to-date for a total amount owing of \$9,024,755.67.

3. Mortgage Loan

94. At the time of its acquisition by BZAM Holdings, BZAM Cannabis owed approximately \$5,000,000 under a loan which was refinanced on May 31, 2021 and is secured against the Edmonton Property pursuant to a commitment letter dated May 19, 2021 (the "**Mortgage Loan**"). A copy of the Mortgage Loan is attached hereto as **Exhibit "HH"**.

95. The Mortgage Loan bears interest at 10.00% per annum and matures on May 31, 2026. Interest is calculated and compounded monthly and payable monthly on the last day of each month. The loan may be prepaid on 30 days' notice upon the payment of a prepayment fee. The

prepayment fee is equal to the greater of: (i) three months interest; and (ii) the aggregate amount of the agent's and lenders' cost of funds incurred as a result of the prepayment. The Mortgage Loan may be renewed beyond the maturity date for a fee of 2.0% of the outstanding principal amount owing should the lender agree. Security for the loan includes: (i) a first mortgage over the Edmonton Property (the "**Edmonton Property Charge**"); (ii) a general assignment of rents and leases in respect of the Edmonton Property; (iii) a general security agreement over all BZAM Cannabis' present and after acquired personal property; and (iv) a corporate guarantee of BZAM Management. A copy of the security documents under the Mortgage Loan are attached hereto as **Exhibit "II"**.

96. As of the date of this affidavit, the principal amount of \$5,000,000 remains owing under the Mortgage Loan and an additional \$40,229.89 of interest has accrued month-to-date for a total amount owing of \$5,040,229.89.

D. Unsecured Obligations

1. FBHI Promissory Note

97. BZAM acquired High Road Holding from FBHI on January 8, 2024. BZAM issued 90,000,000 common shares in BZAM at a deemed price of \$0.15 per share, representing approximately one-third of the issued and outstanding shares of BZAM. High Road Holding also provided an unsecured promissory note dated January 5, 2024 to FBHI in the amount of \$8,000,000 (the "**Final Bell Promissory Note**"). The Final Bell Promissory Note does not bear any interest until March 31, 2025, following which it will bear 10% interest until the maturity date of June 15, 2027. A copy of the Final Bell Promissory Note is attached hereto as **Exhibit "JJ"**.

98. On January 15, 2024 and February 15, 2024, BZAM made payments of \$79,167 each pursuant to the payment schedule included as Exhibit "A" to the Final Bell Promissory Note. The next scheduled payment of \$79,167 under the Final Bell Promissory Note is due on March 15, 2024.

99. On February 23, 2024, counsel for FBHI wrote to the board of directors of BZAM alleging, among other things, that the proposed CCAA Proceedings would breach the Share Exchange Agreement entered into among FBHI, BZAM Labs (formerly Final Bell Canada Inc.) and BZAM dated as of December 5, 2023 (the "**Final Bell Agreement**"). In the letter, counsel for FBHI requested advanced notice of any CCAA application. A copy of the letter from counsel for FBHI is attached hereto as **Exhibit "KK"**.

100. On February 26, 2024, counsel for BZAM responded to the letter from FBHI noting, among other things, that it contained numerous factual inaccuracies and mischaracterizations. A copy of the letter from counsel for BZAM is attached hereto as **Exhibit "LL"**.

101. As of the date of this affidavit, there has been no response to the February 26, 2024 letter.

2. Third Party Suppliers

102. Given the nature of its business, the Company relies on a number of vendors and third party service providers and, as such, are party to a number of agreements for the provision of certain essential services including, among other things, insurance, phone and internet, security, utilities, professional costs and other services provided in connection with operating a business in the cannabis industry. The Company has accrued a significant amount of invoices owing to third party suppliers as reflected in the table of liabilities above.

3. Employee Liabilities

103. The Company is current with respect to its payment of payroll and the remittance of employee source reductions. However, BZAM and certain of its subsidiaries have the following employee liabilities, among others:

- (a) BZAM, TGOD, BZAM Management, Folium Life Science, 102 Saskatchewan, Medican Organic and BZAM Labs owe several employees accrued and unpaid vacation pay in the aggregate amount of \$1,103,860;
- (b) the current Chief Financial Officer of BZAM, Sean Bovingdon, will be leaving his position concurrently with the filing of these CCAA Proceedings to take on a consultant role with BZAM until May 31, 2024 and he is anticipated to receive additional remuneration under a payment plan following his departure; and
- (c) 103 of salaried employees are eligible to receive an annual bonus for 2023 under a corporate incentive program as certain objective metrics, both at an individual and corporate level, were met last year. These bonuses are due to be paid at the end of March 2024 and total approximately \$702,000.

4. Intercompany Loans

104. The Company also engages in intercompany borrowing, through which parent or affiliate companies lend funds to their subsidiaries or affiliates. For example, BZAM has advanced unsecured loans to Subsidiaries such as BZAM Holdings, TGOD, Medican Organic, and BZAM Holdings has similarly advanced unsecured loans its subsidiaries such as Folium Life Science, BZAM Cannabis and BZAM Management.

VI. THE PROPOSED INTERIM FINANCING

105. On February 28, 2024, the following parties entered into a binding term sheet in respect of the DIP Loan (the "**DIP Term Sheet**"):

- (a) TGOD as the borrower (in such capacity, the "**Borrower**");
- (b) TGOD, BZAM, BZAM Holdings, BZAM Management, BZAM Cannabis, Folium Life Science, 102 Saskatchewan, Medican Organic, High Road Holding and BZAM Labs as the guarantors (collectively, and in such capacities, the "**DIP Guarantors**"); and
- (c) Cortland as the DIP Lender.

106. A copy of the DIP Term Sheet is attached hereto as **Exhibit "MM"**.

107. The DIP Term Sheet provides for a super-priority, DIP interim, non-revolving credit facility up to a maximum principal amount that does not exceed the lesser of: (i) \$41,000,000 (the "**Facility Limit**"); and (ii) the Revolving Facility Limit (as defined in the Second ARCA) plus \$7,000,000; provided that any pre-filing obligations and post-filing obligations do not, either individually or in the aggregate, exceed the Facility Limit.

108. The amounts drawn and outstanding under the DIP Loan will bear interest at a rate that is the greater of: (i) the TD Prime Rate (as defined in the Second ARCA) plus 8.05% per annum; and (ii) 12% per annum. Interest on the principal amount outstanding shall be due and payable in cash on the first business day of each month covering interest accrued over the previous calendar month.

109. The DIP Loan includes a commitment fee of \$98,000 which shall be fully payable by the Borrower upon the issuance of the Initial Order and paid from the initial advance under the DIP Loan.

110. The DIP Loan is conditional, among other things, upon the granting of a priority charge over the Property in favour of the DIP Lender to secure the amounts borrowed under the DIP Loan (the "**DIP Lender's Charge**"), however, the DIP Lender has agreed to subordinate the DIP Lender's Charge to all pre-filing amounts owing under the Edmonton Property Charge.

111. In accordance with the DIP Term Sheet, the DIP Loan is to be used during these CCAA proceedings (the "**CCAA Proceedings**") to fund:

- (a) working capital needs in accordance with the Cash Flow Forecast (as defined below);
- (b) fees and expenses associated with the DIP Loan (including without limitation certain expenses, fees of the Monitor, and legal fees of counsel to the DIP Lender, the Applicants and the Monitor); and
- (c) such other costs and expenses of the Borrower as agreed to by the DIP Lender, in writing.

112. The facility made available pursuant to the DIP Term Sheet contemplates a "creeping-roll up" structure, pursuant to which all post-filing receipts by the Applicants will be applied to repay pre-filing obligations owing to Cortland. For greater certainty, the DIP Lender's Charge does not secure any obligation that existed prior to the granting of the Initial Order.

113. The DIP Loan is subject to customary covenants, conditions precedent, and representations and warranties made by the Applicants to the DIP Lender. The DIP Loan must be repaid in full by the date that is the earlier of:

- (a) the Maturity Date (as defined in the DIP Term Sheet);
- (b) the occurrence of an Event of Default (as defined in the DIP Term Sheet); and
- (c) the date of a sale of all or a portion of the Collateral (as defined in the DIP Term Sheet).

114. The amount of the DIP Loan to be funded during the initial Stay of Proceedings (up to a principal amount of \$2,400,000) is only that portion that is necessary to ensure the continued operation of the Applicants' business in the ordinary course during the initial 10 days.

VII. RELIEF SOUGHT AT THE INITIAL HEARING

A. Stay of Proceedings

115. The Applicants urgently require a broad stay of proceedings to prevent enforcement action by certain contractual counterparties and to provide the Applicants with breathing space while they attempt to effect a restructuring, all the while permitting their business to continue to operate as a going concern. In particular, it is critical for the Applicants and 943 Québec (one of the Non-Applicant Stay Parties) to maintain their cannabis licenses with Health Canada and the CRA to ensure the business operates as a going concern in the cannabis industry. Furthermore, BZAM Management's cannabis license with the CRA is set to imminently expire on February 29, 2024.

116. The Applicants are concerned about their failure to meet certain obligations as they become due. It would be detrimental to the Applicants' business if proceedings were commenced or continued, or rights and remedies were executed, against the Applicants. Absent the Stay of Proceedings, the Applicants will not be able to continue to operate their business and will be forced to initiate an abrupt disorderly shutdown.

117. The Applicants are seeking to extend the Stay of Proceedings to the Non-Applicant Stay Parties due to the integration of the business and operations of the Company. The extension of the Stay of Proceedings to these entities is intended to prevent uncoordinated realization and enforcement attempts from being made in different jurisdictions, and thereby preventing immediate losses of value for the Company and its stakeholders.

118. The Applicants believe that without the benefit of the Stay of Proceedings, the Applicants' ability to market and sell their interests in the Non-Applicant Stay Parties (certain of which have active businesses while others may have valuable tax attributes) and their respective assets would be compromised given the lack of stability that would exist. In particular, 943 Québec requires the benefit of the Stay of Proceedings as Medican Organic's transaction to acquire all issued and outstanding shares in 943 Québec is expected to close shortly, at which point 943 Québec will form part of the Company. Without the benefit of the Stay of Proceedings, the landlord for the 943 Québec Facility could exercise its option to terminate the Lease Agreement with 943 Québec.

119. In light of the foregoing, the Stay of Proceedings is in the best interests of the Applicants and their stakeholders. I understand that the Proposed Monitor believes that the Stay of Proceedings – including its extension to the Non-Applicant Stay Parties – is appropriate in the circumstances.

B. Proposed Monitor

120. The proposed Initial Order contemplates that FTI will act as Monitor in the Applicants' CCAA Proceedings. I understand that FTI has consented to act as Monitor of the Applicants in the CCAA Proceedings if the proposed Initial Order is granted. A copy of FTI's consent to act as Monitor is attached hereto as **Exhibit "NN"**.

C. Ability to Pay Certain Pre-Filing Amounts

121. Pursuant to the proposed Initial Order, the Applicants are seeking authorization (but not the obligation) to pay, among other things:

- (a) all outstanding and future wages, salaries, employee and pension benefits, vacation pay and employee expenses payable on or after the date of the Initial Order, in each case incurred in the ordinary course of business and consistent with existing compensation policies and arrangements;
- (b) with the consent of the Monitor and the DIP Lender, amounts owing for goods and services actually supplied to the Applicants prior to the date of the Initial Order, with the Monitor considering, among other factors, whether (i) the supplier or service provider is essential to the Business and ongoing operations of the Applicants and the payment is required to ensure ongoing supply, (ii) making such payment will preserve, protect or enhance the value of the Property or the Business, (iii) making such payment is required to address regulatory concerns, and (iv) the supplier or service provider is required to continue to provide goods or services to

the Applicants after the date of the Initial Order, including pursuant to the terms of the Initial Order; and

- (c) the fees and disbursements of any Assistants (as defined in the Initial Order) retained or employed by the Applicants in respect of the CCAA Proceedings, at their standard rates and charges.

122. I believe this relief is necessary to maintain ordinary course operations, particularly given the highly regulated nature of the Applicants' business. The Applicants' ability to operate their business in the normal course is dependent on their ability to obtain an uninterrupted supply of certain goods and services.

123. I understand that the Monitor and the DIP Lender are supportive of that relief.

D. Administration Charge

124. The Initial Order provides for a Court-ordered charge in favour of the Proposed Monitor, as well as counsel to the Proposed Monitor and the Applicants, over the Property, to secure payment of their respective fees and disbursements incurred in connection with services rendered in respect of the Applicants up to a maximum amount of \$500,000 (the "**Administration Charge**"). The Administration Charge is proposed to rank ahead of and have priority over all of the other Charges.

125. The Applicants require the expertise, knowledge, and continued participation of the proposed beneficiaries of the Administration Charge during the CCAA Proceedings in order to complete a successful restructuring. Each of the beneficiaries of the Administration Charge will have distinct roles in the Applicants' restructuring.

126. The Applicants and the Proposed Monitor worked collaboratively to estimate the quantum of the Administration Charge required, which takes into account the limited retainers the professionals currently have and their material outstanding fees. I believe that the Administration Charge is fair and reasonable in the circumstances. I understand that the Proposed Monitor is also of the view that the Administration Charge is fair and reasonable in the circumstances, and that the proposed DIP Lender support the Administration Charge.

127. The Applicants intend to seek an increase to the Administration Charge to \$1,000,000 at the Comeback Hearing.

E. DIP Lender's Charge

128. The DIP Term Sheet provides, among other things, that the DIP Loan is contingent on the granting of the DIP Lender's Charge:

- (a) with respect to all Property other than the Edmonton Property, the DIP Lender's Charge is proposed to rank in priority to the Directors' Charge, but subordinate to the Administration Charge; and
- (b) with respect to the Edmonton Property, the DIP Lender's Charge is proposed to rank in priority to the Directors' Charge, but subordinate to the Administration Charge and the Edmonton Property Charge.

129. Pursuant to the proposed Initial Order, the DIP Lender's Charge will secure all of the credit advanced under the DIP Loan. The DIP Lender's Charge will not secure obligations incurred prior to the CCAA Proceedings.

130. The amount to be funded under the DIP Loan during the initial Stay of Proceedings is limited to the amount necessary to ensure the continued operations of the Applicants' business. Correspondingly, the DIP Lender's Charge under the proposed Initial Order is limited to the amount to be funded during the initial Stay of Proceedings. The Applicants intend to seek an increase to the DIP Lender's Charge at the Comeback Hearing to the full principal amount available under the DIP Loan.

F. Directors' Charge

131. I am advised by Sean Zweig of Bennett Jones LLP, and believe that, in certain circumstances, directors and officers can be held liable for obligations of a company, including those owed to employees and government entities. Among other things, I understand that these obligations may include unpaid accrued wages and unpaid accrued vacation pay, together with unremitted excise, sales, goods and services, and harmonized sales taxes.

132. It is my understanding that the Applicants' present and former directors and officers (the "**Directors and Officers**") are among the potential beneficiaries under liability insurance policies maintained by Berkley Insurance Company. However, I understand that these policies have various exceptions, exclusions and carve-outs and that they may not provide sufficient coverage against the potential liability that the Directors and Officers could incur in connection with the CCAA Proceedings.

133. Given the risks related to these CCAA Proceedings and the uncertainty surrounding available indemnities and insurance, I understand that the current Directors and Officers' involvement in the CCAA Proceedings is conditional upon the granting of a priority charge in

favour of the Directors and Officers in the amount of \$5,300,000 (the “**Directors’ Charge**”) which is described in greater detail in the pre-filing report of the Proposed Monitor.

134. The Applicants require the involvement of the Directors and Officers in order to continue business operations in the ordinary course. The Directors’ Charge would serve as security for the indemnification obligations and potential liabilities the Directors and Officers may face during the initial 10-day period of the CCAA Proceedings. The proposed Initial Order contemplates that the Directors’ Charge will rank subordinate to Administration Charge and the DIP Lender's Charge, but in priority to all other claims (except any secured creditors who did not receive notice of this application).

135. The Applicants believe that the Directors’ Charge is reasonable in the circumstances. I understand that the Proposed Monitor is supportive of the Directors’ Charge and its quantum.

136. The Applicants intend to seek an increase to the Directors’ Charge at the Comeback Hearing.

G. Cash Flow Forecast

137. With the assistance of the Proposed Monitor, the Applicants have undertaken a cash flow analysis to determine the quantum of funding required to finance their operations, assuming the Initial Order is granted, over the 13-week period ending May 25, 2024 (the “**Cash Flow Forecast**”). I understand that the Cash Flow Forecast will be attached to the pre-filing report of the Proposed Monitor.

138. The Cash Flow Forecast indicates that the Applicants urgently require DIP financing to ensure that they have the liquidity required to meet their obligations and continue their business operations during the Stay of Proceedings.

H. Additional Relief

1. Relief from Reporting and Filing Obligations

139. BZAM is seeking to be relieved from incurring any further expenses in relation to any filings (including financial statements), disclosures, core or non-core documents, restatements, amendments to existing filings, press releases or any other actions (collectively the "**Securities Filings**") that may be required by any federal, provincial or other law respecting securities or capital markets in Canada. This relief is necessary given BZAM's status as a publicly-traded company and reporting issuer listed on the Canadian Securities Exchange and the OTCQX.

140. It is anticipated that the CCAA Proceedings will be a transparent process through which BZAM's many shareholders and other stakeholders will receive information and be kept apprised of BZAM's efforts to ensure a going concern transaction. Relief from making the Securities Filings is critical in that it will allow BZAM to avoid the additional time and expense required for staying current on any public filings.

141. In addition to being relieved from having to make any of the Securities Filings, BZAM and the Monitor and their respective directors, officers, employees and other representatives are seeking to be relieved from any personal liability resulting from a failure to make any Securities Filings.

2. Relief in respect of the Licenses

142. The Subsidiaries listed above that hold licenses with Health Canada and cannabis licenses with CRA seek to have their licenses and their ability to receive cannabis excise stamps preserved and maintained during the Stay Period, including their ability to sell cannabis inventory in the ordinary course under those licenses. There is no immediate concern that any of the licenses with Health Canada will expire during the Stay Period, but the term of these licenses must continue for the duration of the Stay Period to ensure these Subsidiaries operate as a going concern. On the other hand, BZAM Management's cannabis license with the CRA will soon expire on February 29, 2024. If that license is allowed to expire, or to be cancelled or revoked, BZAM Management would not be able to use its existing stock of cannabis excise stamps or continue obtaining an ongoing supply of cannabis excise stamps, which would destroy its ability to operate as a going concern. The Company has included the CRA on the service list to ensure that it receives notice of these CCAA Proceedings.

VIII. RELIEF TO BE SOUGHT AT THE COMEBACK HEARING

143. As referenced above, the Applicants intend to seek the ARIO and the SISP Approval Order at the Comeback Hearing. The relief contemplated by each of the proposed ARIO and SISP Approval Order is described below.

A. ARIO

1. Stay Extension

144. The proposed Initial Order seeks the granting of a CCAA stay of proceedings for the Initial Stay Period until March 8, 2024. At the Comeback Hearing, the Applicants intend to seek an

extension of the stay of proceedings. The proposed extension of the stay of proceedings will enable the Applicants to continue to operate the business, conduct the SISP, and close a transaction.

2. Increases to Charges

145. The charges proposed in the Initial Order are intended for the Initial Stay Period only. The proposed ARIO is anticipated to provide for the following amendments to the Charges, listed in order of priority:

- (a) Administration Charge to increase to a maximum of \$1,000,000;
- (b) an increase to the DIP Lender's Charge to a principal amount of \$41,000,000 plus accrued and unpaid interest, fees and expenses; and
- (c) Directors' Charge to increase to a maximum of \$12,900,000.

146. The Applicants do not anticipate any changes to the Edmonton Property Charge or its priority ranking with respect to the Edmonton Property at the Comeback Hearing.

147. The Applicants believe the amounts of the proposed Charges (both in the Initial Order and the ARIO) are fair and reasonable in the circumstances. I understand that the Proposed Monitor is also supportive of the proposed Charges, as increased and/or granted pursuant to the proposed ARIO. In particular, the increase in the Directors' Charge reflects an increase in the Company's liability for excise tax between February and March, from \$1,361,290 as of the date of this affidavit to approximately \$8,690,000 at the Comeback Hearing.

B. SISP Approval Order

148. As discussed above, the Applicants intend to seek the SISP Approval Order at the Comeback Hearing to pursue a going concern transaction for the benefit of its stakeholders.

1. Stalking Horse Purchase Agreement

149. The Stalking Horse Purchase Agreement between BZAM and the Stalking Horse Purchaser will serve as the basis for the Stalking Horse Bid in the SISP.

150. The Stalking Horse Purchase Agreement is contemplated to be structured as a reverse vesting transaction whereby the Stalking Horse Purchaser will restructure the Company through, among other things, an order to be granted by the Court approving the purchase of the Company by the Stalking Horse Purchaser and the vesting out of all liabilities of the Applicants in the event that the Stalking Horse Bid is the successful bid in the SISP.

151. Further details on the Stalking Horse Purchase Agreement and the Stalking Horse Bid will be provided at the Comeback Hearing.

2. SISP

152. The proposed SISP will provide for the Applicants, the Non-Applicant Stay Parties and the Monitor to solicit potentially interested parties, commencing the same day as the granting of the SISP Approval Order.

153. It is anticipated that in order to be considered a "Qualified Bidder", interested parties will be required to enter into a non-disclosure agreement and submit a binding offer meeting the requirements enumerated in the SISP (referred to as a "Qualified Bid").

154. Further details on the SISP will be provided at the Comeback Hearing.

IX. CONCLUSION

155. In consultation with the Company's professional advisors, I believe that the proposed Initial Order is in the best interests of the Applicants, the Non-Applicant Stay Parties and their stakeholders. The Stay of Proceedings and the DIP Loan will allow the Applicants and the Non-Applicant Stay Parties to continue ordinary course operations with the breathing space and stability necessary to develop and implement their restructuring. Absent the Stay of Proceedings and approval of the DIP Loan, the Company will be unable to meet its obligations as they become due, which would be detrimental to the value of their business, and in turn, the interests of their stakeholders.

156. In the circumstances, I believe that the CCAA Proceedings are the only viable means of restructuring the Applicants' business for the benefit of their stakeholders and that the relief sought in the Initial Order is limited to what is reasonably necessary to stabilize the Applicants' business in the initial ten (10) day period.

157. If the Initial Order is granted, the Applicants also respectfully submit that the relief sought in the proposed ARIO and SISP Approval Order are appropriate and in the best interests of the Applicants, the Non-Applicant Stay Entities and their stakeholders, and that such Orders be granted at the Comeback Hearing.

SWORN REMOTELY by Matthew)
Milich stated as being located in the City of)
Mississauga, in the Province of Ontario,)
before me at the City of Toronto, in the)
Province of Ontario, on February 28th,)
2024 in accordance with O. Reg. 431/20,)
Administering Oath or Declaration)
Remotely.)

DocuSigned by:
Jamie Ernst
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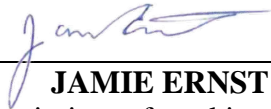
JAMIE ERNST

A Commissioner for Taking Affidavits in)
and for the Province of Ontario)

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MM
ED78A780251C4ED...

MATTHEW MILICH

THIS IS **EXHIBIT "B"** REFERRED TO IN THE AFFIDAVIT
OF MATTHEW MILICH, SWORN BEFORE ME
THIS 8TH DAY OF JULY, 2024.



JAMIE ERNST

A Commissioner for taking Affidavits
(or as may be)

**ONTARIO
SUPERIOR COURT OF JUSTICE
(COMMERCIAL LIST)**

**IN THE MATTER OF THE *COMPANIES' CREDITORS ARRANGEMENT ACT*,
R.S.C. 1985, c. C-36, AS AMENDED**

**AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF
BZAM LTD., BZAM HOLDINGS INC., BZAM MANAGEMENT INC., BZAM
CANNABIS CORP., FOLIUM LIFE SCIENCE INC., 102172093 SASKATCHEWAN
LTD., THE GREEN ORGANIC DUTCHMAN LTD., MEDICAN ORGANIC INC., HIGH
ROAD HOLDING CORP., AND FINAL BELL CORP.**

Applicants

**AFFIDAVIT OF MATTHEW MILICH
(Sworn March 1, 2024)**

I, Matthew Milich, of the City of Long Beach, in the State of California, **MAKE OATH**

AND SAY:

1. This affidavit is made in support of a motion by BZAM Ltd. ("**BZAM**"), BZAM Holdings Inc., BZAM Management Inc., BZAM Cannabis Corp., Folium Life Science Inc., 102172093 Saskatchewan Ltd., The Green Organic Dutchman Ltd. ("**TGOD**"), Medican Organic Inc., High Road Holding Corp., and Final Bell Corp. doing business as BZAM Labs (each individually, an "**Applicant**", and collectively, the "**Applicants**").

2. I am the Chief Executive Officer of BZAM, which wholly-owns or has a controlling interest in each of the other Applicants and which, directly or indirectly, wholly-owns four other non-Applicant subsidiaries¹ (each subsidiary of BZAM individually a "**Subsidiary**" and together

¹ The non-Applicant subsidiaries are: (1) 9430-6347 Québec Inc.; (2) The Green Organic Beverage Corp., a dormant company based in Delaware; (3) TGOD Europe B.V., a company based in the Netherlands, and (4) The Green Organic Dutchman Germany GmbH, a dormant company based in Germany (collectively, the "**Non-Applicant Stay Parties**").

the "**Subsidiaries**", and collectively with BZAM, the "**Company**"). As such, I have personal knowledge of the Applicants and the matters to which I depose in this affidavit. Where I have relied on other sources for information, I have so stated and I believe them to be true.

3. All capitalized terms not otherwise defined herein have the meaning ascribed to them in:

- (a) the Initial Order of the Honourable Justice Osborne dated February 28, 2024 (the "**Initial Order**") in the Applicants' proceedings (the "**CCAA Proceedings**") under the *Companies' Creditors Arrangement Act*, R.S.C. 1985, c. C-36, as amended (the "**CCAA**"), a copy of which is attached hereto as **Exhibit "A"**;
- (b) my previous affidavit sworn February 28, 2024, in support of the Initial Order (the "**First Milich Affidavit**"), a copy of which is attached hereto (without exhibits) as **Exhibit "B"**; or
- (c) the SISP (as defined below), a copy of which is appended to the proposed SISP Approval Order (as defined below) at Schedule "A", as applicable.

4. All references to currency in this affidavit are in Canadian dollars unless noted otherwise.

I. RELIEF REQUESTED

5. I swear this affidavit in support of motion brought by the Applicants pursuant to the CCAA, for: (i) an amended and restated Initial Order (the "**ARIO**"); and (ii) an order (the "**SISP Approval Order**") approving a sale and investment solicitation process for the purpose of soliciting interest in, and opportunities for the sale of, or investment in, the assets and business operations of the Applicants and the Non-Applicant Stay Parties.

6. The proposed ARIO, among other things, would:
 - (a) extend the Stay of Proceedings to and including May 25, 2024 (the "**Stay Extension**");
 - (b) increase the maximum principal amount that the Applicants can borrow under the DIP Loan to \$41,000,000; and
 - (c) increase the quantum of each of the Administration Charge (to a maximum amount of \$1,000,000), the DIP Lender's Charge (to a principal amount of \$41,000,000, plus interest, fees and expenses), and the Directors' Charge (to a maximum amount of \$12,900,000).

7. The proposed SISP Approval Order, among other things, would:
 - (a) authorize and approve BZAM's execution of a share subscription agreement (the "**Stalking Horse Purchase Agreement**") among BZAM and 1000816625 Ontario Inc.² (the "**Stalking Horse Purchaser**") dated March 1, 2024, *nunc pro tunc*, including the Bid Protections (as defined below);
 - (b) grant a Court-ordered charge (the "**Bid Protections Charge**") over the Property in favour of the Stalking Horse Purchaser as security for payment of the Bid Protections, with the priority set out in the ARIO;
 - (c) approve a sale and investment solicitation process (the "**SISP**") in which the Stalking Horse Purchase Agreement will serve as the "**Stalking Horse Bid**", and

² The Stalking Horse Purchaser is a company related to Bassam Alghanim, who is BZAM's largest shareholder, current Chairman, and the individual that ultimately controls Stone Pine Capital Ltd. ("**Stone Pine**"), a secured creditor of BZAM.

authorizing the Applicants and the Monitor to implement the SISP pursuant to its terms; and

- (d) authorize and direct the Applicants and the Monitor to perform their respective obligations and do all things reasonably necessary to perform their obligations under the SISP.

II. INTRODUCTION AND BACKGROUND

8. BZAM is a reporting issuer listed on the Canadian Securities Exchange under the symbol “BZAM”, “BZAM.WR”, “BZAM.WA”, and “BZAM.WB” and its shares trade in the United States on the OTCQX under the symbol “BZAMF”. It is the ultimate parent company to several companies in the cannabis industry in Canada. Through the Subsidiaries, its business and operations focus on production and sale of various cannabis products. The Company owns cannabis cultivation and processing facilities in Ontario and Alberta, leases production facilities in British Columbia and Québec, leases a retail store in Saskatchewan, and has its corporate offices in Ontario and British Columbia.

9. The Applicants obtained protection under the CCAA pursuant to the Initial Order on February 28, 2024. The facts underlying the Applicants' financial circumstances and need for CCAA protection are set out in the First Milich Affidavit and are not repeated herein.

10. The Initial Order, among other things:

- (a) declared that the Applicants are parties to which the CCAA applies;
- (b) appointed FTI as the Monitor;

- (c) granted an initial stay of proceedings in favour of the Applicants, the Non-Applicant Stay Parties, and their respective Directors and Officers, until and including March 8, 2024 (the "**Stay Period**");
- (d) extended the benefit of the Stay of Proceedings and other aspects of the Initial Order to the Non-Applicant Stay Parties and their respective Directors and Officers;
- (e) approved TGOD's ability to borrow up to a principal amount of \$2,400,000 under a debtor-in-possession ("**DIP**") credit facility (the "**DIP Loan**") from the Company's existing senior secured creditor, Cortland Credit Lending Corporation ("**Cortland**" and in its capacity as lender, the "**DIP Lender**") to finance the Company's critically required working capital requirements and other general corporate purposes, post-filing expenses and costs during the initial Stay Period with the other Applicants acting as guarantors under the DIP Loan;
- (f) granted the Administration Charge, the DIP Lenders' Charge and the Directors' Charge (collectively, the "**Charges**");
- (g) relieved the Applicants from incurring any further expenses in relation to the Securities Filings and provided that none of the Directors and Officers, employees and other representatives of the Applicants, or the Monitor (and its directors, officers, employees and representatives) shall have any personal liability for any failure by the Applicants to make Securities Filings; and
- (h) relieved BZAM of any obligation to call and hold its Annual General Meeting until further Order of this Court.

III. THE ARIO

A. Increases to the Charges

1. The Administration Charge

11. The Initial Order granted an Administration Charge in favour of the Monitor, as well as counsel to the Monitor and the Applicants, over the Property up to a maximum of \$500,000, which took into account the limited retainers the professionals had and their outstanding fees. The ARIO contemplates increasing the quantum of the Directors' Charge to a maximum of \$1,000,000.

12. The Applicants require the expertise, knowledge, and continued participation of the proposed beneficiaries of the Administration Charge during the CCAA Proceedings in order to complete a successful restructuring. Each of the beneficiaries of the Administration Charge will have distinct roles in the Applicants' restructuring.

13. I believe that the increased quantum of the Administration Charge is fair and reasonable in the circumstances. I understand that the Monitor and the DIP Lender are also supportive of the Administration Charge and its increased quantum.

2. The DIP Lenders' Charge

14. Under the terms of the Initial Order, the maximum principal amount of the DIP Loan to be advanced prior to the Comeback Hearing was limited to \$2,400,000, which was the amount determined to be reasonably necessary to continue ordinary course operations during the initial Stay Period. As such, the DIP Lenders' Charge sought and granted in the Initial Order was limited to a maximum principal amount of \$2,400,000 plus accrued and unpaid interest, fees and expenses.

The Initial Order reflects the DIP Lender's agreement to subordinate the DIP Lender's Charge to all pre-filing amounts owing under the Edmonton Property Charge.

15. The Applicants are now seeking to increase the maximum quantum of the DIP Lenders' Charge to the principal amount of \$41,000,000 (plus accrued and unpaid interest, fees and costs), which is the full amount available to the Applicants under the Court-approved DIP Loan.

16. Additional draws under the DIP Loan are conditional on the increase to the DIP Lenders' Charge being granted. Should the ARIO not be granted and the DIP Lenders' Charge not be increased, the Applicants, the Non-Applicant Stay Parties and their stakeholders stand to suffer material prejudice including, but not limited to, the cessation of their business.

3. The Directors' Charge

17. As is customary in CCAA proceedings, the Initial Order granted a Directors' Charge in favour of the Directors and Officers up to a maximum of \$5,300,000, which reflected an estimate of potential liabilities the Directors and Officers could incur up to the date of the Comeback Hearing. The ARIO contemplates increasing the quantum of the Directors' Charge to a maximum of \$12,900,000.

18. I believe that the increased quantum of the Directors' Charge is fair and reasonable in the circumstances. It is calculated based on an estimate of the maximum potential liability the Directors and Officers could have during the CCAA Proceedings. I understand that the Monitor and the DIP Lender are supportive of the Directors' Charge and its increased quantum. I further understand that the Monitor will include a breakdown of the proposed \$12,900,000 Directors' Charge in its First Monitor's Report.

B. Priority of the Charges

1. Cortland's Pre-Filing Debt Charge

19. Pursuant to section 3.5(f) of the DIP Loan, the parties agreed that the Directors' Charge would rank subordinate to the DIP and Cortland's pre-filing security. This was not expressly set out under the priority ranking of the Charges under the Initial Order. Accordingly, the ARIO is seeking to correct the priority ranking on the Property and the Edmonton Property to include a charge in favour of Cortland for all existing security for all amounts due under the Amended and Restated Credit Agreement dated January 8, 2024 ("**Cortland's Pre-Filing Debt Charge**"). Cortland's Pre-Filing Debt Charge will rank subordinate to the DIP Lender's Charge, but ahead of the Directors' Charge with respect to the Property and the Edmonton Property.

2. Encumbrances

20. The Initial Order provides that the beneficiaries of the Charges, including the DIP Lender, are entitled to seek priority for their respective Charge over any Encumbrance (as defined in the Initial Order) in favour of any person that was not previously served with notice of the hearing in respect of the Initial Order.

21. I am advised that the DIP Lender requires that the ARIO provide that the DIP Lenders' Charge rank in priority to all Encumbrances (other than the Administration Charge and the Edmonton Property Charge), including Encumbrances in favour of any person that was not previously provided with notice of the hearing in respect of the Initial Order. Accordingly, pursuant to the ARIO, the Applicants' are seeking to have the Charges rank in priority to all Encumbrances.

22. I am advised by Sean Zweig of Bennett Jones LLP, counsel for the Applicants, that the parties holding such Encumbrances will be given notice of the motion in respect of the ARIO and the SISP Approval Order.

C. Stay Extension

23. Pursuant to the Initial Order, the Court granted the initial Stay Period until and including March 8, 2024. Pursuant to the ARIO, the Applicants are seeking an extension of the Stay Period until and including May 25, 2024.

24. Since the granting of the Initial Order, the Applicants have acted in good faith and with due diligence to, among other things, stabilize their business, finalize the SISP and the Stalking Horse Purchase Agreement, and with the assistance of the Monitor, deploy a communications plan notifying key stakeholders of the CCAA Proceedings. Specifically, the communications plan has included:

- (a) disseminating a press release through The Newswire informing investors and other interested parties that the Applicants had obtained protection pursuant to the CCAA;
- (b) hosting virtual town hall meetings with the Applicants' employees;
- (c) contacting key customers and suppliers; and
- (d) notifying Health Canada of these proceedings.

25. It is necessary and in the best interests of the Applicants, the Non-Applicant Stay Parties and their stakeholders that the Stay Period be extended until May 25, 2024, as it will allow the

Applicants and the Monitor to complete the SISP (if approved by this Court), which will ultimately preserve and maximize the value of the Applicants' and the Non-Applicant Stay Parties' business for the benefit of their many stakeholders.

26. As is demonstrated in the Cash Flow Forecast appended to the Monitor's Pre-Filing Report, subject to the granting of the ARIIO, the Applicants are forecast to have sufficient liquidity to fund their obligations and the costs of the CCAA Proceedings through to the end of the extended Stay Period.

IV. THE SISP APPROVAL ORDER

27. The Applicants seek the proposed SISP Approval Order to pursue a going concern transaction for the benefit of its and the Non-Applicant Stay Parties' stakeholders. The proposed SISP Approval Order has two key aspects: (a) authorize and approve BZAM's execution of the Stalking Horse Purchase Agreement; and (b) approve the SISP in which the Stalking Horse Purchase Agreement will serve as the Stalking Horse Bid.

A. Stalking Horse Purchase Agreement

28. The Stalking Horse Purchase Agreement between BZAM and the Stalking Horse Purchaser (*i.e.*, 1000816625 Ontario Inc.) will serve as the basis for the Stalking Horse Bid in the SISP. A copy of the Stalking Horse Purchase Agreement is attached hereto as **Exhibit "C"**.

29. I believe that utilizing a stalking horse is of significant benefit to the Applicants because, among other things, it assures the Applicants' many stakeholders – including its hundreds of employees, customers, suppliers, Health Canada and CRA – that there will be a going-concern outcome for the Applicants' business.

30. The Stalking Horse Purchase Agreement is contemplated to be structured as a reverse vesting transaction whereby the Stalking Horse Purchaser will restructure the Company through, among other things, an order to be granted by the Court (the "**RVO**") approving the purchase of the Company by the Stalking Horse Purchaser and the vesting out of certain liabilities of the Applicants in the event that the Stalking Horse Bid is the "**Successful Bid**" in the SISP. The transaction was structured as a reverse vesting transaction, among other reasons, because the Applicants' cannabis licenses cannot be transferred in a typical asset vesting structure.

31. The Stalking Horse Purchase Agreement is the product of significant efforts and negotiations among the Stalking Horse Purchaser, the Company, the Monitor and the Company's secured creditors, Stone Pine and Cortland. The Stalking Horse Purchase Agreement will pay out, in full, the amount of Cortland's secured debts under the Credit Agreement. The significant terms of the Stalking Horse Purchase Agreement include, among other things:

Term	Details³
1.1 "Assumed Liabilities"	<p>"Assumed Liabilities" means:</p> <p>(a) All trade payables and liabilities incurred in the normal course of operations from the date of the Initial Order that remain outstanding as at the Closing Date (as such trade payables and liabilities are set out in the Statement of Trade Payables).</p> <p>All mortgages registered on title to the real property owned by any of the Company Group Members.</p> <p>All amounts owing under the existing charge on Plan 8720213, Block 5, Lot 4, excepting thereout all mines and minerals and municipally known as 8770 24th Street NW, Edmonton, Alberta, T6P 1X8, in favour of Manjinder Singh Gill, as agent, in a principal amount of \$5,000,000 with registration number 212152636.</p> <p>Other Assumed Liabilities to be agreed by the Parties.</p>

³ All capitalized terms in this table not otherwise defined have the meaning ascribed to them in the Stalking Horse Purchase Agreement.

	<p>(b) Liabilities under any Retained Contracts, Permits and Licenses or Permitted Encumbrances (in each case, to the extent forming part of the Retained Assets) arising out of events or circumstances that occur after the Closing; and</p> <p>(c) any Tax Liabilities and Transaction Taxes referred to in Section 3.1(c) and Section 3.2(c).</p>
<p>1.1 "Cash Consideration"</p>	<p>"Cash Consideration" means an amount sufficient to pay in full in cash all (i) amounts owing in respect of the DIP Facility; (ii) amounts owing by the CCAA Applicants to Cortland Credit Lending Corporation pursuant to the Second Amended and Restated Credit Agreement dated January 8, 2024; and (iii) amounts in respect of Closing Payments to the extent paid in accordance with Sections 2.3 and 6.2(b).</p>
<p>2.1 Deposit</p>	<p>The Purchaser shall pay to the Monitor, by wire transfer of immediately available funds, an amount of \$2,250,000 (the "Cash Deposit"), within two (2) days of the granting of the SISP Order by the Court, which Cash Deposit shall be held in escrow by the Monitor in a non-interest bearing account on behalf of the Company. If the Closing does not occur for any reason and the Agreement is terminated, the Cash Deposit will be forthwith refunded in full to the Purchaser (without interest, offset or deduction) except:</p> <p>(a) if this Agreement is terminated by the Company pursuant to Section 8.1(a)(v); or</p> <p>(b) if this Agreement is terminated by the Company pursuant to Section 8.1(a)(iv), except if (i) at the time of such termination the condition in Section 7.1(k) has not been satisfied and (ii) the Purchaser has requested an extension of the Outside Date and has not received consent to such extension, in which case the Cash Deposit will be forthwith refunded in full to the Purchaser (without interest, offset or deduction).</p> <p>If this Agreement is terminated by the Company in the circumstances set forth in Sections 2.1(a) or 2.1(b), the Cash Deposit shall become the property of, and shall be transferred to, the Company as liquidated damages (and not as a penalty) to compensate the Company for the expenses incurred and opportunities foregone as a result of the failure to close the Transactions.</p>
<p>2.2 Subscription Price</p>	<p>The subscription price for the Subscribed Shares shall be an amount equal to the aggregate of the following (the "Subscription Price"):</p> <p>(i) <u>Assumption of Stone Pine Debt</u>: On the Closing Date and in accordance with the Closing Sequence, the Purchaser shall enter into the Stone Pine Debt Assumption Agreement pursuant to which the Purchaser will assume from the Company and agree to pay in full when due the Stone Pine Debt plus accrued and unpaid interest thereon</p>

	<p>as of the Closing Date and the Company shall thereupon be released from all obligations and liabilities under the Stone Pine Debt (collectively, the "Debt Consideration"); and</p> <p>(ii) <u>Cash Consideration</u>: On the Closing Date and in accordance with the Closing Sequence, the Purchaser shall pay the Cash Consideration as follows: (A) by the release of the Cash Deposit by the Monitor to the Company, and (B) by wire transfer to an account designated by the Monitor, on behalf of the Company, of immediately available funds in the amount of the balance of the Cash Consideration.</p> <p><u>Assumption of Assumed Liabilities</u>: On the Closing Date and in accordance with the Closing Sequence, the Company Group Members shall retain the Assumed Liabilities. For greater certainty, all Assumed Liabilities, including, but not limited to, the Statement of Trade Payables amounts, will be assumed and retained by the Company and paid on the later of (a) Closing, and (b) when such Assumed Liabilities become due and owing in accordance with their current payment terms and conditions, absent any acceleration that may be asserted to be caused by or associated with the Company Group Members' insolvency or the CCAA Proceedings.</p>
<p>7.1 The Purchaser's Conditions</p>	<p>The Purchaser's closing conditions include, among others:</p> <p>(a) <u>Successful Bid</u>. The Staking Horse Purchase Agreement shall have been declared the "Successful Bid" in accordance with the SISP Procedures.</p> <p>(b) <u>Court Approval</u>. The Initial Order, the SISP Order and the Approval and Reverse Vesting Order shall have been issued by the Court, and shall not have been vacated, set aside or stayed.</p> <p>...</p> <p>(e) <u>No Material Adverse Effect</u>. During the Interim Period, there shall have been no Material Adverse Effect.</p> <p>...</p> <p>(h) <u>The Terminated Employees</u>. The Company Group Members shall have terminated the employment of the Terminated Employees, as requested by the Purchaser in its sole discretion, and all Liabilities owing to any such terminated employees in respect of such terminations, including all amounts owing on account of statutory notice, termination payments, severance, vacation pay, benefits, bonuses or other compensation or entitlements, all of which Liabilities shall be Excluded Liabilities or shall be Discharged by the Approval and Reverse Vesting Order.</p>

	<p>(i) <u>Residual Co.</u> Pursuant to the Approval and Reverse Vesting Order: (i) all Excluded Assets and Excluded Liabilities shall have been transferred to Residual Co or Discharged; and (ii) the Company Group Members, their businesses and properties shall have been released and forever Discharged of all claims and Encumbrances (other than Assumed Liabilities, if any); such that, from and after Closing the businesses and properties of the Company Group Members shall exclude the Excluded Assets and the Excluded Contracts, and shall not be subject to any Excluded Liabilities.</p> <p>...</p> <p>(k) <u>Cannabis Licenses.</u> (i) the Cannabis Licenses shall be valid and in good standing at the Closing Time with no adverse conditions or restrictions, except for routine conditions or restrictions that do not result in a finding of non-compliance or suspension; and (ii) all required Authorizations from Health Canada in connection with the Closing of the Transactions shall have been obtained.</p>
7.2 The Company's Conditions	<p>The Company's closing conditions include, among others:</p> <p>(a) <u>Successful Bid.</u> The Stalking Horse Purchase Agreement shall have been declared the "Successful Bid" in accordance with the SISP Procedures.</p> <p>(b) <u>Court Approval.</u> The Initial Order, the SISP Order and the Approval and Reverse Vesting Order shall have been issued by the Court, and shall not have been vacated, set aside or stayed.</p> <p>...</p> <p>(g) <u>Closing Cash Amount.</u> On the Closing Date, prior to Closing, the Company shall have cash in an amount sufficient to satisfy the following payments in full on Closing (the "Closing Cash Amount") and such payments shall have been made on or before the Closing:</p> <ul style="list-style-type: none">(i) the reasonable and documented outstanding fees and expenses up to and including Closing of each of the Company Advisors, the Monitor and the Monitor Advisors;(ii) the reasonable and documented outstanding legal and financial advisor fees and expenses up to and including Closing of the DIP Lender; and(iii) the Wind-Up Reserve (\$250,000) payable to the Monitor.

32. If the Stalking Horse Bid is not the Successful Bid in the SISP, then the Stalking Horse Purchaser will be entitled to payment of the Bid Protections up to the maximum amount of \$850,000. The "**Bid Protections**" are comprised of: (i) a break fee of \$750,000; and (ii) and expense reimbursement of \$100,000. The proposed SISP Approval Order provides that the Bid Protections only become effective upon execution of the Stalking Horse Purchase Agreement.

33. The exact purchase price in the Stalking Horse Purchase Agreement is not capable of being calculated at this time because it contemplates the payment or assumption of a currently unknown amount of borrowings under the DIP Loan. However, on the assumption that the DIP Loan will be fully drawn, the maximum amount of the Bid Protections in aggregate is approximately 2% of the purchase price. I am advised by Jeffrey Rosenberg of FTI that the quantum of the Bid Protections is in line with market terms, is consistent with market practice and is reasonable given the circumstances.

34. The Bid Protections are proposed to be secured by the Bid Protections Charge over the Property in favour of the Stalking Horse Purchaser. The Bid Protections Charge, if granted, would have priority over all other security interests, charges and liens, but would rank subordinate to all other Charges pursuant to the ARIO.

B. The SISP

1. Overview

35. The proposed SISP provides for the Applicants, the Non-Applicant Stay Parties and the Monitor to solicit interest in, and opportunities for, a sale of, or investment in, all or part the Company's assets and business operations, commencing the same day as the granting of the SISP

Approval Order. The SISP is divided into two phases and was designed to be a flexible process that will obtain the best offer for the Business to maximize value for the Applicants' many stakeholders.

36. The SISP contemplates one or more of a restructuring, recapitalization or other form of reorganization of the business and affairs of one or more of the Company as a going concern or a sale of all, substantially all or one or more components of the assets of the Company (*i.e.*, the Property) and the Company's business operations (the "**Business**") (each an "**Opportunity**"). Ultimately, the SISP will permit the Applicants, the Non-Applicant Stay Parties and their stakeholders to determine the avenues of restructuring available for the Business. A copy of the SISP is appended at Schedule "A" to the SISP Approval Order.

37. The SISP sets out, among other things, the manner in which non-binding letters of intent ("**LOIs**") and binding Qualified Bids for a broad array of executable transaction alternatives (each a "**Transaction**") that are superior to the sale transaction contemplated by the Stalking Horse Bid will be solicited from interested parties and how a Successful Bid will be selected.

38. The SISP contains seven milestones within two phases which are described in the following table:

Milestone ⁴	Date
Phase 1	
Commence solicitation of interest from parties, including delivering teaser letter and NDA, and upon execution of NDA, confidential information memorandum and access to an electronic data room.	As soon as possible following issuance of the SISP Approval Order (if granted).

⁴ All capitalized terms in this table not otherwise defined have the meaning ascribed to them in the SISP.

Milestone⁴	Date
Deadline to submit an LOI.	April 8, 2024 at 5:00 p.m. (EST) (the " LOI Deadline ")
Deadline for the Applicants and the Monitor to determine if any LOIs constitute a Qualified LOI.	By no later than April 11, 2024.
Phase 2	
Deadline for Qualified Bidders to submit a Qualified Bid.	April 29, 2024 at 2:00 p.m. (EST) (the " Qualified Bid Deadline ")
The Applicants and the Monitor to commence an Auction, if any.	By no later than May 3, 2024.
Approval Order hearing.	By no later than May 21, 2024, subject to Court availability.
Closing of the Successful Bid.	As soon as possible following an Approval Order (if granted) and, in any event, by no later than June 21, 2024 (the " Outside Date ").

39. The milestones referred to in the above table are described in detail below.

40. I understand that the SISP (including the milestones contained in the SISP) is supported by the Monitor and the DIP Lender. Specifically, the Monitor has advised and agrees that interested parties will have sufficient time to formulate and submit Binding Offers (as defined below) and that the SISP will ensure the Business is sold as a going concern.

2. SISP Phase 1

(a) Notification Process

41. The Monitor, with the assistance of the Applicants, will prepare a process summary (the "**Teaser Letter**"), describing the Opportunity and the SISP, and inviting recipients of the Teaser Letter to express their interest pursuant to the SISP.

42. The Applicants, with the assistance of the Monitor, will prepare a non-disclosure agreement (the "**NDA**") in form and substance satisfactory to the Applicants and the Monitor. The Monitor will disseminate the Teaser Letter and the NDA to potentially interested parties identified by the Applicants and the Monitor or any other interested party who contacts the Applicants or the Monitor. The Teaser Letter and the NDA will also be sent by the Monitor to any other party who requests a copy of the Teaser Letter and the NDA or who is identified to the Monitor or the Company as a potential bidder as soon as reasonably practicable. Any parties that execute an NDA will be prohibited from communicating with any other party who executed an NDA during the term of the SISP, without the consent of the Monitor in consultation with the Applicants.

(b) Letters of Intent

43. Any interested party who wishes to submit an LOI in the SISP must submit an LOI that complies with the following criteria (which the Company and the Monitor, with the consent of the DIP Lender, may waive strict compliance with):

- (a) it sets forth the identity of the interested party, including its contact information, full disclosure of its direct and indirect principals and equity holders, and

information as to the interested party's financial wherewithal to complete a transaction pursuant to the SISP;

- (b) it sets forth the principal terms of the proposed Transaction, including: (i) the nature of the proposed Transaction; (ii) the purchase price or other consideration offered in connection with the Transaction, including material assumed liabilities; (iii) a description of any conditions or approvals required and any additional due diligence required for the interested party to make a final binding bid; (iv) all conditions to closing that the interested party may wish to impose on the closing of the Transaction; (v) proposed treatment of the Company's employees; (vi) any other terms or conditions that the interested party believes are material to the Transaction; and (vii) any other information as may be reasonably requested by the Company and the Monitor; and
- (c) it is received by the Company and the Monitor by the LOI Deadline.

44. Following the LOI Deadline, the Company and the Monitor (and, subject to section 21 of the SISP, the DIP Lender and the Stalking Horse Bidder) will assess the LOIs. If no Qualified LOIs are received by the LOI Deadline then the Company and the Monitor (with the consent of the DIP Lender and the Stalking Horse Bidder) may elect to terminate the SISP and send notice of same to the service list established in the CCAA Proceedings and any interested party who submitted an LOI. The Applicants will then proceed to seek Court approval to implement the transaction contemplated by the Stalking Horse Purchase Agreement. If the Company determines (following consultation with the Monitor, the DIP Lender and the Stalking Horse Bidder, subject to section 21 of the SISP) that the Transaction outlined in one or more LOIs represents a viable

potential alternative Transaction that could provide greater value to the Company and their stakeholders than the Stalking Horse Bid, including having regard to: (i) the consideration offered; (ii) the interested party's financial capability to complete a Transaction; (iii) the interested party's ability to make a binding offer by the Qualified Bid Deadline; and (iv) such other factors that the Company and the Monitor consider relevant, then such LOI will be deemed a "**Qualified LOI**" and the interested party submitting such Qualified LOI will be deemed a "**Qualified Bidder**".

3. SISP Phase 2

(a) Qualified Bidder(s) and Qualified Bid(s)

45. If one or more LOIs are determined to be a Qualified LOI, then the Applicants and the Monitor will proceed to Phase 2. Only Qualified Bidders will be permitted to participate in Phase 2.

46. The Applicants and the Monitor will prepare a bid process letter for Phase 2 (the "**Bid Process Letter**"), and the Bid Process Letter will be: (i) sent to all Qualified Bidders, and (ii) posted on the Monitor's Website. Phase 2 of the SISP will include, among other things, the opportunity for Qualified Bidders to: (x) conduct additional diligence, including participation in management presentations; and (y) to prepare and submit a binding Qualified Bid on or before the Qualified Bid Deadline.

47. In order to constitute a Qualified Bid, that bid must, among other things, provide aggregate cash consideration on closing in an amount greater than the Stalking Horse Purchase Agreement, plus the Bid Protections.

48. The completion of any Qualified Bid (including, for certainty, the Stalking Horse Purchase Agreement if it is the Successful Bid) will be subject to the approval of the Court. For purposes of the SISP, the Stalking Horse Bidder is deemed a Qualified Bidder and the Stalking Horse Bid is deemed a Qualified Bid.

49. At any time during the SISP, the Company, with the written consent of the Monitor and the DIP Lender, reserve the right not to accept any Qualified Bid or to otherwise terminate the SISP. The Company, with the written consent of the Monitor, also reserves the right to deal with one or more Qualified Bidders to the exclusion of others, to accept a Qualified Bid for different parts of the Company's Property or Business or to accept multiple Qualified Bids and enter into definitive agreements in respect of all such bids, provided that the aggregate of those Qualified Bids satisfies the cash consideration and closing date requirements under section 11 of the SISP.

(b) Selection of Successful Bid and Approval Order

50. Qualified Bidders that wish to make a formal offer to purchase or make an investment in the Company or their Property or Business will submit a Qualified Bid by no later 2:00 p.m. EST on April 29, 2024 (the "**Qualified Bid Deadline**").

51. If one or more Qualified Bids (other than the Stalking Horse Bid) are received by the Company and the Monitor on or before the Qualified Bid Deadline, the Company and the Monitor, may:

- (a) negotiate with one or more of the Qualified Bidders who submitted a Qualified Bid, including requesting that such Qualified Bidder improve or otherwise modify the terms of its Qualified Bid;

- (b) consider the factors required to constitute a Qualified Bid under section 11 of the SISP and then designate any Qualified Bid (including the Stalking Horse Bid) to be the highest and best bid in the SISP and therefore the Successful Bid;
- (c) having regards to the same consideration factors above, designate any Qualified Bid as a "**Back-Up Bid**" (provided that the Stalking Horse Purchase Agreement will not serve as the Back-Up Bid unless agreed to in writing by the Stalking Horse Bidder); or
- (d) proceed with an auction process to determine the Successful Bid and any Back-Up Bid (the "**Auction**"), which Auction will be administered in accordance with Schedule "A" appended to the SISP.

52. If no Qualified Bid (other than the Stalking Horse Bid) is received by the Company and the Monitor by the Qualified Bid Deadline, then the Stalking Horse Bid will be deemed the Successful Bid and will be executed in accordance with and subject to the terms of the Stalking Horse Purchase Agreement, including obtaining Court approval thereof.

53. Following selection of the Successful Bid, the Company, with the assistance of its advisors and the Monitor, will seek to finalize any remaining necessary definitive agreement(s) with respect to the Successful Bid in accordance with the milestones. Once the necessary definitive agreement(s) with respect to a Successful Bid are finalized, as determined by the Company and the Monitor, the Applicants will apply to the Court for an order (or orders) approving the Successful Bid and/or the mechanics to authorize the Company to complete the transactions contemplated. The Applicants would seek authorization from the Court for the Company to: (a) enter into any and all necessary agreements and related documentation with respect to the

Successful Bid; (b) undertake such other actions as may be necessary to give effect to such Successful Bid; and (c) implement the Transaction contemplated in the Successful Bid (each, an "**Approval Order**"). If the Successful Bid is not executed in accordance with its terms, the Company will be authorized, but not required, to elect that the Back-Up Bid (if any) is the Successful Bid.

4. Creditor Access to Information

54. The SISP provides creditors of the Company with a mechanism to receive updates and information on the SISP. The Company and the Monitor are permitted, in their discretion, to provide updates and information in respect of the SISP to any creditor (including any advisor thereto) (each a "**Creditor**") on a confidential basis upon: (a) an irrevocable confirmation in writing from such Creditor it will not submit any bid in the SISP; and (b) such Creditor executing a confidentiality agreement or undertaking with the Company in a form satisfactory to the Company and the Monitor.

55. With respect to the DIP Lender's and the Stalking Horse Bidder's rights to receive information on the SISP:

- (a) the DIP Lender is only entitled to certain consultation rights specified in the SISP and confidential updates and information from the Company and the Monitor in respect of the SISP, including copies of any LOIs or bids submitted in Phase 2, upon the DIP Lender confirming in writing to the Company and the Monitor that it will not submit any bid in the SISP; and

- (b) the Stalking Horse Bidder shall only be entitled to the consultation rights specified herein in its favour and confidential updates and information from the Company and the Monitor in respect of the SISP, including copies of any LOIs or Qualified Bid, upon the Stalking Horse Bidder irrevocably confirming in writing to the Applicants and the Monitor that it will not submit any bid in the SISP except for the Stalking Horse Bid, except for any revised Stalking Horse Bid that may be submitted in the Auction.

56. The DIP Lender and any other secured lender of the Company shall have the right (subject to compliance with the terms of the SISP) to credit bid their secured debt against the assets secured thereby up to the full face value of that secured lender's claims, including principal, interest and any other obligations owing to such secured lender. However, any secured lender which submits such a credit bid will be required to, among other things: (i) pay in full in cash any obligations of the Company in priority to its secured debt; and (ii) pay appropriate consideration for any assets of the Company which are contemplated to be acquired and that are not subject to that secured lender's security.

V. POTENTIAL OBJECTION

57. As disclosed in the First Milich Affidavit:

- (a) on February 23, 2024, counsel for Final Bell Holdings International Ltd. ("FBHI") wrote to the board of directors of BZAM alleging, among other things, that "BZAM is not insolvent". A copy of the letter from counsel for FBHI is attached hereto as **Exhibit "D"**; and

(b) on February 26, 2024, counsel for BZAM responded to the letter from FBHI noting, among other things, that it contained numerous factual inaccuracies and mischaracterizations, and offering to have a call to discuss at FBHI's convenience.

A copy of the letter from counsel for BZAM is attached hereto as **Exhibit "E"**.

58. I am advised by Sean Zweig of Bennett Jones LLP, counsel for the Applicants, that as at the time of swearing this Affidavit, there has been no response to the February 26, 2024 letter, and no other attempt by FBHI's counsel to engage in any dialogue with the Applicants' counsel.

59. Instead, FBHI issued a press release on February 29, 2024, a copy of which is attached hereto as **Exhibit "F"**. The press release announced, among other things, FBHI's intention to challenge the CCAA application and that it "intends to use all legal recourse available to it to oppose the CCAA Proceedings and hold BZAM and its management accountable for their actions." It is noteworthy that the press release does not repeat the prior untenable assertion that BZAM is not insolvent.

60. Based on the press release, FBHI appears to have a misunderstanding that BZAM is attempting to do a "quick-flip" transaction. However, as described in detail above, that is not the case. To the contrary, the Applicants and the Monitor have designed a stalking horse sale process that will canvass the market to ensure that value is maximized for the benefit of all of the Applicants' stakeholders, including FBHI.

**IN THE MATTER OF THE *COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36*, AS AMENDED AND
IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF BZAM LTD., BZAM HOLDINGS INC.,
BZAM MANAGEMENT INC., BZAM CANNABIS CORP., FOLIUM LIFE SCIENCE INC., 102172093 SASKATCHEWAN
LTD., THE GREEN ORGANIC DUTCHMAN LTD., MEDICAN ORGANIC INC., HIGH ROAD HOLDING CORP., AND
FINAL BELL CORP.**

Court File No.: CV-24-00715773-00CL

ONTARIO
SUPERIOR COURT OF JUSTICE
(COMMERCIAL LIST)

Proceedings Commenced in Toronto

AFFIDAVIT OF MATTHEW MILICH
(Sworn March 1, 2024)

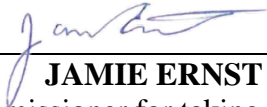
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Tel: 416-863-1200
Fax: 416-863-1716

Lawyers for the Applicants

THIS IS **EXHIBIT "C"** REFERRED TO IN THE AFFIDAVIT
OF MATTHEW MILICH, SWORN BEFORE ME
THIS 8TH DAY OF JULY, 2024.



JAMIE ERNST
A Commissioner for taking Affidavits
(or as may be)

**ONTARIO
SUPERIOR COURT OF JUSTICE
(COMMERCIAL LIST)**

**IN THE MATTER OF THE *COMPANIES' CREDITORS ARRANGEMENT ACT*,
R.S.C. 1985, c. C-36, AS AMENDED**

**AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF
BZAM LTD., BZAM HOLDINGS INC., BZAM MANAGEMENT INC., BZAM
CANNABIS CORP., FOLIUM LIFE SCIENCE INC., 102172093 SASKATCHEWAN
LTD., THE GREEN ORGANIC DUTCHMAN LTD., MEDICAN ORGANIC INC., HIGH
ROAD HOLDING CORP., AND FINAL BELL CORP.**

Applicants

**AFFIDAVIT OF MATTHEW MILICH
(Sworn March 25, 2024)**

I, Matthew Milich, of the City of Long Beach, in the State of California, **MAKE OATH
AND SAY:**

1. I am the Chief Executive Officer of BZAM Ltd. ("**BZAM**"), which wholly-owns or has a controlling interest in each of the other applicants in this proceeding (collectively with BZAM, the "**Applicants**"). I was directly involved in the transaction under which BZAM acquired all of the issued and outstanding shares of Final Bell Canada Inc. ("**FBC**") from Final Bell Holdings International Ltd. ("**Final Bell**") pursuant to a share exchange agreement between Final Bell, FBC and BZAM dated December 5, 2023 (the "**Share Exchange Agreement**"), a copy of which is attached as **Exhibit "A"**. I refer to this transaction as the "**FBC Acquisition**" below. As such, I have personal knowledge of the facts set out in this affidavit, except where otherwise indicated to be based on information provided to me by others or from reviewing a document, in which case I state the source of the information and I believe that information to be true. Nothing in this affidavit is intended to waive any privilege of any kind including, without limitation, any privilege

attaching to any communications between any of the Applicants and their legal counsel, other professional advisors or otherwise.

2. I have reviewed the affidavit of Kay Jessel sworn March 18, 2024 (the "**Jessel Affidavit**") and the affidavit of Keith Adams sworn March 18, 2024 (the "**Adams Affidavit**", and together with the Jessel Affidavit, the "**Final Bell Affidavits**") delivered on behalf of Final Bell in connection with its motion seeking rescission of the FBC Acquisition under which its wholly-owned Canadian subsidiary, FBC, was acquired by BZAM prior to the commencement of these CCAA proceedings.

3. Aspects of the Final Bell Affidavits are incorrect and incomplete. Below I respond to various assertions in the Final Bell Affidavits and address various omissions in those affidavits. In the interest of brevity, I have not addressed every issue raised in or omitted from the Final Bell Affidavits, and I should not be taken to agree with statements in the Final Bell Affidavits simply because I have not responded to them here.

4. This affidavit is supplemental to my affidavit sworn February 28, 2024 (the "**First Affidavit**") in support of the Applicants' urgent application for an initial order (the "**Initial Order**") under the *Companies' Creditors Arrangement Act* (the "**CCAA**"). The First Affidavit summarizes, among other things, the corporate structure of the Applicants, the business of the Applicants, the financial position of the Applicants, various other matters relating to the Applicants, the relief requested under the Initial Order and the relief to be requested at the comeback hearing. Justice Osborne granted the Initial Order on February 28, 2024, a copy of which is attached as **Exhibit "B"**, along with His Honour's endorsement of the same date.

5. This affidavit is also supplemental to my affidavit sworn March 1, 2024 (the "**Second Affidavit**") in support of the Applicants' motion for an amended and restated initial order (the "**ARIO**") and an order approving a proposed sales and investment solicitation process (the "**SISP Approval Order**"). The Second Affidavit summarizes, among other things, the relief sought under the ARIO and the SISP Approval Order. Justice Osborne granted the ARIO and the SISP Approval Order on March 8, 2024, copies of which are attached as **Exhibit "C"**, along with His Honour's endorsement of the same date.

6. All capitalized terms not otherwise defined herein have the meaning ascribed to them in the First Affidavit, the Second Affidavit or the Share Exchange Agreement.

7. All references to currency in this affidavit are in Canadian dollars unless noted otherwise.

8. I discuss the following issues below in my response to the Final Bell Affidavits:

- I. Background to the FBC Acquisition;
- II. BZAM's known financial condition at the time of entering into the Share Exchange Agreement;
- III. Final Bell's baseless allegations concerning forward-looking information;
- IV. FBC's financial condition and its need for a financial lifeline;
- V. The integration of FBC into BZAM pre- and post-closing of the FBC Acquisition;
- VI. The timing of BZAM's consideration of restructuring options; and

VII. How the relief Final Bell seeks would prejudice, among others, arm's length third parties, particularly Cortland Credit Lending Corporation ("**Cortland**"), BZAM's first secured lender and the DIP Lender in the CCAA proceedings.

I. BACKGROUND TO THE FBC ACQUISITION

9. As set out in the Final Bell Affidavits, BZAM and Final Bell entered into a letter of intent under which BZAM expressed its interest in acquiring all of the issued and outstanding shares of FBC. Attached as **Exhibit "D"** is the final, mutually executed letter of intent dated October 31, 2023, which was signed by Final Bell on November 1, 2023 (the "**LOI**").

10. However, omitted from the Final Bell Affidavits is any mention of the fact that the parties had been in discussions about a potential transaction before this time. In particular, the parties began exploring a potential transaction in or around early October 2023.

11. On or about October 6, 2023, I was connected by email to Greg Boone (then CEO of FBC) by a mutual contact, Keith Merker, who was a director of BZAM at the time. Mr. Boone and I then exchanged emails to schedule an introductory meeting shortly afterwards. Attached as **Exhibit "E"** is a copy of that correspondence.

12. On or about October 11, 2023, I had a call with Mr. Boone. On that call, Mr. Boone brought up that FBC was pursuing a new product launch—specifically, the launch of infused pre-rolled joints under the Jeeter brand (the "**Jeeter Launch**") for which FBC had recently secured a licensing deal and for which a large load-in with the Ontario Cannabis Retail Corporation (operating as the Ontario Cannabis Store) was required by late January/early February 2024. I subsequently learned, however, that the license agreement was in fact not signed by the parties

until on or about November 16, 2023. As Final Bell and Mr. Boone knew, BZAM had at one time sought the same licensing deal, but Jeeter ultimately decided to partner with FBC.

13. During the October 11th call, Mr. Boone indicated FBC's need for operational and financial help, particularly with the cost-intensive Jeeter Launch on the horizon. We discussed the idea of a potential M&A transaction between FBC and BZAM. We also discussed a potential in-person meeting between myself and Tom Fornarelli (a co-founder of Final Bell) to further explore and advance discussions around a potential transaction of this nature.

14. On or about October 21, 2023, I met with Mr. Fornarelli at the Final Bell facility in Van Nuys, California to further discuss a potential way forward that could assist Final Bell with the operational and financial support it needed and was seeking in respect of FBC. In dealing with Final Bell, it was my understanding that Mr. Fornarelli was the *de facto* leader of the company.

15. At the October 21st meeting, Mr. Fornarelli and I discussed the possibility of a share exchange transaction between Final Bell and BZAM under which BZAM would acquire all of the shares of Final Bell's Canadian business, FBC. In exchange, it was contemplated that Final Bell (and/or its affiliates) would receive equity in BZAM. There was also contemplation of BZAM assuming some portion of debt owing by FBC to its parent and/or affiliates.

16. On October 22, 2024, I delivered a draft letter of intent expressing BZAM's interest in this form of transaction to Final Bell. A copy of this correspondence and the enclosed draft letter of intent are attached as **Exhibit "F"**.

17. On or about October 26, 2023, I met again with Mr. Fornarelli, and other Final Bell personnel (including Final Bell CEO Robert Meyer) at the Final Bell facility in Van Nuys.

Following that meeting, at which we discussed the draft letter of intent, I sent a revised draft to Mr. Fornarelli and Mr. Meyer. This correspondence is attached as **Exhibit "G"**.

18. Over the next several days, Mr. Meyer and I exchanged comments regarding the draft letter of intent. This correspondence is attached as **Exhibit "H"**.

19. On October 30, 2023, Mr. Meyer provided a revised draft letter of intent and a mutual Non-Disclosure Agreement between Final Bell and BZAM (the "**NDA**") in contemplation of "exchanging further information". A copy of Mr. Meyer's correspondence is attached as **Exhibit "I"**, with the revised draft letter of intent he enclosed attached as **Exhibit "J"**.

20. The parties ultimately agreed to the LOI and NDA, and Final Bell executed both concurrently on November 1, 2023. The mutually executed copy of the NDA is attached as **Exhibit "K"**.

21. Under the LOI, it was contemplated that the parties would enter into a definitive agreement by November 22, 2023 (or such as other time or date as may be agreed to in writing by the parties).

22. While the Final Bell Affidavits omit any reference to the period and circumstances preceding the signing of the LOI and NDA, it was Final Bell that initiated discussions between the parties about a potential transaction and was most interested in a transaction given its need for operational and financial support as it related to FBC.

23. Final Bell was at all material times represented by sophisticated legal counsel in connection with the FBC Acquisition, including at the time Final Bell signed the LOI and NDA, and at all material times since. In particular, Final Bell was represented by Sangra Moller LLP, a law firm

based in Vancouver that holds itself out as "a leading corporate and securities law firm representing local, national and international clients".

24. In introducing BZAM to the Final Bell "deal team" on November 1, 2023, Mr. Meyer noted that Mr. Adams was Final Bell's Chief Financial Officer, and that he led the Final Bell senior finance team comprising at least several individuals: Ariel Wessling, Jimmy Nguyen and Kiarash Hessami, each of whom was copied on Mr. Meyer's email. It was in this email that Mr. Meyer also introduced Final Bell's legal counsel as part of the deal team (though Final Bell's legal counsel was also copied on earlier correspondence, including when Final Bell sent the revised draft letter of intent and the NDA to BZAM on October 30, 2023). A copy of this email correspondence is attached as **Exhibit "L"**.

25. As set out in the Final Bell Affidavits, Mr. Adams (and, subsequently, Mr. Jessel), who led the diligence efforts on behalf of Final Bell, had extensive qualifications and experience in transactions of this nature (with Mr. Adams being a Certified Public Accountant and Certified Management Accountant with over forty years of experience, including several executive roles in the cannabis integration and supply chain management space, and also having served as Chief Financial Officer or Chief Accounting Officer of various public and private companies; and Mr. Jessel having worked in investment banking, private asset management and investor relations, having raised hundreds of millions of dollars for public and private companies worldwide, and having also held director positions with various public and private companies in North America and Europe).

26. At all times, I understood Final Bell and the individuals representing it to be sophisticated parties with significant experience and expertise in transactions of the nature contemplated under the LOI and, ultimately, the Share Exchange Agreement.

27. Between the signing of the LOI and NDA (on November 1, 2023) and the signing of the Share Exchange Agreement (on December 5, 2023), BZAM and Final Bell exchanged certain financial information relevant to the FBC Acquisition.

28. The documentation and information provided by BZAM to Final Bell in the lead up to the signing of the Share Exchange Agreement was shared pursuant to and in reliance upon the terms of the NDA.

29. In connection with the FBC Acquisition, BZAM engaged Clarus Securities Inc. ("**Clarus**"), a reputable investment bank, as its financial advisor. Clarus was engaged to provide advice on the FBC Acquisition and, among other things, prepare a combined *pro forma* model for the to-be-combined business based on standalone models for each company, including the model for FBC that Final Bell had prepared and provided to BZAM. A copy of FBC's standalone model provided by Final Bell is attached [REDACTED]. Throughout the process, BZAM relied on Clarus' expertise and financial modelling with respect to the FBC Acquisition.

30. At Final Bell's request, a copy of the confidential *pro forma* combined model prepared by Clarus for BZAM's use was provided to it on November 21, 2023 and the confidential standalone BZAM model was provided on November 30, 2023. Respectively attached [REDACTED] [REDACTED] are the confidential *pro forma* combined model prepared by Clarus and the confidential standalone BZAM model.

31. At no time did BZAM represent that these models should be exclusively relied upon by Final Bell, or relied upon at all. Moreover, in my experience, models of this nature containing forward-looking projections are commonly exchanged in advance of potential M&A transactions. Given that actual results invariably differ from forecasted projections, receiving parties will typically heavily scrutinize models, perform their own sensitivity analysis, and perform other appropriate due diligence.

32. Indeed, Mr. Adams himself seemed to acknowledge the challenges associated with producing a model. As he wrote to me on November 21, 2023 concerning the combined model: “[h]ow is the model coming? Never easy. Just when you think you have it, something else pops its ugly head up.” A copy of this email is attached as **Exhibit "P"**.

33. Of note, on November 29, 2023, Final Bell provided BZAM with an excel spreadsheet detailing FBC's accounts payable, [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED] A copy of this spreadsheet is attached [REDACTED]

34. As discussed in more detail below, I believe that Final Bell was of the view that it could not continue bearing the operational and financial burden associated with FBC, [REDACTED]
[REDACTED]
[REDACTED] I believe that Final Bell was looking for a partner who could take on the significant historical and future costs of operating FBC and

also provide the operational expertise, infrastructure and other support that FBC required. I believe that this was a primary driver for Final Bell entering into a transaction with BZAM.

35. Ultimately, the parties executed the Share Exchange Agreement on December 5, 2023. BZAM press released the FBC Acquisition the following morning, on December 6, 2023. A copy of this press release is attached as **Exhibit "R"**.

36. Between the signing of the Share Exchange Agreement on December 5, 2023, and the closing of the FBC Acquisition on January 8, 2024, BZAM conducted further due diligence relating to the FBC Acquisition.

37. While the Final Bell Affidavits baselessly assert that Final Bell relied on various representations concerning potential future events allegedly made to it preceding the signing of the Share Exchange Agreement (which I categorically deny and address in more detail below), it appears Final Bell conducted only superficial diligence on BZAM before the signing of the Share Exchange Agreement on December 5, 2023 and virtually no further diligence between the signing of the Share Exchange Agreement and the closing of the FBC Acquisition on January 8, 2024. This is also discussed in more detail below.

II. BZAM'S KNOWN FINANCIAL CONDITION AT THE TIME OF ENTERING INTO THE SHARE EXCHANGE AGREEMENT

38. BZAM has operated at a loss at all material times, including when the Share Exchange Agreement was negotiated and signed. Collectively attached as **Exhibit "S"** are copies of BZAM's audited consolidated annual financial statements for the last three years, which were reviewed quarterly, audited annually by BZAM's independent auditor (KPMG LLP), and publicly disclosed in accordance with the laws and regulations applicable to public companies. As set out in BZAM's

most recent consolidated audited annual financial statements dated April 28, 2023 for the fiscal year ending December 31, 2022, BZAM had a net loss from operations of nearly \$37 million.

39. For the three months ended September 30, 2023, BZAM had a net loss from operations of nearly \$17 million—and for the nine months ended September 30, 2023, a net loss from operations of nearly \$102 million (inclusive of a non-cash impairment charge of approximately \$74 million). Similarly, in 2022, BZAM had a net loss from operations of nearly \$7 million for the three months ended September 30, 2022, and a net loss from operations of about \$27 million for the nine months ended September 30, 2022. Attached as **Exhibit "T"** are BZAM's unaudited consolidated financial statements for the three and nine months ended September 30, 2023, and September 30, 2022. Also attached as **Exhibit "U"** is an email chain of November 22, 2023 by which I sent Mr. Adams these most recent financial statements, among other things. Mr. Adams confirmed receipt later that day.

40. Simply put, BZAM's public financial disclosure has shown significant and sustained losses at all material times.

41. Consistent with the above, and relatedly, a factor made clear in all of BZAM's financial statements is a material uncertainty relating to BZAM's ability to operate as a going concern. For instance, in Note 2 to the most recent consolidated audited annual financial statements (FY2022) attached as Exhibit "S", it states "a material uncertainty exists that may cast significant doubt on the Entity's ability to continue as a going concern." Note 2 to the financial statements further provides, in part:

The Company will need to obtain further funding in the form of asset sales, debt, equity or a combination thereof to continue operations for the next twelve months. There can be no assurance that additional funding will be available to the Company,

or, if available, that this funding will be on acceptable terms. If positive operating cash flows are not achieved, debt obligations are not repaid, or adequate funding is not available, the Company will be required to delay, reduce or cease the scope of any or all of its operations.

42. This caution is repeated in the unaudited consolidated financial statements for the three and nine months ended September 30, 2023 attached as Exhibit "T".

43. This is also consistent with the disclosure in BZAM's other public disclosure documents, to which Final Bell had access. For instance, the Management Discussion and Analysis for BZAM dated April 28, 2023 (which are publicly accessible and which Final Bell was also provided prior to the signing of the Share Exchange Agreement), attached as **Exhibit "V"**, provides, among other things, that "[t]here can be no assurance that additional funding will be available to the Company, or, if available, that such funding will be on acceptable terms. If adequate funds are not available, the Company will be required to delay or reduce the scope of any or all of its projects. Management continues to pursue other alternatives to fund the Company's operations and looks to reduce costs... These conditions indicate the existence of a material uncertainty that casts significant doubt about the Company's ability to continue as a going concern."

44. Final Bell had access to all of BZAM's public disclosures prior to entering into the LOI. Final Bell was also provided with BZAM's consolidated audited annual financial statements along with additional financial disclosure including, among other things, the unaudited financial statements for the three and nine months ended September 30, 2023, prior to entering into the Share Exchange Agreement.

45. On December 5, 2023, prior to signing the Share Exchange Agreement, Final Bell was also provided with a disclosure letter from BZAM, per Section 1.5 of the Share Exchange Agreement (the purpose of which, per Section 1.6, was to "set out the qualifications, exceptions and other

information called for in this Agreement”). The disclosure letter documented, among other things, past-due excise tax and GST liabilities, and six injections of cash (via secured demand promissory notes) from Stone Pine Capital Ltd. ("**Stone Pine**") over the course of 2023. Capital injections from Stone Pine were also disclosed in the financial statements that Final Bell was given.

46. In other words, prior to the parties signing the Share Exchange Agreement, BZAM provided Final Bell with clear disclosure that, among other things, between March and December 2023, Stone Pine had injected approximately \$7,515,000 into BZAM, including \$900,000 on December 4, 2023 (the day before the Share Exchange Agreement was signed). This was consistent with the disclosure in BZAM’s financial statements at the time, which disclosed the ongoing need for continued cash injections to fund BZAM’s business. A complete copy of this disclosure letter is attached as **Exhibit "W"**.

47. Final Bell also had the ability to conduct such further or additional diligence as it deemed necessary or appropriate prior to entering into the Share Exchange Agreement. Among other things, section 3 of the LOI specifically provided that BZAM will "cooperate with [Final Bell] on [its] due diligence of BZAM and its business, operations and financial performance and promptly furnish [Final Bell] and [its] advisors with any materials reasonably requested."

48. Further, as is customary, the Share Exchange Agreement (at section 9.5) also provided Final Bell and FBC with the right to access all of BZAM's books and records and to obtain from BZAM any financial and operating data and other information with respect to BZAM as Final Bell or FBC reasonably requested to enable them to confirm the accuracy of the matters represented and warranted by BZAM in the Share Exchange Agreement.

49. Final Bell was (or at least ought to have been) well-aware of BZAM's financial condition at the time of negotiating and entering into the Share Exchange Agreement. I believe that BZAM's financial statements were prepared in accordance with IFRS consistently applied throughout the periods referred to therein and present fairly in all material respects BZAM's financial position on a consolidated basis at such dates and the results of operations and changes in financial position on a consolidated basis for the periods then ended, consistent with the representations it made under the Share Exchange Agreement.

50. As set out in the First Affidavit, BZAM's shares were listed for trading on the Canadian Securities Exchange under the symbol "BZAM", and in the United States on the OTCQX under the symbol "BZAMF". Attached as **Exhibit "X"** is a print-out of BZAM's historical share performance from March 2023 onwards, which shows a consistently declining share price throughout that period.

51. Despite having knowledge of BZAM's financial condition, the material uncertainty it would be able to continue as a going concern, its ongoing need for continued capital injections (including from Stone Pine), and the performance of its shares in the capital markets, it appears from the Final Bell Affidavits that Final Bell is now remarkably asserting it effectively ignored or disregarded all of this information and, instead, purportedly took comfort entirely in a *pro forma* combined model based on various assumptions (including forward-looking assumptions about FBC), and other representations allegedly made, before the Share Exchange Agreement was signed, which form no part of the Share Exchange Agreement. I discuss these alleged representations below.

III. FINAL BELL'S BASELESS ALLEGATIONS CONCERNING FORWARD-LOOKING INFORMATION

52. Mr. Adams asserts in his affidavit that he "oversaw and undertook Final Bell's due diligence of BZAM". He then discusses a PowerPoint presentation that I "shared various drafts" of with him in November 2023 (which he calls the "**Project Tower PowerPoint**"). He asserts that this presentation was one of the bases for Final Bell's due diligence. In citing the *pro forma* cash flow statement contained in the Project Tower PowerPoint (which consisted of projections for the to-be-combined business for the next several quarters), he claims that BZAM contradicted the information in BZAM's financial statements concerning BZAM's lack of cash and that, on this basis, Final Bell effectively ignored BZAM's financial statements and all of its other financial disclosure.

53. As Mr. Adams was aware, however, the Project Tower PowerPoint incorporated certain summary information from the *pro forma* model prepared by Clarus, which contained a set of combined forward-looking projections based on, among other things, certain assumptions about the post-purchase integrated business, including about synergies that could be potentially achieved. The projections contained in the Project Tower PowerPoint were derived from the *pro forma* combined model prepared by Clarus (for BZAM's use) based on its financial modelling of the to-be-combined business at that point in time.

54. The FBC model, which was prepared by Final Bell, was, of course, an integral input in the *pro forma* combined model prepared by Clarus. While the Final Bell Affidavits focus almost exclusively on cash flow projections in the Project Tower PowerPoint taken from the *pro forma* combined model, it is important to note what the key building blocks of the *pro forma* combined model were (and were not).

55. The *pro forma* combined model is a forward-looking, three statement model utilizing as inputs the projected income statements, balance sheets and cash flow statements for each of BZAM and FBC. It is built upon: (i) the BZAM standalone model; (ii) the FBC standalone model (which was prepared by Final Bell); and (iii) a myriad of synergy assumptions, many of which were jointly discussed between BZAM and Final Bell.

56. At no point did Mr. Adams, or any Final Bell personnel, raise any concerns at the time the *pro forma* combined model was prepared regarding the reasonableness of those assumptions. I am also not aware of Final Bell having taken any steps to stress test the assumptions and projections in the *pro forma* combined model, nor is any mention made of this in the Final Bell Affidavits.

57. As time went on, it turned out that the forward-looking projections in the *pro forma* combined model varied from actual results in certain material respects, including in terms of both revenue and costs.

58. It defies credulity that Final Bell now characterizes the Project Tower PowerPoint, which contained information from the *pro forma* combined model that was prepared by Clarus for BZAM's own use, based on inputs from Final Bell, and based on mutually discussed assumptions about the to-be-combined business, as a representation by BZAM that Final Bell detrimentally relied upon.

59. While Mr. Adams asserts in the Adams Affidavit that he also "reviewed the BZAM Standalone Spreadsheet carefully" and, in doing so, "noted that BZAM had an almost neutral cash flow from operations, and did not need any external funding", the BZAM standalone model showed that BZAM had projected negative cash flow from operations in many of the future months

with negative net income throughout 2024 and a dwindling cash balance that becomes negative toward the end of the year. Based on the projections in the BZAM standalone model, it ought to have been clear that BZAM would require over \$2 million of external funding in 2024 (provided all of the assumptions upon which the BZAM standalone model was premised turned out to be correct).

60. In any event, as far as I can tell based on the disclosure in the Final Bell Affidavits, the standalone BZAM model formed no part of what is referred to as the "Transaction PowerPoint" that was presented to Final Bell's board of directors in connection with the FBC Acquisition. Rather, it was exclusively summary portions of the *pro forma* combined model included in the Transaction PowerPoint that was presented to Final Bell's board of directors.

61. Additionally, although Mr. Adams insinuates in his affidavit that BZAM misrepresented that it "expected to sell its Edmonton property for over \$10 million", BZAM in fact listed this property for sale for \$10.8 million in or around August 2023. The property remained listed at the time of the Project Tower PowerPoint and *pro forma* combined model in November 2023, with the expectation that it would soon sell at or close to the list price. A copy of the listing agreement for this property, dated August 15, 2023, is attached as **Exhibit "Y"**. A copy of the sales brochure for this property is attached as **Exhibit "Z"**. I understand there has recently been an offer on the property for a purchase price close to the list price. BZAM reasonably anticipated that the Edmonton property would sell sooner than it has.

62. Similarly, Mr. Jessel asserts in the Jessel Affidavit that a presentation he calls the "Transaction PowerPoint" misrepresented BZAM's projected future growth and the certainty with which the Cortland Credit Facility would be renewed (among other things). This Transaction

PowerPoint, however, was prepared by Final Bell, and to my knowledge, neither I nor anyone at BZAM had seen this document until it was included in the Final Bell Affidavits.

63. While some contents of the Transaction PowerPoint appear to be directly copied from the Project Tower PowerPoint and/or the *pro forma* combined model that were prepared by Clarus for BZAM's use,¹ other content in the Transaction PowerPoint appears to have been produced by Final Bell, and cannot be attributed to BZAM. For instance, the Transaction PowerPoint (prepared by Final Bell) notes that "[c]onservative revenue numbers [were] used" (in the *pro forma* combined model prepared by Clarus); however, to the best of my knowledge, neither BZAM nor Clarus advised Final Bell that this was the case.

64. In any event, in the Transaction PowerPoint prepared by Final Bell, Final Bell specifically noted that "working capital management and the risks associated with integration may lead for [*sic*] the financial projections to be lower than expected". Based on this statement and all the other circumstances, I believe Final Bell knew that forward-looking projections in the Project Tower PowerPoint and/or the *pro forma* combined model could vary from actual results. Final Bell also failed to advise BZAM of the extent to which it now claims to have relied upon projections in the Project Tower PowerPoint and/or *pro forma* combined model.

65. Further, from my experience, I believe it is commonly known that forecasting future financial performance is particularly difficult for cannabis companies given the relatively nascent,

1. An email from Mr. Adams to myself and Mr. Bovingdon in which he asks me for a "board deck that [he] could leverage with the financials trended graphically etc." is attached as **Exhibit "AA"**.

unique and regulation-intensive environment in which they operate. Among other things, the nature of sales arrangements with provincial distributors makes forecasting challenging given that the vast majority of sales do not involve long-term purchase orders. Instead, purchasing arrangements with these distributors are typically made on a purchase order by purchaser order basis. Likewise, with respect to costs, there are a host of challenges associated with forecasting future costs that are particularly acute in the cannabis industry. This is attributable to, among other things, the significant and variable costs associated with operating a highly regulated business, the variability inherent in producing a plant-based product, the variability in working capital demands given the production and sales cycles as well as the excise tax cost and long cash-collection cycle, and other factors.

66. Given the inherent difficulty in accurately calculating forward-looking estimates in the cannabis industry (particularly for any extended period), in my experience, forward-looking information is generally viewed with caution in this industry. I believe that any sophisticated cannabis industry participant would understand this.

67. Messrs. Adams and Jessel also allege that BZAM misrepresented the risk of the Cortland Credit Facility not being extended. Mr. Adams alleges that BZAM "would have known" of such a risk prior to the closing of the Share Exchange Agreement on January 8, 2024, and should have disclosed it by then. However, at no point prior to February 2024 did BZAM have any reasonable basis to believe that the Cortland Credit Facility would not be extended. And, importantly, Cortland never declined or refused to extend the Cortland Credit Facility. Rather, since the Facility was due to mature (or be extended) in March 2024 – a fact well-known to Final Bell – and BZAM entered CCAA proceedings in February 2024, the possibility of extending the facility past March 2024 was superseded by intervening events.

68. As addressed in more detail below, BZAM did not anticipate needing to enter CCAA proceedings at the time it may have discussed the prospect of extending the Cortland Credit Facility. To be clear, neither I nor anyone else of which I am aware at BZAM had any basis to believe that Cortland would not have extended the Facility past March 2024 (as it had done previously).

69. At no point, contrary to Mr. Adams' assertions, was he ever "assured" by BZAM with certainty that it "would be able to get a 15-month extension to the Cortland Credit Facility". At most, BZAM personnel expressed their belief that the Facility would be extended, which was reasonable at the time given all the circumstances, including, in particular, Cortland's past conduct in extending the Facility. As is clear from BZAM's December 5, 2023 disclosure letter, Cortland had amended the Facility first entered into on September 29, 2021 with The Green Organic Dutchman Ltd. ("**TGOD**") numerous times. Cortland extended the maturity date of the Facility four times previously. Accordingly, to the extent there was any representation by BZAM that it believed the Cortland Facility would likely be extended, this was a reasonably held belief.

70. Moreover, despite having the ability to seek assurances from Cortland that the Facility would be extended, as well as the ability to build this into the Share Exchange Agreement as a condition to closing, Final Bell elected not to do so. In my experience, if this were an important factor for Final Bell in agreeing to the FBC Acquisition, it would have sought formal assurance that the Facility would be extended. It never did so. As noted above, Final Bell was at all times represented by counsel, including when negotiating the terms of the Share Exchange Agreement (e.g., the conditions to closing at Article 8).

71. When BZAM transacted with TGOD in 2022, it was a condition to closing that the facility be extended and, prior to closing that transaction, the facility was in fact extended. Attached as **Exhibit "BB"** is a copy of the share exchange agreement between BZAM and TGOD dated October 18, 2022 (the "**TGOD Share Exchange Agreement**"), which contains this condition to closing at section 8.1(p) (providing that the terms of TGOD's facility with Cortland would be amended or waived to the satisfaction of BZAM). Attached as **Exhibit "CC"** is the amended facility with the extended maturity date (*see* section 2.7), which was obtained prior to closing the transaction under the TGOD Share Exchange Agreement. The TGOD Share Exchange Agreement was provided by BZAM to Final Bell as part of the diligence materials prior to Final Bell signing the Share Exchange Agreement. Yet, Final Bell sought no such assurance in connection with the FBC Acquisition.

72. To the best of my knowledge, at no time did Final Bell even seek any kind of informal assurance from Cortland that the Facility would likely be extended past March 2024. As noted, Final Bell well-knew that the maturity date of the Facility was March 2024.

73. Mr. Adams alleges in the Adams Affidavit that the Project Tower PowerPoint showed that approximately \$5-7 million would be "available" to BZAM under the Cortland Credit Facility. He suggests that this was another representation on which Final Bell supposedly detrimentally relied. This is incorrect, since—as I had explained to Mr. Adams at the time and is, in any event, clear in the terms of the Credit Facility (which was available to Final Bell at the time, and which has remained available to it at all times since)—the \$5-7 million figure is "available" only insofar as there is available collateral (accounts receivable) to borrow against. Attached as **Exhibit "DD"** are BZAM's borrowing base calculations under the Cortland Credit Facility as at November 17, 2023 (with certain redactions for confidential/commercially sensitive information), which show

over \$7 million "available" for borrowing under the Cortland Credit Facility (contingent on BZAM having sufficient accounts receivable that could serve as collateral to borrow against).

74. Finally, Mr. Adams' allegation that BZAM misrepresented its excise tax and GST liabilities is also incorrect. His supposed failure to understand "how BZAM's excise tax arrears could have increased by more than \$2.5 million between the closing of the FBC sale on January 8, 2024 and the date of the [First] Affidavit on February 28, 2024" is difficult to understand. Given the passage of time, BZAM's excise tax liabilities are bound to evolve, fluctuate, and potentially increase.

75. Between the time of the disclosure letter on December 5, 2023 and February 15, 2024, BZAM's excise tax liability increased in the ordinary course of business by approximately \$2.7 million (from approximately \$6,356,000 to approximately \$9,000,000). In particular, a total of approximately \$3.7 million in new excise tax liabilities were created in and around this period, with approximately \$1 million having been paid against excise tax liabilities throughout this time. Worth noting is that, in any given month, BZAM might be expected to create \$3-4 million in new excise tax liabilities. The CRA requires companies to maintain a security deposit, the amount of which is intended to cover their highest anticipated excise tax liability in any given month. Collectively, the BZAM entities maintain security (through deposits and surety bonds) of more than \$4.7 million with the CRA for this purpose. \$2.7 million in new excise tax liabilities as at February 15, 2024 ought to have been reasonably expected.

76. As it relates to the alleged undisclosed GST liability of approximately \$923,851, this amount was not included in BZAM's December 5th disclosure letter because it related to tax incurred on an intercompany transfer of inventory for which BZAM reasonably anticipated there

would be no tax consequences (given that, while a liability would be incurred on the transferor, an equivalent asset would be recorded by the transferee, such that the intercompany transfer would be GST-neutral to the overall business).

IV. FBC'S FINANCIAL CONDITION AND ITS NEED FOR A FINANCIAL LIFELINE

77. Mr. Adams alleges (without any documentary support in the Adams Affidavit) that, "[t]hrough the closing process, BZAM impressed upon us an urgency to close the Share Exchange Agreement", and "pushed us...to close the Share Exchange Agreement." The reality was precisely the opposite. As set out in more detail below, FBC represented a significant liability to Final Bell, and it was eager (if not desperate) to sell the FBC business to avoid incurring further losses in operating it, which it could not bear.

78. Collectively [REDACTED] are copies of FBC's balance sheets and income statements provided to BZAM prior to the signing of the Share Exchange Agreement, which show

[REDACTED]

79. As set out above and confirmed in FBC's accounts payable summary discussed above and attached [REDACTED]

[REDACTED]

80. Additionally, beyond [REDACTED] [REDACTED] For instance, as set out in FBC's most recent balance sheet that was provided to BZAM for the three-month period ended September

30, 2023 (attached [REDACTED])

81. In an internal Final Bell email that was sent to me by Mr. Adams in November 2023 (after the parties had signed the LOI and while they were engaged in due diligence before signing the Share Exchange Agreement), [REDACTED]

[REDACTED] A copy of the email chain containing this correspondence is attached as [REDACTED]

82. Further, in the Transaction PowerPoint Final Bell prepared for its board of directors (attached as Exhibit "2" to the Jessel Affidavit) and which was not shared with BZAM prior to the Final Bell Affidavits, Final Bell specifically acknowledged, in its first bullet point under the heading titled "Deal Rationale", that FBC "has been a significant cash drain on our group, mainly in the form of accruing intercompany balances as they've scaled their business." In its first bullet point on the concluding slide of the Transaction PowerPoint, Final Bell noted that the FBC Acquisition "will eliminate the cash drain from [FBC] and begin to generate more cash flows in [14th Round]".

83. Finally, in a December 2023 email exchange forwarded to me by Mr. Adams following the signing of the Share Exchange Agreement, [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED] copy of this exchange, as forwarded to me by Mr. Adams, is attached [REDACTED]

84. Based on the above, including [REDACTED]

[REDACTED]

[REDACTED] I believe that Final Bell prioritized limiting its losses on the FBC business by selling and exiting it as quickly as it could, while conducting limited or superficial due diligence, in exchange for some potential upside down the road, which it obtained by virtue of acquiring a sizeable equity position in BZAM along with the Final Note (as defined below).

85. The Final Bell Affidavits suggest that it was only under great protest (and at BZAM and Cortland's insistence) that Final Bell reluctantly agreed to replace the Secured Promissory Note of \$4 million and the Unsecured Promissory Note of \$4 million contemplated under the Share Exchange Agreement with a single, unsecured note for \$8 million (the "**Final Note**"). This characterization is also incorrect.

86. After entering into the Share Exchange Agreement but prior to closing, I spoke with Mr. Adams at or around 8:30 am PST on December 21, 2023, to discuss Final Bell's proposal that, rather than BZAM assuming \$4 million in secured debt (which would be subordinate to Cortland's

senior secured debt and the principal amount of which would only be payable to Final Bell after the Cortland senior secured debt was paid in full) and \$4 million in unsecured accounts payable, BZAM instead could assume the full amount of \$8 million in a single unsecured “accounts payable” promissory note (which could be paid to Final Bell on a monthly basis in increments). Final Bell insisted that this be a condition to closing as BZAM would be able to pay down principal on an unsecured note characterized as accounts payable at some point, whereas, under a secured note, principal payments would always be subordinate to Cortland and only payable once Cortland's senior secured debt was repaid in full.

87. The correspondence between Mr. Adams and I leading up to our December 21, 2023 call is attached as **Exhibit "HH"**.

88. Final Bell’s last-minute idea expressed to me by Mr. Adams to convert the original agreement that BZAM would assume \$4 million in unsecured debt and \$4 million in secured debt, to now instead have BZAM assume \$8 million in unsecured debt, was inconvenient to BZAM and added, in my view, unnecessary effort to the FBC Acquisition on BZAM's part. It also delayed closing. However, in order to get the deal done, BZAM was prepared to agree to Final Bell's new proposal with Cortland's approval. It was never BZAM’s intention to have the \$8 million in debt be entirely unsecured. Rather, as noted, this was Final Bell's proposal as a work-around to the issues they had with the conditions attaching to secured debt.

89. Not only did BZAM make two payments of principal under the Final Note to Final Bell (in the amount approximately \$79,000 each) after closing the FBC Acquisition, but, immediately prior to closing the FBC Acquisition, Final Bell improperly withdrew approximately \$1,000,000 from FBC outside the ordinary course of business and in contravention of the terms of the Share

Exchange Agreement. It was only after BZAM had discovered these payments and confronted Final Bell about them that approximately \$700,000 was ultimately credited against the unsecured debt owing to Final Bell pursuant to the Final Note.

90. As a general matter, I believe that Final Bell acquired what it bargained for under the Share Exchange Agreement. I also believe that it would be fundamentally unjust to allow it to now unwind the FBC Acquisition after the risks inherent in its transaction with BZAM, which were well-known (or ought to have been well-known) to Final Bell, have come to fruition. In any event, as discussed in greater detail below, the businesses of FBC and BZAM have already become integrated. Any attempt to undo that integration could prejudice not only BZAM but innocent third parties, particularly Cortland as senior secured lender and DIP Lender, whose collateral package is now comprised of the acquired FBC assets.

V. THE INTEGRATION OF FBC INTO BZAM PRE- AND POST-CLOSING

91. The business of FBC has already been integrated into the combined organization. Such integration commenced before the FBC Acquisition even closed (and, indeed, before the Share Exchange Agreement was even signed), and continued at an increased rate post-closing.

92. For instance, on or about November 8, 2023, just one week after signing the LOI and before the Share Exchange Agreement was signed, [REDACTED] [REDACTED] is email correspondence between Final Bell and BZAM dated November 8, 2023 relating to this matter.

93. Since signing the Share Exchange Agreement and closing the FBC Acquisition, among other things:

(a) **Company Wide Staff Integration**: BZAM has so far reduced overall headcount by over 60 positions across the combined organization over two phases of integration in order to streamline operations. Each functional area of the business such as the executive team, operations, commercial and the functional areas are acting as one and continuing to integrate their teams, processes, workflows and systems.

(b) **Product Portfolio Integration**: BZAM has already undertaken a comprehensive SKU rationalization across the entire organization to focus on certain brands, product segments, and specific SKUs. Numerous SKUs have been delisted or discontinued to focus on a complimentary portfolio of brands and products across the organization.

(c) **Production Integration**: BZAM has integrated inputs and production processes across the facilities. In some cases, production of certain high-volume products is partially done at one site, then completed and excised at another. With respect to the Jeeter Launch in particular, I believe it would not have happened without BZAM's financial and operational support.

(d) **Excise Tax Integration**: BZAM has integrated the excise requirements of Final Bell Corp. (a FBC subsidiary, renamed BZAM Labs) into the rest of the organization. At the time of the transaction, Final Bell had an excise deposit of only \$438,000 approximately, which was significantly below what it would have required at renewal to function on a stand-alone basis. In keeping with this, the final manufacturing and excise stamping, and hence the excise burden, for the Jeeter Launch was borne by another BZAM subsidiary rather than Final Bell Corp.

(e) **Collateral Package Integration**: Post-acquisition, High Road Holding Corp. (formerly FBC) and BZAM Labs (formerly Final Bell Corp.) have been fully integrated into BZAM's collateral package, including the collateral for the Accounts Receivable facility with Cortland as senior secured lender.

(f) **Back Office Integration**: BZAM is in the midst of various back-office integrations (IT and HR systems).

(g) **SKU Listing Consolidation**: BZAM has already started reorganizing / changing which licences are used to list SKUs with the provincial boards.

VI. TIMING OF BZAM'S CONSIDERATION OF RESTRUCTURING OPTIONS

94. BZAM conducted its business in the ordinary course after entering into the Share Exchange Agreement and at all times beforehand and since, although subject to the terms of the Initial Order and ARIO since they were granted.

95. As of January 14, 2024, BZAM's cash flow forecast identified a funding need of approximately \$720,000 over an 8- to 12-week period. At the time, I had a reasonable expectation that Stone Pine would provide such funding to BZAM, as it had in the past.

96. However, an updated cash flow statement subsequently prepared showed a deficit of approximately \$3.36 million over about a 12-week time horizon, with the peak deficit within 3-4 weeks.

97. At the January 24, 2024 budget meeting, which Mr. Jessel attended, the BZAM board discussed the 2024 annual budget model, BZAM's objectives for 2024 and various other business matters, including the timing and logistics for BZAM's annual general meeting. At this meeting, the pending departure of Mr. Bovingdon from the company was also discussed. Notably, while Mr. Jessel asserts in the Jessel Affidavit that he first learned of Mr. Bovingdon's departure from BZAM at a BZAM board meeting conducted on February 8, 2024, Mr. Bovingdon's resignation from the board was approved by the board at the January 24th meeting, with Mr. Jessel voting to approve Mr. Bovingdon's resignation as a director at that time. Mr. Bovingdon's departure as CFO was also discussed at this meeting. The minutes of this meeting are attached as **Exhibit "JJ"**. BZAM press released Mr. Bovingdon's departure on January 25, 2024. A copy of this press release is attached as **Exhibit "KK"**. At the January 24 board meeting, it was discussed that Alberto Montagne, the CFO of Stone Pine, would urgently visit BZAM's office in Mississauga

the following week to participate in an in-depth examination of BZAM's 2024 budget model and near term cashflow forecast.

98. I met with Mr. Montagne and others at BZAM's office between January 29 and January 31, 2024 to review, in detail, BZAM's financials and 12-week cashflow following/in the midst of the BZAM-FBC integration. During the course of this review certain material issues with the cashflow were identified. In particular, the analysis revealed a need for \$5 million in funding over a 12-week time horizon.

99. On February 6, 2024, I presented the findings of the most recent cashflow analysis to BZAM's board of directors. Although he also neglects to mention this meeting in the Jessel Affidavit, Mr. Jessel attended this meeting as well, which lasted approximately two hours. I reported BZAM's findings that, given the demands for working capital and various other factors (including some suppliers having changed terms to cash on delivery, revenues coming in shy of expectations, and the company not having enough of a financial buffer to cover its near-term financial needs), BZAM had a funding deficit of approximately \$5 million. It was also discussed that Stone Pine would not provide additional funding of that magnitude to BZAM until Stone Pine received and reviewed a detailed restructuring plan acceptable to Stone Pine, with a view to providing a solution for a long-term sustainable outcome for the company. I indicated that I had engaged in preliminary discussions with restructuring advisors, and the Board indicated its support to engage appropriate restructuring advisors as required. The minutes of this meeting are attached as **Exhibit "LL"**.

100. Contrary to the suggestions in the Jessel Affidavit, at no time prior to closing the FBC Acquisition did BZAM or any of the Applicants consider filing for protection under the CCAA,

nor did they consider undertaking any restructuring steps whatsoever. It was only after the FBC Acquisition closed and the increasing need for capital became apparent which the company reasonably determined it would not be able to obtain that BZAM then engaged restructuring counsel. Following this time, BZAM considered its various options with the benefit of legal advice from restructuring counsel (and, ultimately, filed for creditor protection under the CCAA on February 28, 2024).

101. The February 6, 2024 board meeting was to be (and was in fact) followed by a shorter board meeting for a further review of the findings on February 8, 2024. Mr. Jessel incorrectly suggests that this second meeting on February 8 (which he incorrectly calls the "First Board Meeting" in his affidavit) was improperly short, though its summary nature was—as he was aware—always contemplated. It was also continued on February 12, 2024.

102. At the February 8, 2024 meeting, I advised BZAM's board that a few preliminary steps had been taken to address issues identified in the previous meeting. By way of examples, I mentioned that management had initiated engagement of external advisors, and prepared a revised cashflow forecast. At the follow-up continuance of this meeting on February 12, 2024, Jeffrey Rosenberg (of FTI Canada Consulting Inc.) and Sean Zweig (of Bennett Jones LLP) attended. At that time, I introduced FTI Canada Consulting Inc. as BZAM's financial advisor, and Bennett Jones LLP as its restructuring counsel. The minutes of this meeting are attached to this affidavit as **Exhibit "MM"**.

103. In his affidavit, Mr. Jessel claims that he had spoken to multiple individuals who had expressed interest in funding BZAM around mid-February 2024 prior to BZAM's CCAA filing, and that he communicated this to me. He suggests, incorrectly, that I “refused to engage with

[him]” on the point. Mr. Jessel’s characterization of this is inaccurate. I had a phone call with him and a follow-up meeting in-person. However, he did not, as he now alleges, claim to have lined up “multiple individuals who had expressed interest in funding BZAM”. Rather, what Mr. Jessel told me was that he had a lead on one possible funder, but that he was unsure how “serious” this individual was. I offered to speak with this individual and requested that Mr. Jessel make an introduction, but Mr. Jessel never followed up on my offer.

104. It is also worth noting that BZAM had previously made efforts to fund the company through a brokered private placement in October 2023. In connection with that, it engaged Clarus as agent to conduct, on a best-efforts marketed basis, a private placement for aggregate proceeds of approximately \$2 million. A copy of BZAM's press release dated October 2, 2023 announcing this private placement is attached as **Exhibit "NN"**. Ultimately, there was insufficient interest from investors in the capital markets to complete the private placement. Accordingly, BZAM opted to proceed with a loan facility offered by Stone Pine in lieu of the brokered private placement. On October 30, 2023, BZAM announced this and also disclosed that it had secured a loan of up to \$3 million in aggregate, funded by way of one or more secured promissory notes, with the initial tranche of \$1.19 million being funded as of the date of the press release. Attached as **Exhibit "OO"** is a copy of this press release. Final Bell was well-aware of all of this. Not only was it publicly disclosed—it was also directly referenced in BZAM's disclosure provided directly to Final Bell in advance of signing the LOI. I believe that the suggestion in the Adams Affidavit that BZAM failed to consider or pursue alternatives and somehow pushed the company into a CCAA process improperly is absurd. BZAM has at all times acted in good faith, with a view to the best interests of the company and its stakeholders.

VII. THE PROPOSED RELIEF WOULD BE PREJUDICIAL TO ARM'S LENGTH THIRD PARTIES, PARTICULARLY CORTLAND/THE DIP LENDER

105. Following the closing of the FBC Acquisition, on or about January 9, 2024, BZAM, through its wholly-owned subsidiary TGOD, entered into a Second Amended and Restated Credit Agreement (the "**SARCA**") with Cortland to incorporate the assets of FBC into the security collateral. Attached as **Exhibit "PP"** is a copy of the SARCA.

106. BZAM then borrowed funds from Cortland using FBC's accounts receivable as part of its borrowing base.

107. Attached as **Exhibit "QQ"** is a copy of a borrowing base calculation dated February 23, 2024 (with certain redactions for confidential/commercially sensitive information), under which Cortland loaned and advanced funds to BZAM post-closing of the FBC acquisition on the basis of the FBC receivables.

108. Based on the terms of the SARCA, I believe that Cortland would not have advanced the same level of funds to BZAM under the revolving facility as it did following the closing of the FBC Acquisition had the FBC assets not formed part of the collateral against which Cortland secured its debt.

109. Additionally, the DIP Loan approved under the Initial Order and the ARIO is a creeping "roll-up" whereby the pre-filing debt of Cortland is to be paid back using proceeds from receivables and is thereby "rolled" into the DIP Loan. Final Bell appeared at the March 8, 2024 hearing at which the ARIO was sought and obtained. It did not object to the ARIO, including to any provisions relating to the DIP Loan.

110. I believe that the relief sought by Final Bell on its motion would be prejudicial to Cortland as BZAM's first secured lender and the Applicants' DIP Lender as it would effectively deprive it of the very collateral upon which it agreed to advance funds to BZAM and the other Applicants, thereby exacerbating the losses it may suffer.

111. Cortland is a *bona fide* arm's length lender, with no connection to the Applicants or any of its directors or officers other than in its capacity as lender.

112. Given all of the circumstances, including the integration between the FBC and BZAM businesses that has occurred to date, I also believe that the relief sought by Final Bell on its motion could be prejudicial to other third parties, such as employees and arm's length suppliers who have contracted with BZAM following the FBC acquisition.

113. I would be remiss not to mention that Final Bell personnel (including Mr. Fornarelli) have advised me and others at BZAM (including Mr. Merker) that they would take steps to harm BZAM's go-forward business by destroying BZAM's relationships with its license partners, particularly those with whom Final Bell established relationships, if BZAM does not accede to Final Bell's demands.

114. BZAM has serious concerns that if Final Bell follows through on its threats, such actions would have a detrimental effect on BZAM's ability to exit the CCAA proceedings as a going concern.

SWORN REMOTELY by Matthew)
Milich stated as being located in the City of)
Vancouver, in the Province of British)
Columbia, before me at the City of)
Toronto, in the Province of Ontario, on)
March 25, 2024 in accordance with O. Reg.)
431/20, Administering Oath or Declaration)
Remotely.)

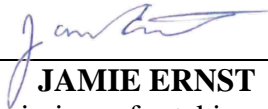


A Commissioner for Taking Affidavits in)
and for the Province of Ontario)



MATTHEW MILICH

THIS IS **EXHIBIT "D"** REFERRED TO IN THE AFFIDAVIT
OF MATTHEW MILICH, SWORN BEFORE ME
THIS 8TH DAY OF JULY, 2024.



JAMIE ERNST
A Commissioner for taking Affidavits
(or as may be)

**ONTARIO
SUPERIOR COURT OF JUSTICE
(COMMERCIAL LIST)**

**IN THE MATTER OF THE *COMPANIES' CREDITORS ARRANGEMENT ACT*,
R.S.C. 1985, c. C-36, AS AMENDED**

**AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF
BZAM LTD., BZAM HOLDINGS INC., BZAM MANAGEMENT INC., BZAM
CANNABIS CORP., FOLIUM LIFE SCIENCE INC., 102172093 SASKATCHEWAN
LTD., THE GREEN ORGANIC DUTCHMAN LTD., MEDICAN ORGANIC INC., HIGH
ROAD HOLDING CORP., AND FINAL BELL CORP.**

Applicants

**AFFIDAVIT OF MATTHEW MILICH
(Sworn May 10, 2024)**

I, Matthew Milich, of the City of Long Beach, in the State of California, **MAKE OATH**

AND SAY:

1. This affidavit is made in support of a motion by BZAM Ltd. ("**BZAM**"), BZAM Holdings Inc., BZAM Management Inc., BZAM Cannabis Corp., Folium Life Science Inc., 102172093 Saskatchewan Ltd., The Green Organic Dutchman Ltd. ("**TGOD**"), Medican Organic Inc., High Road Holding Corp. ("**FBC**"), and Final Bell Corp. doing business as BZAM Labs (each individually, an "**Applicant**", and collectively, the "**Applicants**").

2. I am the Chief Executive Officer of BZAM, which wholly-owns or has a controlling interest in each of the other Applicants and which, directly or indirectly, wholly-owns four other non-Applicant subsidiaries¹ (each subsidiary of BZAM individually a "**Subsidiary**" and together

¹ The non-Applicant subsidiaries are: (1) 9430-6347 Québec Inc.; (2) The Green Organic Beverage Corp., a dormant company based in Delaware; (3) TGOD Europe B.V., a company based in the Netherlands, and (4) The Green Organic Dutchman Germany GmbH, a dormant company based in Germany (collectively, the "**Non-Applicant Stay Parties**").

the "**Subsidiaries**", and collectively with BZAM, the "**Company**"). As such, I have personal knowledge of the Applicants and the matters to which I depose in this affidavit. Where I have relied on other sources for information, I have so stated and I believe them to be true.

3. This affidavit should be read in conjunction with the affidavits that I previously swore in these proceedings on February 28, 2024 (the "**First Milich Affidavit**"), March 1, 2024 (the "**Second Milich Affidavit**") and March 25, 2024 (the "**Third Milich Affidavit**", and collectively the "**Milich Affidavits**"). All capitalized terms used and not otherwise defined herein have the meaning ascribed to them in the Milich Affidavits, as applicable. Copies of the Milich Affidavits (without exhibits) are attached hereto as **Exhibits "A" - "C"**.

4. All references to currency in this affidavit are in Canadian dollars unless noted otherwise.

I. RELIEF REQUESTED

5. I swear this affidavit in support of a motion brought by the Applicants pursuant to the CCAA for an order (the "**Stay Extension Order**"), among other things,

- (a) extending the Stay Period (as defined below) until and including July 15, 2024; and
- (b) approving the Third Report of the Monitor, to be filed (the "**Third Report**"), the Prior Reports (as defined below) and the activities of the Monitor described therein.

II. INTRODUCTION AND BACKGROUND

6. BZAM is a reporting issuer listed on the Canadian Securities Exchange under the symbol "BZAM", "BZAM.WR", "BZAM.WA", and "BZAM.WB", and its shares trade in the United

States on the OTCQX under the symbol “BZAMF”. On May 7, 2024, the Ontario Securities Commission issued a Cease Trade Order in respect of the shares of BZAM.

7. BZAM is the ultimate parent company to several companies in the cannabis industry in Canada. Through the Subsidiaries, its business and operations focus on the production and sale of various cannabis products. The Company owns cannabis cultivation and processing facilities in Ontario and Alberta, leases production facilities in British Columbia and Québec, leases a retail store in Saskatchewan, and has its corporate offices in Ontario and British Columbia.

8. The Applicants obtained protection under the CCAA pursuant to the Initial Order on February 28, 2024. The facts underlying the Applicants' financial circumstances and need for CCAA protection are set out in the First Milich Affidavit and are not repeated herein.

9. The Initial Order, among other things:

- (a) declared that the Applicants are parties to which the CCAA applies;
- (b) appointed FTI as the Monitor;
- (c) granted an initial stay of proceedings in favour of the Applicants, the Non-Applicant Stay Parties, and their respective Directors and Officers, until and including March 8, 2024 (the "**Initial Stay Period**");
- (d) extended the benefit of the stay of proceedings and other aspects of the Initial Order to the Non-Applicant Stay Parties and their respective Directors and Officers;
- (e) approved TGOD's ability to borrow up to a principal amount of \$2,400,000 under a debtor-in-possession credit facility (the "**DIP Loan**") from the Company's

existing senior secured creditor, Cortland Credit Lending Corporation ("**Cortland**" and in its capacity as lender, the "**DIP Lender**") to finance the Company's critically required working capital requirements and other general corporate purposes, post-filing expenses and costs during the Initial Stay Period with the other Applicants acting as guarantors under the DIP Loan;

- (f) granted the Administration Charge, the DIP Lenders' Charge and the Directors' Charge (collectively, the "**Charges**");
- (g) relieved the Applicants from incurring any further expenses in relation to the Securities Filings and provided that none of the Directors and Officers, employees and other representatives of the Applicants, or the Monitor (and its directors, officers, employees and representatives) shall have any personal liability for any failure by the Applicants to make Securities Filings; and
- (h) relieved BZAM of any obligation to call and hold its Annual General Meeting until further Order of this Court.

10. At the comeback hearing on March 8, 2024, the Court granted an amended and restated Initial Order (the "**ARIO**") which, among other things:

- (a) granted an extension of the Initial Stay Period to and including May 25, 2024 (the "**Stay Period**");
- (b) increased the maximum principal amount that the Applicants can borrow under the DIP loan to \$41,000,000; and

- (c) increased the maximum quantum of the (i) Administration Charge from \$500,000 to \$1,000,000, (ii) DIP Lender's Charge from \$2,400,000 to \$41,000,000 (plus accrued and unpaid interest, fees and costs), and (iii) Directors' Charge from \$5,300,000 to \$12,900,000.

11. A copy of the ARIO is attached hereto as **Exhibit "D"**.

A. The SISP

12. On March 8, 2024, the Court also granted an Order (the "**SISP Approval Order**") which, among other things:

- (a) authorized and approved BZAM's execution of a share subscription agreement (the "**Stalking Horse Purchase Agreement**") among BZAM and 1000816625 Ontario Inc.² (the "**Stalking Horse Purchaser**") dated March 1, 2024, *nunc pro tunc*, including the Bid Protections;
- (b) granted a Court-ordered charge (the "**Bid Protections Charge**") over the Property in favour of the Stalking Horse Purchaser as security for payment of the Bid Protections, with the priority set out in the ARIO;
- (c) approved a sale and investment solicitation process (the "**SISP**") in which the Stalking Horse Purchase Agreement served as the "**Stalking Horse Bid**"; and

² The Stalking Horse Purchaser is a company related to Bassam Alghanim, who is BZAM's largest shareholder, current Chairman, and the individual that ultimately controls Stone Pine Capital Ltd. ("**Stone Pine**"), a secured creditor of BZAM.

- (d) authorized and directed the Applicants and the Monitor to perform their respective obligations and to do all things reasonably necessary to perform their obligations under the SISP.

13. Additional information regarding the Stalking Horse Bid is set out in the Second Milich Affidavit. A copy of the SISP Approval Order is attached hereto as **Exhibit "E"**.

14. I understand that following the SISP Approval Order, the Monitor took steps to advance the SISP in accordance with the timelines contemplated therein. As a result of these efforts, the Applicants and the Monitor received a number of LOIs by the LOI Deadline (April 8, 2024). The economic terms of the LOIs received by the Applicants and the Monitor are set out in greater detail in the Confidential Supplement to the Second Report of the Monitor dated April 16, 2024.

15. In accordance with the terms of the SISP, the Monitor and the Applicants reviewed the LOIs to determine whether any LOI constituted a Qualified Bid. Upon this review, the Applicants and the Monitor determined that additional time was required to discuss the economic terms of the LOIs with their respective bidders. Accordingly, on April 11, 2024, the Applicants and the Monitor requested and received an extension from the DIP Lender to extend the deadline for determining whether any of the LOIs constituted a Qualified Bid from April 11, 2024 to April 17, 2024.

16. On April 16, 2024, following certain discussions between the Monitor and the potential bidders, the Monitor and the Applicants determined that none of the LOIs constituted a Qualified Bid. Accordingly, with the consent of the DIP Lender, the SISP was terminated. It is my understanding that the Monitor will provide a more detailed summary of the SISP in a future report, which will be prepared in connection with any potential sale approval motion.

B. Litigation with Final Bell

17. As set out in greater detail in the Second Report of the Monitor dated April 17, 2024 (the "**Second Report**"), Final Bell served a notice of motion on March 18, 2024 ("**Final Bell's Notice of Motion**") alleging that the Applicants had made numerous false misrepresentations which induced Final Bell into entering and closing the Share Exchange Agreement (as defined in the Second Report). Pursuant to Final Bell's Notice of Motion, Final Bell sought an order rescinding the Share Exchange Agreement. Final Bell's motion for rescission was originally returnable on April 22 and 23, 2024 (the "**Original Hearing Date**").

18. Despite the Applicants' best efforts to have the issues adjudicated on an expedited basis, on April 19, 2024, Final Bell sought an adjournment of the hearing in response to certain supplemental productions made by BZAM. The court reluctantly granted the adjournment on April 19, 2024 (the "**April 19 Adjournment**").³

19. Following the April 19 Adjournment, the Applicants filed a motion for security of costs on April 24, 2024, on the basis that (i) Final Bell is not ordinarily resident in Ontario, and (ii) Final Bell lacks sufficient assets in Ontario (and elsewhere) to satisfy an adverse cost award in the Final Bell litigation. Cortland filed a similar motion for security of costs that same day. The motions for security of costs have been scheduled for a half day hearing on June 4, 2024.

³ Final Bell sought an adjournment of the hearing on the basis of BZAM's supplemental production of just four additional versions of the B300s (Cannabis Duty and Information Returns under Excise Act, 2001) for BZAM Management Inc. ("BMI") for August-November 2023 (the "Relevant Time Period"). The B300s were originally produced on April 12, 2024 by way of answer to a question taken under advisement on the out-of-court examination of Sean Bovingdon (BZAM's former Chief Financial Officer) conducted under Rule 39.03. It was the supplemental production of these additional versions of the B300s taken from the CRA portal – which simply illustrated the difference between the *filing date* and the *CRA review date* for the B300s for August and November 2023, and which was necessitated by the unfounded position asserted in Final Bell's opening statement that BMI "failed to file its B300 excise tax returns for August and November 2023 within the time required and was therefore not current with its excise tax filings" – that resulted in Final Bell seeking, and the Court reluctantly granting, the adjournment of the hearing.

20. On May 3, 2024, Final Bell abandoned its rescission claim. Final Bell now seeks (i) equitable damages in lieu of rescission, and (ii) a declaration that such damages are subject to a constructive trust (the "**Amended Claim**"). The Amended Claim is currently scheduled to be adjudicated on September 18 and 19, 2024.

III. STAY EXTENSION AND REPORT APPROVALS

A. Stay Extension

21. The stay of proceedings under the ARIO is currently set to expire on May 25, 2024. Pursuant to the proposed Stay Extension Order, the Applicants are seeking to extend the stay of proceedings to and including July 15, 2024. If extended, the stay of proceedings will preserve the *status quo* and afford the Applicants the breathing space and stability required to continue to operate the business in the ordinary course without disruption.

22. Since the granting of the Initial Order, the ARIO and the SISP Approval Order, the Applicants have acted in good faith and with due diligence to, among other things, (i) stabilize their business; (ii) diligently comply with all steps under the agreed-upon litigation timetable in connection with the Final Bell litigation, including preparing a responding affidavit, making documentary productions, defending out-of-court examinations, and conducting out-of-court cross-examinations of Final Bell witnesses; and (iii) along with the Monitor, implement a sales process in accordance with the terms of the SISP.

23. It is both necessary and in the best interests of the Applicants, the Non-Applicant Stay Parties and their stakeholders that the Stay Period be extended until July 15, 2024 (the "**Stay Extension**").

24. Due to the ongoing litigation with Final Bell, until very recently when Final Bell abandoned its rescission claim, the Applicants have been unable to take certain restructuring steps, such as disclaiming leases, reducing headcount, and rationalizing other costs related to the FBC business. These additional steps are essential to the restructuring efforts of the Applicants, as they will improve the operational efficiency of the business, preserve value for the benefit of the Company's stakeholders and consolidate redundant and/or unnecessary capital expenditures. The Applicants are now working on completing these remaining restructuring steps.

25. The Applicants expect that the next major step in the CCAA Proceedings – excluding those related to the Final Bell litigation – will be to seek approval of the Stalking Horse Purchase Agreement prior to the end of the proposed Stay Period. While the Applicants may be able to return to Court in advance of July 15, 2024 to seek that approval, the proposed Stay Period is intended to ensure the Applicants will not need to waste resources – both their own and judicial – seeking a further stay extension before they are ready to seek approval of the Stalking Horse Purchase Agreement.

26. In connection with the proposed Stay Extension, the Applicants, with the assistance of the Monitor, prepared a revised cash flow analysis (the "**Revised Cash Flow Forecast**") to determine their funding requirements during the Stay Extension. I understand that a copy of the Revised Cash Flow Forecast will be attached to the Third Report of the Monitor to be filed. As the Revised Cash Flow Forecast illustrates, the Applicants are forecasted to have sufficient liquidity to fund their obligations and the costs of these CCAA proceedings through the end of the Stay Extension period.

27. I also understand that the Monitor, the DIP Lender, Stone Pine and the Stalking Horse Purchaser believe that the Stay Extension is appropriate in the circumstances, and that the Monitor

does not believe that any stakeholder will be materially prejudiced by the granting of the Stay Extension.

B. Approval of the Monitor's Reports and Activities

28. The proposed Stay Extension Order seeks approval of the Third Report and certain reports that were previously filed in these CCAA Proceedings, being:

- (a) the report of the proposed Monitor (as FTI Consulting Canada Inc. then was) dated February 28, 2024 (the "**Pre-Filing Report**");
- (b) the first report of the Monitor dated March 6, 2024 (the "**First Report**"); and
- (c) the Second Report (collectively with the Pre-Filing Report and the First Report, the "**Prior Reports**"),

and the activities of the Monitor described therein.

29. The Applicants believe that it is fair and reasonable in the circumstances to approve the Third Report and the Prior Reports, and the activities of the Monitor as described therein.

IV. CONCLUSION

30. Since the granting of the ARIIO, the Applicants have acted in good faith and with due diligence to, among other things, stabilize their business, maintain their ordinary course operations, and apprise their stakeholders of the CCAA Proceedings, all with the assistance and oversight of the Monitor, while also dealing with the Final Bell litigation.

THIS IS **EXHIBIT "E"** REFERRED TO IN THE AFFIDAVIT
OF MATTHEW MILICH, SWORN BEFORE ME
THIS 8TH DAY OF JULY, 2024.

A handwritten signature in blue ink, appearing to read "Jamie Ernst", is positioned above a horizontal line.

JAMIE ERNST
A Commissioner for taking Affidavits
(or as may be)

ONTARIO
SUPERIOR COURT OF JUSTICE
(COMMERCIAL LIST)

THE HONOURABLE)	FRIDAY, THE 8 th
)	
JUSTICE OSBORNE)	DAY OF MARCH, 2024

IN THE MATTER OF THE *COMPANIES' CREDITORS ARRANGEMENT ACT*, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF BZAM LTD., BZAM HOLDINGS INC., BZAM MANAGEMENT INC., BZAM CANNABIS CORP., FOLIUM LIFE SCIENCE INC., 102172093 SASKATCHEWAN LTD., THE GREEN ORGANIC DUTCHMAN LTD., MEDICAN ORGANIC INC., HIGH ROAD HOLDING CORP. AND FINAL BELL CORP. (collectively the "**Applicants**", and each an "**Applicant**")

AMENDED AND RESTATED INITIAL ORDER
(Amending Initial Order Dated February 28, 2024)

THIS MOTION, made by the Applicants, pursuant to the *Companies' Creditors Arrangement Act*, R.S.C. 1985, c. C-36, as amended (the "**CCAA**"), for an Amended and Restated Initial Order was heard this day by judicial videoconference via Zoom.

ON READING the affidavits of Matthew Milich sworn February 28, 2024, and the Exhibits thereto (the "**Milich Affidavit**") and March 1, 2024 and the Exhibits thereto (the "**Second Milich Affidavit**"), the Pre-Filing Report of FTI Consulting Canada Inc. ("**FTI**") as the proposed monitor dated February 28, 2024, and the First Report of FTI as the Court-appointed monitor of the Applicants (in such capacity, the "**Monitor**") dated March 6, 2024, and on being advised that the secured creditors who are likely to be affected by the charges created herein were given notice, and on hearing the submissions of counsel for the Applicants and the additional parties listed in Schedule "A" hereto (collectively, the "**Non-Applicant Stay Parties**" and together with the Applicants, the "**BZAM Entities**"), counsel for the Monitor, counsel for

Cortland Credit Lending Corporation (the "**DIP Lender**"), counsel for 1000816625 Ontario Inc. and such other counsel that were present, no one else appearing although duly served as appears from the affidavits of service of Jamie Ernst, filed, and on reading the consent of FTI to act as the Monitor,

SERVICE AND INTERPRETATION

1. **THIS COURT ORDERS** that the time for service of the Notice of Motion and the Motion Record is hereby abridged and validated so that this Motion is properly returnable today and hereby dispenses with further service thereof.

2. **THIS COURT ORDERS** that, for the avoidance of doubt, references in this Order to the "date of this Order", the "date hereof" or similar phrases refer to the date the Initial Order of this Court was granted in these proceedings, being February 28, 2024 (the "**Initial Order**").

APPLICATION

3. **THIS COURT ORDERS AND DECLARES** that each of the Applicants is a company to which the CCAA applies. Although not Applicants, the Non-Applicant Stay Parties shall enjoy the benefits of the protections and authorizations provided under the terms of this Order.

PLAN OF ARRANGEMENT

4. **THIS COURT ORDERS** that each of the Applicants shall have the authority to file and may, subject to further Order of this Court, file with this Court a plan of compromise or arrangement (hereinafter referred to as the "**Plan**").

POSSESSION OF PROPERTY AND OPERATIONS

5. **THIS COURT ORDERS** that the Applicants shall remain in possession and control of their respective current and future assets, licences, undertakings and properties of every nature and kind whatsoever, and wherever situate including all proceeds thereof (the "**Property**"). Subject to further Order of this Court, the Applicants shall continue to carry on business in a manner consistent with the preservation of their business (the "**Business**") and Property. The Applicants are authorized and empowered to continue to retain and employ the employees, consultants, contractors, agents, experts, accountants, counsel and such other persons

(collectively, "**Assistants**") currently retained or employed by them, with liberty to retain such further Assistants as they deem reasonably necessary or desirable in the ordinary course of business or for the carrying out of the terms of this Order.

6. **THIS COURT ORDERS** that the BZAM Entities shall be entitled to continue to utilize the central cash management system currently in place as described in the Milich Affidavit or, with the consent of the Monitor and the DIP Lender, replace it with another substantially similar central cash management system (the "**Cash Management System**"), and that any present or future bank providing the Cash Management System shall: (i) not be under any obligation whatsoever to inquire into the propriety, validity or legality of any transfer, payment, collection or other action taken under the Cash Management System, or as to the use or application by the BZAM Entities of funds transferred, paid, collected or otherwise dealt with in the Cash Management System; (ii) be entitled to provide the Cash Management System without any liability in respect thereof to any Person (as hereinafter defined) other than the BZAM Entities, pursuant to the terms of the documentation applicable to the Cash Management System; and (iii) be, in its capacity as provider of the Cash Management System, an unaffected creditor under the Plan (if any) with regard to any claims or expenses it may suffer or incur in connection with the provision of the Cash Management System.

7. **THIS COURT ORDERS** that, subject to the terms of the DIP Agreement (as defined below), the Applicants shall be entitled but not required to pay the following expenses whether incurred prior to, on, or after the date of this Order:

- (a) all outstanding and future wages, salaries, employee and pension benefits, vacation pay and employee expenses payable prior to, on, or after the date of this Order, in each case incurred in the ordinary course of business and consistent with existing compensation policies and arrangements;
- (b) with the consent of the Monitor and the DIP Lender, amounts owing for goods and services actually supplied to the Applicants prior to the date of this Order, with the Monitor considering, among other factors, whether (i) the supplier or service provider is essential to the Business and ongoing operations of the Applicants and the payment is required to ensure ongoing supply, (ii) making such payment will preserve, protect or enhance the value of the Property or the Business, (iii) making such payment is

- required to address regulatory concerns, and (iv) the supplier or service provider is required to continue to provide goods or services to the Applicants after the date of this Order, including pursuant to the terms of this Order; and
- (c) the fees and disbursements of any Assistants retained or employed by the Applicants in respect of these proceedings, at their standard rates and charges.

8. **THIS COURT ORDERS** that, except as otherwise provided to the contrary herein or in the DIP Agreement, the Applicants shall be entitled but not required to pay all reasonable expenses incurred by the Applicants in carrying on the Business in the ordinary course after the date of this Order, and in carrying out the provisions of this Order, which expenses shall include, without limitation:

- (a) all expenses and capital expenditures reasonably necessary for the preservation of the Property or the Business including, without limitation, payments on account of insurance (including directors' and officers' insurance), maintenance and security services; and
- (b) payment for goods or services actually supplied to the Applicants on or following the date of this Order.

9. **THIS COURT ORDERS** that, subject to the terms of the DIP Agreement, the Applicants shall remit, in accordance with legal requirements, or pay:

- (a) any statutory deemed trust amounts in favour of the Crown in right of Canada or of any Province thereof or any other taxation authority which are required to be deducted from employees' wages, including, without limitation, amounts in respect of (i) employment insurance, (ii) Canada Pension Plan, (iii) Quebec Pension Plan, and (iv) income taxes;
- (b) all goods and services or other applicable sales taxes (collectively, "**Sales Taxes**") required to be remitted by the Applicants in connection with the sale of goods and services by the Applicants, but only where such Sales Taxes are accrued or collected after the date of this Order, or where such Sales Taxes were accrued or collected prior

to the date of this Order but not required to be remitted until on or after the date of this Order;

- (c) any taxes, duties or other payments required under the Cannabis Legislation (as defined below) (collectively, "**Cannabis Taxes**"), but only where such Cannabis Taxes are accrued or collected after the date of this Order; and
- (d) any amount payable to the Crown in right of Canada or of any Province thereof or any political subdivision thereof or any other taxation authority in respect of municipal realty, municipal business or other taxes, assessments or levies of any nature or kind which are entitled at law to be paid in priority to claims of secured creditors and which are attributable to or in respect of the carrying on of the Business by the Applicants.

10. **THIS COURT ORDERS** that until a real property lease is disclaimed or resiliated in accordance with the CCAA, the Applicants shall pay all amounts constituting rent or payable as rent under real property leases (including, for greater certainty, common area maintenance charges, utilities and realty taxes and any other amounts payable to the landlord under the lease) or as otherwise may be negotiated between the applicable Applicant and the landlord from time to time ("**Rent**"), for the period commencing from and including the date of this Order, monthly on the first day of each month, in advance (but not in arrears) in the amounts set out in the applicable lease or, with the consent of the Monitor and the DIP Lender, at such other time intervals and dates as may be agreed to between the applicable Applicant and landlord. On the date of the first of such payments, any Rent relating to the period commencing from and including the date of this Order shall also be paid.

11. **THIS COURT ORDERS** that, except as specifically permitted herein or required pursuant to the terms of the DIP Agreement, the Applicants are hereby directed, until further Order of this Court: (i) to make no payments of principal, interest thereon or otherwise on account of amounts owing by the Applicants to any of their creditors as of this date; (ii) to grant no security interests, trust, liens, charges or encumbrances upon or in respect of any of the Property; and (iii) to not grant credit or incur liabilities except in the ordinary course of the Business.

RESTRUCTURING

12. **THIS COURT ORDERS** that each of the Applicants shall, subject to such requirements as are imposed by the CCAA and such covenants as may be contained in the DIP Agreement, have the right to:

- (a) permanently or temporarily cease, downsize or shut down any of its business or operations, and to dispose of redundant or non-material assets not exceeding \$250,000 in any one transaction or \$1,000,000 in the aggregate;
- (b) sell inventory in the ordinary course of business consistent with past practice, or otherwise with the consent of the Monitor and the DIP Lender;
- (c) in accordance with paragraphs 13 and 14 of this Order, vacate, abandon or quit any leased premises and/or disclaim or resiliate any real property lease and any ancillary agreements relating to the leased premises in accordance with Section 32 of the CCAA;
- (d) disclaim such other arrangements or agreements of any nature whatsoever with whomsoever, whether oral or written, as the applicable Applicant deems appropriate, in accordance with Section 32 of the CCAA;
- (e) terminate the employment of such of its employees or temporarily lay off such of its employees as it deems appropriate; and
- (f) pursue all avenues of refinancing of its Business or Property, in whole or part, subject to prior approval of this Court being obtained before any material refinancing,

all of the foregoing to permit the Applicants to proceed with an orderly restructuring of the Business.

13. **THIS COURT ORDERS** that the applicable Applicant shall provide each relevant landlord with notice of such Applicant's intention to remove any fixtures from any leased premises at least seven (7) days prior to the date of the intended removal. The relevant landlord shall be entitled to have a representative present in the leased premises to observe such removal and, if the landlord disputes such Applicant's entitlement to remove any such fixture under the

provisions of the lease, such fixture shall remain on the premises and shall be dealt with as agreed between any applicable secured creditors, such landlord and the applicable Applicant, or by further Order of this Court upon application by the applicable Applicant on at least two (2) days' notice to such landlord and any such secured creditors. If any Applicant disclaims or resiliates a lease governing such leased premises in accordance with Section 32 of the CCAA, it shall not be required to pay Rent under such lease pending resolution of any such dispute (other than Rent payable for the notice period provided for in Subsection 32(5) of the CCAA), and the disclaimer or resiliation of the lease shall be without prejudice to such Applicant's claim to the fixtures in dispute.

14. **THIS COURT ORDERS** that if a notice of disclaimer or resiliation is delivered pursuant to Section 32 of the CCAA, then: (i) during the notice period prior to the effective time of the disclaimer or resiliation, the landlord may show the affected leased premises to prospective tenants during normal business hours, on giving the applicable Applicant and the Monitor 24 hours' prior written notice; and (ii) at the effective time of the disclaimer or resiliation, the relevant landlord shall be entitled to take possession of any such leased premises without waiver of or prejudice to any claims or rights such landlord may have against the applicable Applicant in respect of such lease or leased premises, provided that nothing herein shall relieve such landlord of its obligation to mitigate any damages claimed in connection therewith.

NO PROCEEDINGS AGAINST THE BZAM ENTITIES OR THEIR RESPECTIVE PROPERTY

15. **THIS COURT ORDERS** that until and including May 25, 2024, or such later date as this Court may order (the "**Stay Period**"), no proceeding or enforcement process in any court or tribunal (each, a "**Proceeding**", and collectively, "**Proceedings**") shall be commenced or continued against or in respect of any of the BZAM Entities or the Monitor, or their respective employees and representatives acting in such capacities, or affecting the Business or the Property, except with the written consent of the BZAM Entities and the Monitor, or with leave of this Court, and any and all Proceedings currently under way against or in respect of any of the BZAM Entities or affecting the Business or the Property are hereby stayed and suspended pending further Order of this Court or the written consent of the BZAM Entities and the Monitor.

NO EXERCISE OF RIGHTS OR REMEDIES

16. **THIS COURT ORDERS** that during the Stay Period, all rights and remedies of any individual, firm, corporation, organization, governmental unit, body or agency, or any other entities (all of the foregoing, collectively being "**Persons**" and each being a "**Person**") against or in respect of any of the BZAM Entities or the Monitor, or their respective employees and representatives acting in such capacities, or affecting the Business or the Property, are hereby stayed and suspended except with the written consent of the BZAM Entities and the Monitor, or leave of this Court, provided that nothing in this Order shall: (i) empower any BZAM Entity to carry on any business which such BZAM Entity is not lawfully entitled to carry on; (ii) affect such investigations, actions, suits or proceedings by a regulatory body as are permitted by Section 11.1 of the CCAA; (iii) prevent the filing of any registration to preserve or perfect a security interest; or (iv) prevent the registration of a claim for lien.

NO INTERFERENCE WITH RIGHTS

17. **THIS COURT ORDERS** that during the Stay Period, no Person shall accelerate, suspend, discontinue, fail to honour, alter, interfere with, repudiate, rescind, terminate or cease to perform any right, renewal right, contract, agreement, lease, sublease, licence, authorization or permit in favour of or held by any of the BZAM Entities, except with the written consent of the BZAM Entities and the Monitor, or leave of this Court.

CONTINUATION OF SERVICES

18. **THIS COURT ORDERS** that during the Stay Period, all Persons having oral or written agreements or arrangements with any of the BZAM Entities or statutory or regulatory mandates for the supply of goods and/or services, including without limitation all computer software, communication and other data services, centralized banking services, payroll services, accounting services, testing and irradiation services, security services, insurance, transportation services, utility or other services to the Business or any of the BZAM Entities, are hereby restrained until further Order of this Court from discontinuing, altering, interfering with, suspending or terminating the supply of such goods or services as may be required by any of the BZAM Entities or exercising any other remedy provided under the agreements or arrangements, and that each of the BZAM Entities shall be entitled to the continued use of its current premises,

telephone numbers, facsimile numbers, internet addresses and domain names, provided in each case that the normal prices or charges for all such goods or services received after the date of this Order are paid by the applicable BZAM Entity in accordance with the normal payment practices of the applicable BZAM Entity or such other practices as may be agreed upon by the supplier or service provider and the applicable BZAM Entity and the Monitor, or as may be ordered by this Court.

NON-DEROGATION OF RIGHTS

19. **THIS COURT ORDERS** that, notwithstanding anything else in this Order, no Person shall be prohibited from requiring immediate payment for goods, services, use of leased or licensed property or other valuable consideration provided on or after the date of this Order, nor shall any Person be under any obligation on or after the date of this Order to advance or re-advance any monies or otherwise extend any credit to any of the BZAM Entities. Nothing in this Order shall derogate from the rights conferred and obligations imposed by the CCAA.

PROCEEDINGS AGAINST DIRECTORS AND OFFICERS

20. **THIS COURT ORDERS** that during the Stay Period, and except as permitted by Subsection 11.03(2) of the CCAA, no Proceeding may be commenced or continued against any of the former, current or future directors or officers of any of the BZAM Entities with respect to any claim against the directors or officers that arose before the date hereof and that relates to any obligations of any of the BZAM Entities whereby the directors or officers are alleged under any law to be liable in their capacity as directors or officers for the payment or performance of such obligations, until a compromise or arrangement in respect of the Applicants, if one is filed, is sanctioned by this Court or is refused by the creditors of the Applicants or this Court.

DIRECTORS' AND OFFICERS' INDEMNIFICATION AND CHARGE

21. **THIS COURT ORDERS** that the Applicants shall indemnify their directors and officers against obligations and liabilities that they may incur as a director or officer of any of the Applicants after the commencement of the within proceedings, except to the extent that, with respect to any officer or director, the obligation or liability was incurred as a result of such director's or officer's gross negligence or wilful misconduct.

22. **THIS COURT ORDERS** that the directors and officers of the Applicants shall be entitled to the benefit of and are hereby granted a charge (the "**Directors' Charge**") on the Property, which charge shall not exceed an aggregate amount of \$12,900,000, unless permitted by further Order of this Court, as security for the indemnity provided in paragraph 21 of this Order. The Directors' Charge shall have the priority set out in paragraphs 39 and 41 herein.

23. **THIS COURT ORDERS** that, notwithstanding any language in any applicable insurance policy to the contrary: (i) no insurer shall be entitled to be subrogated to or claim the benefit of the Directors' Charge; and (ii) the Applicants' directors and officers shall only be entitled to the benefit of the Directors' Charge to the extent that they do not have coverage under any directors' and officers' insurance policy, or to the extent that such coverage is insufficient to pay amounts indemnified in accordance with paragraph 21 of this Order.

APPOINTMENT OF MONITOR

24. **THIS COURT ORDERS** that FTI is hereby appointed pursuant to the CCAA as the Monitor, an officer of this Court, to monitor the business and financial affairs of the Applicants with the powers and obligations set out in the CCAA or set forth herein and that the BZAM Entities and their shareholders, officers, directors, and Assistants shall advise the Monitor of all material steps taken by any of the BZAM Entities pursuant to this Order, and shall co-operate fully with the Monitor in the exercise of its powers and discharge of its obligations and provide the Monitor with the assistance that is necessary to enable the Monitor to adequately carry out the Monitor's functions.

25. **THIS COURT ORDERS** that the Monitor, in addition to its prescribed rights and obligations under the CCAA, is hereby directed and empowered to:

- (a) monitor the Applicants' receipts and disbursements, including the management and use of any funds advanced by the DIP Lender to the Applicants under the DIP Agreement (as defined below);
- (b) report to this Court at such times and intervals as the Monitor may deem appropriate with respect to matters relating to the Property, the Business, and such other matters as may be relevant to the proceedings herein;

- (c) assist the Applicants, to the extent required by the Applicants, in their dissemination, to the DIP Lender and its counsel on a weekly basis, or as otherwise agreed to by the DIP Lender, of financial and other information as agreed to between the Applicants and the DIP Lender, which may be used in these proceedings including reporting on a basis to be agreed with the DIP Lender;
- (d) advise the Applicants in their preparation of the Applicants' cash flow statements and reporting required by the DIP Lender, which information shall be reviewed with the Monitor and delivered to the DIP Lender and its counsel on a periodic basis, but not less than weekly, or as otherwise agreed to by the DIP Lender;
- (e) advise the Applicants in their development of the Plan (if any) and any amendments to the Plan;
- (f) assist the Applicants, to the extent required by the Applicants, with the holding and administering of creditors' or shareholders' meetings for voting on the Plan;
- (g) monitor all payments, obligations and transfers as between the BZAM Entities;
- (h) have full and complete access to the Property, including the premises, books, records, data, including data in electronic form, and other financial documents of the BZAM Entities, to the extent that is necessary to adequately assess the Applicants' business and financial affairs or to perform its duties arising under this Order;
- (i) be at liberty to engage independent legal counsel or such other persons as the Monitor deems necessary or advisable respecting the exercise of its powers and performance of its obligations under this Order; and
- (j) perform such other duties as are required by this Order or by this Court from time to time.

26. **THIS COURT ORDERS** that the Monitor shall not take possession of the Property or be deemed to take possession of the Property, pursuant to any provision of any federal, provincial or other law respecting, among other things, the manufacturing, possession, processing and distribution of cannabis or cannabis products including, without limitation, under

the *Cannabis Act*, S.C. 2018, c. 16, as amended, the *Controlled Drugs and Substances Act*, S.C. 1996, c. 19, as amended, the *Criminal Code*, R.S.C. 1985, c. C-46, as amended, the *Excise Act, 2001*, S.C. 2002, c. 22, as amended, the *Cannabis Licence Act, 2018*, S.O. 2018, c. 12, Sched. 2, as amended, the *Cannabis Control Act, 2017*, S.O. 2017, c. 26, Sched. 1, as amended, the *Ontario Cannabis Retail Corporation Act, 2017*, S.O. 2017, c. 26, Sched. 2, as amended, the *Cannabis Control and Licensing Act*, S.B.C. 2018, c. 29, as amended, the *Cannabis Distribution Act*, S.B.C. 2018, c. 28, as amended, the *Gaming, Liquor and Cannabis Act*, R.S.A. 2000, c. G-1, as amended, *The Cannabis Control (Saskatchewan) Act*, S.S. 2018, c. C-2.111, as amended, the *Cannabis Regulation Act*, C.Q.L.R. c. C-5.3, as amended or other such applicable federal, provincial or other legislation or regulations (collectively, the "**Cannabis Legislation**"), and shall take no part whatsoever in the management or supervision of the management of the Business and shall not, by fulfilling its obligations hereunder, be deemed to have taken or maintained possession or control of the Business or the Property, or any part thereof within the meaning of any Cannabis Legislation or otherwise. For greater certainty, nothing in this Order shall be construed as resulting in the Monitor being an employer or successor employer within the meaning of any statute, regulation or rule of law or equity for any purpose whatsoever.

27. **THIS COURT ORDERS** that nothing herein contained shall require the Monitor to occupy or to take control, care, charge, possession or management (separately and/or collectively, "**Possession**") of any of the Property that might be environmentally contaminated, might be a pollutant or a contaminant, or might cause or contribute to a spill, discharge, release or deposit of a substance contrary to any federal, provincial or other law respecting the protection, conservation, enhancement, remediation or rehabilitation of the environment or relating to the disposal of waste or other contamination including, without limitation, the *Canadian Environmental Protection Act*, the *Fisheries Act*, the *Ontario Environmental Protection Act*, the *Ontario Water Resources Act*, the *Ontario Occupational Health and Safety Act*, the *Alberta Environmental Protection and Enhancement Act*, the *Alberta Water Act*, the *Alberta Occupational Health and Safety Act*, the *British Columbia Environmental Management Act*, the *British Columbia Water Protection Act*, the *British Columbia Workers Compensation Act*, *The Environmental Management and Protection Act, 2010* (Saskatchewan), the *British Columbia Workers Compensation Act*, the *British Columbia Fish Protection Act*, *The Environmental Management and Protection Act, 2010* (Saskatchewan), the *Agricultural*

Operations Act (Saskatchewan), *The Dangerous Goods Transportation Act* (Saskatchewan), *The Water Security Agency Act* (Saskatchewan), the Saskatchewan *Occupational Health and Safety Act, 1993*, the Quebec *Environment Quality Act*, the *Act Respecting Occupational Health And Safety* (Quebec) and regulations thereunder (collectively, "**Environmental Legislation**"), provided however that nothing herein shall exempt the Monitor from any duty to report or make disclosure imposed by applicable Environmental Legislation. The Monitor shall not, as a result of this Order or anything done in pursuance of the Monitor's duties and powers under this Order, be deemed to be in Possession of any of the Property within the meaning of any Environmental Legislation, unless it is actually in possession.

28. **THIS COURT ORDERS** that the Monitor shall provide any creditor of the Applicants including, without limitation, the DIP Lender, with information provided by the Applicants in response to reasonable requests for information made in writing by such creditor addressed to the Monitor. The Monitor shall not have any responsibility or liability with respect to the information disseminated by it pursuant to this paragraph. In the case of information that the Monitor has been advised by the Applicants is confidential, the Monitor shall not provide such information to creditors unless otherwise directed by this Court or on such terms as the Monitor and the Applicants may agree.

29. **THIS COURT ORDERS** that, in addition to the rights and protections afforded to the Monitor under the CCAA or as an officer of this Court, neither the Monitor nor its employees and representatives acting in such capacities shall incur any liability or obligation as a result of the Monitor's appointment or the carrying out by it of the provisions of this Order including, without limitation, under any Cannabis Legislation, save and except for any gross negligence or wilful misconduct on its part. Nothing in this Order shall derogate from the protections afforded to the Monitor by the CCAA or any applicable legislation.

30. **THIS COURT ORDERS** that the Monitor, counsel to the Monitor and counsel to the Applicants in these proceedings shall be paid their reasonable fees and disbursements, in each case at their standard rates and charges, whether incurred prior to, on or subsequent to the date of this Order, by the Applicants as part of the costs of these proceedings. The Applicants are hereby authorized and directed to pay the accounts of the Monitor, counsel for the Monitor and counsel

for the Applicants in these proceedings on a weekly basis, or pursuant to such other arrangements as may be agreed to between the Applicants and such parties.

31. **THIS COURT ORDERS** that the Monitor and its legal counsel shall pass their accounts from time to time, and for this purpose the accounts of the Monitor and its legal counsel are hereby referred to a judge of the Commercial List of the Ontario Superior Court of Justice.

32. **THIS COURT ORDERS** that the Monitor, counsel to the Monitor and the Applicants' counsel shall be entitled to the benefit of and are hereby granted a charge (the "**Administration Charge**") on the Property, which charge shall not exceed an aggregate amount of \$1,000,000, unless permitted by further Order of this Court, as security for their professional fees and disbursements incurred at the standard rates and charges of the Monitor and such counsel, both before and after the making of this Order in respect of these proceedings. The Administration Charge shall have the priority set out in paragraphs 39 and 41 hereof.

DIP FINANCING

33. **THIS COURT ORDERS** that the Applicants are hereby authorized and empowered to obtain and borrow under a credit facility from the DIP Lender in order to finance the Applicants' working capital requirements and other general corporate purposes and capital expenditures, provided that the borrowings under such credit facility shall not exceed the principal amount of \$41,000,000, unless permitted by further Order of this Court.

34. **THIS COURT ORDERS** that such credit facility shall be on the terms and subject to the conditions set forth in the DIP facility agreement between the Applicants and the DIP Lender dated as of February 28, 2024 (as may be amended from time to time, the "**DIP Agreement**"), filed.

35. **THIS COURT ORDERS** that the Applicants are hereby authorized and empowered to execute and deliver such credit agreements, mortgages, charges, hypothecs and security documents, guarantees and other definitive documents (collectively, the "**Definitive Documents**"), as are contemplated by the DIP Agreement or as may be reasonably required by the DIP Lender pursuant to the terms thereof, and the Applicants are hereby authorized and directed to pay and perform all of their indebtedness, interest, fees, liabilities and obligations to the DIP Lender under and pursuant to the DIP Agreement and the Definitive Documents as and

when the same become due and are to be performed, notwithstanding any other provision of this Order.

36. **THIS COURT ORDERS** that the DIP Lender shall be entitled to the benefit of and is hereby granted a charge (the "**DIP Lender's Charge**") on the Property, which DIP Lender's Charge shall not exceed the amount of \$41,000,000, plus interest, fees, costs and other charges under the DIP Agreement, unless permitted by further Order of this Court, or secure an obligation that exists before this Order is made. The DIP Lender's Charge shall have the priority set out in paragraphs 39 and 41 hereof.

37. **THIS COURT ORDERS** that, notwithstanding any other provision of this Order:

- (a) the DIP Lender may take such steps from time to time as it may deem necessary or appropriate to file, register, record or perfect the DIP Lender's Charge or any of the Definitive Documents;
- (b) upon the occurrence of an event of default under the Definitive Documents or the DIP Lender's Charge, the DIP Lender, upon 4 days' notice to the Applicants and the Monitor, may exercise any and all of its rights and remedies against the Applicants or the Property under or pursuant to the DIP Agreement, Definitive Documents and the DIP Lender's Charge, including without limitation, to cease making advances to the Applicants and set off and/or consolidate any amounts owing by the DIP Lender to the Applicants against the obligations of the Applicants to the DIP Lender under the DIP Agreement, the Definitive Documents or the DIP Lender's Charge, to make demand, accelerate payment and give other notices, or to apply to this Court for the appointment of a receiver, receiver and manager or interim receiver, or for a bankruptcy order against the Applicants and for the appointment of a trustee in bankruptcy of the Applicants; and
- (c) the foregoing rights and remedies of the DIP Lender shall be enforceable against any trustee in bankruptcy, interim receiver, receiver or receiver and manager of the Applicants or the Property.

38. **THIS COURT ORDERS AND DECLARES** that, unless agreed to by the DIP Lender, the DIP Lender shall be treated as unaffected in the Plan (if any) filed by any of the Applicants

under the CCAA, or any proposal filed by any of the Applicants under the *Bankruptcy and Insolvency Act*, R.S.C. 1985, c. B-3, as amended (the "**BIA**"), with respect to any advances made under the Definitive Documents.

VALIDITY AND PRIORITY OF CHARGES CREATED BY THIS ORDER

39. **THIS COURT ORDERS** that the priorities of the Administration Charge, , the Bid Protections Charge (as defined in the Second Milich Affidavit), , the Directors' Charge and the DIP Lender's Charge (collectively, the "**Charges**") and the Edmonton Property Charge (as defined in the Milich Affidavit) and Cortland's Pre-Filing Debt (as defined below), as among them, shall be as follows:

With respect to all Property other than the Edmonton Property:

First – Administration Charge (to the maximum amount of \$1,000,000);

Second – DIP Lender's Charge (to the maximum amount of \$41,000,000, plus interest, fees, costs and other charges under the DIP Agreement);

Third – DIP Lender's existing security for all amounts due under the Amended and Restated Credit Agreement dated January 8, 2024 ("**Cortland's Pre-Filing Debt**");

Fourth – Directors' Charge (to the maximum amount of \$12,900,000); and

Fifth – Bid Protections Charge.

With respect to the Edmonton Property:

First – Administration Charge (to the maximum amount of \$1,000,000);

Second – Edmonton Property Charge;

Third – DIP Lender's Charge (to the maximum amount of \$41,000,000, plus interest, fees, costs and other charges under the DIP Agreement);

Fourth – Cortland's Pre-Filing Debt;

Fifth – Directors' Charge (to the maximum amount of \$12,900,000); and

Sixth – Bid Protections Charge.

40. **THIS COURT ORDERS** that the filing, registration or perfection of the Charges shall not be required, and that the Charges shall be valid and enforceable for all purposes, including as against any right, title or interest filed, registered, recorded or perfected subsequent to the Charges coming into existence, notwithstanding any such failure to file, register, record or perfect.

41. **THIS COURT ORDERS** that each of the Charges (all as constituted and defined herein) shall constitute a charge on the Property and such Charges shall rank in priority to all other security interests, trusts, liens, charges and encumbrances, and claims of secured creditors, statutory or otherwise (collectively, "**Encumbrances**") in favour of any Person notwithstanding the order of perfection or attachment, except for the Directors' Charge and the Bid Protections Charge, which shall rank subordinate to Cortland's Pre-Filing Debt and the Edmonton Property Charge.

42. **THIS COURT ORDERS** that except as otherwise expressly provided for herein, or as may be approved by this Court, the Applicants shall not grant any Encumbrances over any Property that rank in priority to, or *pari passu* with, any of the Charges, unless the Applicants also obtain the prior written consent of the Monitor, the DIP Lender and the beneficiaries of the Charges, or further Order of this Court.

43. **THIS COURT ORDERS** that the Charges and the Definitive Documents shall not be rendered invalid or unenforceable and the rights and remedies of the chargees entitled to the benefit of the Charges (collectively, the "**Chargees**") and/or the DIP Lender thereunder shall not otherwise be limited or impaired in any way by: (i) the pendency of these proceedings and the declarations of insolvency made herein; (ii) any application(s) for bankruptcy order(s) issued pursuant to the BIA, or any bankruptcy order made pursuant to such applications; (iii) the filing of any assignments for the general benefit of creditors made pursuant to the BIA; (iv) the provisions of any federal or provincial statutes; or (v) any negative covenants, prohibitions or other similar provisions with respect to borrowings, incurring debt or the creation of Encumbrances, contained in any existing loan documents, lease, sublease, offer to lease or other

agreement (collectively, an "**Agreement**") which binds any of the Applicants, and notwithstanding any provision to the contrary in any Agreement:

- (a) neither the creation of the Charges nor the execution, delivery, perfection, registration or performance of the DIP Agreement or the Definitive Documents shall create or be deemed to constitute a breach by any of the Applicants of any Agreement to which the applicable Applicant(s) is a party;
- (b) none of the Chargees shall have any liability to any Person whatsoever as a result of any breach of any Agreement caused by or resulting from the Applicants entering into the DIP Agreement, the creation of the Charges, or the execution, delivery or performance of the Definitive Documents; and
- (c) the payments made by the Applicants pursuant to this Order, the DIP Agreement or the Definitive Documents, and the granting of the Charges, do not and will not constitute preferences, fraudulent conveyances, transfers at undervalue, oppressive conduct, or other challengeable or voidable transactions under any applicable law.

44. **THIS COURT ORDERS** that any Charge created by this Order over leases of real property in Canada shall only be a Charge in the applicable Applicant's interest in such real property lease.

CORPORATE MATTERS

45. **THIS COURT ORDERS** that BZAM Ltd. is hereby relieved of any obligation to call and hold an annual meeting of its shareholders until further Order of this Court.

RELIEF FROM REPORTING AND FILING OBLIGATIONS

46. **THIS COURT ORDERS** that the decision by BZAM Ltd. to incur no further expenses in relation to any filings (including financial statements), disclosures, core or non-core documents, restatements, amendments to existing filings, press releases or any other actions (collectively, the "**Securities Filings**") that may be required by any federal, provincial or other law respecting securities or capital markets in Canada, or by the rules and regulations of a stock exchange, including, without limitation, the Securities Act (Ontario), RSO 1990, c S.5 and

comparable statutes enacted by other provinces of Canada, the CSE Policies 1-10 and other rules, regulations and policies of the Canadian Securities Exchange (collectively, the "**Securities Provisions**"), is hereby authorized, provided that nothing in this paragraph shall prohibit any securities regulator or stock exchange from taking any action or exercising any discretion that it may have of a nature described in section 11.1(2) of the CCAA as a consequence of BZAM Ltd. failing to make any Securities Filings required by the Securities Provisions.

47. **THIS COURT ORDERS** that none of the directors, officers, employees, and other representatives of BZAM Ltd. nor the Monitor and its directors, officers, employees and representatives shall have any personal liability for any failure by BZAM Ltd. to make any Securities Filings required by the Securities Provisions during the Stay Period, provided that nothing in this paragraph shall prohibit any securities regulator or stock exchange from taking any action or exercising any discretion that it may have against the directors, officers, employees and other representatives of the Applicant of a nature described in section 11.1 (2) of the CCAA as a consequence of such failure by BZAM Ltd. For greater certainty, nothing in this order is intended to or shall encroach on the jurisdiction of any securities regulatory authorities (the "**Regulators**") in the matter of regulating the conduct of market participants and to issue cease trade orders if and when required pursuant to applicable securities law. Further, nothing in this Order shall constitute or be construed as an admission by the Regulators that the court has jurisdiction over matters that are within the exclusive jurisdiction of the Regulators under the Securities Legislation.

"STATUS QUO" OF APPLICANTS' LICENSES

48. **THIS COURT ORDERS** that (a) the status quo in respect of the Applicants' Health Canada and cannabis excise licenses (collectively, the "**Licenses**") shall be preserved and maintained during the pendency of the Stay Period, including the Applicants' ability to sell cannabis inventory in the ordinary course under the Licenses; and (b) to the extent any License may expire during the Stay Period, the term of such License shall be deemed to be extended by a period equal to the Stay Period.

SERVICE AND NOTICE

49. **THIS COURT ORDERS** that the Monitor shall: (i) without delay, publish in the *Globe and Mail (National Edition)*, a notice containing the information prescribed under the CCAA; and (ii) within five (5) days after the date of this Order, (A) make this Order publicly available in the manner prescribed under the CCAA, (B) send, or cause to be sent, in the prescribed manner, a notice to every known creditor who has a claim against any of the Applicants of more than \$1,000, and (C) prepare a list showing the names and addresses of those creditors and the estimated amounts of those claims, and make it publicly available in the prescribed manner, all in accordance with Subsection 23(1)(a) of the CCAA and the regulations made thereunder, provided that the Monitor shall not make the names and addresses of individuals who are creditors publicly available.

50. **THIS COURT ORDERS** that the E-Service Guide of the Commercial List (the "**Guide**") is approved and adopted by reference herein and, in this proceeding, the service of documents made in accordance with the Guide (which can be found on the Commercial List website at <https://www.ontariocourts.ca/scj/practice/practice-directions/toronto/eservice-commercial/>) shall be valid and effective service. Subject to Rule 17.05, this Order shall constitute an order for substituted service pursuant to Rule 16.04 of the *Rules of Civil Procedure*, R.R.O. 1990, Reg. 194, as amended (the "**Rules of Civil Procedure**"). Subject to Rule 3.01(d) of the Rules of Civil Procedure and paragraph 13 of the Guide, service of documents in accordance with the Guide will be effective on transmission. This Court further orders that a Case Website shall be established in accordance with the Guide with the following URL: <http://cfcanada.fticonsulting.com/bzam>.

51. **THIS COURT ORDERS** that if the service or distribution of documents in accordance with the Guide is not practicable, the Applicants, the Monitor, and their respective counsel are at liberty to serve or distribute this Order, any other materials and orders in these proceedings, any notices or other correspondence, by forwarding true copies thereof by prepaid ordinary mail, courier, personal delivery or facsimile or other electronic transmission to the Applicants' creditors or other interested parties at their respective addresses as last shown on the records of the Applicants and that any such service, distribution or notice shall be deemed to be received: (i) if sent by courier, on the next business day following the date of forwarding thereof; (ii) if

delivered by personal delivery or facsimile or other electronic transmission, on the day so delivered; and (iii) if sent by ordinary mail, on the third business day after mailing.

52. **THIS COURT ORDERS** that the Applicants, the Monitor and each of their respective counsel are at liberty to serve or distribute this Order, any other materials and orders as may be reasonably required in these proceedings, including any notices or other correspondence, by forwarding true copies thereof by electronic message (including by e-mail) to the Applicants' creditors or other interested parties and their advisors, as applicable. For greater certainty, any such service or distribution shall be deemed to be in satisfaction of a legal or judicial obligation, and notice requirements within the meaning of Subsection 3(c) of the *Electronic Commerce Protection Regulations* (SOR/2013-221).

GENERAL

53. **THIS COURT ORDERS** that each of the Applicants, the Monitor or the DIP Lender may from time to time apply to this Court for advice and directions in the discharge of its powers and duties hereunder or in the interpretation of this Order.

54. **THIS COURT ORDERS** that nothing in this Order shall prevent the Monitor from acting as an interim receiver, a receiver, a receiver and manager, or a trustee in bankruptcy of any of the Applicants, the Business or the Property.

55. **THIS COURT HEREBY REQUESTS** the aid and recognition of any court, tribunal, regulatory or administrative body having jurisdiction in Canada or in the United States, to give effect to this Order and to assist the Applicants, the Monitor and their respective agents in carrying out the terms of this Order. All courts, tribunals, regulatory and administrative bodies are hereby respectfully requested to make such orders and to provide such assistance to the Applicants and to the Monitor, as an officer of this Court, as may be necessary or desirable to give effect to this Order, to grant representative status to the Monitor in any foreign proceeding, or to assist the Applicants and the Monitor and their respective agents in carrying out the terms of this Order.

56. **THIS COURT ORDERS** that each of the Applicants and the Monitor be at liberty and are hereby authorized and empowered to apply to any court, tribunal, regulatory or administrative body, wherever located, for the recognition of this Order and for assistance in

carrying out the terms of this Order, and that the Monitor is authorized and empowered to act as a representative in respect of the within proceedings for the purpose of having these proceedings recognized in a jurisdiction outside Canada.

57. **THIS COURT ORDERS** that any interested party (including each of the Applicants and the Monitor) may apply to this Court to vary or amend this Order on not less than seven (7) days notice to any other party or parties likely to be affected by the order sought or upon such other notice, if any, as this Court may order.

58. **THIS COURT ORDERS** that the Initial Order of this Court dated February 28, 2024 is hereby amended and restated pursuant to this Order, and this Order and all of its provisions are effective as of 12:01 a.m. (Eastern Time) on the date of this Order without the need for entry or filing.

SCHEDULE "A"
NON - APPLICANT STAY PARTIES

1. The Green Organic Beverage Corp.
2. TGOD Europe B.V.
3. 9430-6347 Québec Inc.
4. The Green Organic Dutchman Germany GmbH

IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF BZAM LTD., BZAM HOLDINGS INC., BZAM MANAGEMENT INC., BZAM CANNABIS CORP., FOLIUM LIFE SCIENCE INC., 102172093 SASKATCHEWAN LTD., THE GREEN ORGANIC DUTCHMAN LTD., MEDICAN ORGANIC INC., HIGH ROAD HOLDING CORP. AND FINAL BELL CORP.

Court File No.: CV-24-00715773-00CL

**ONTARIO
SUPERIOR COURT OF JUSTICE
(COMMERCIAL LIST)**

Proceeding commenced at Toronto

**AMENDED AND RESTATED INITIAL
ORDER**

BENNETT JONES LLP

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**IN THE MATTER OF THE *COMPANIES' CREDITORS ARRANGEMENT ACT*, R.S.C. 1985, c. C-36, AS AMENDED AND
IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF BZAM LTD., BZAM HOLDINGS INC.,
BZAM MANAGEMENT INC., BZAM CANNABIS CORP., FOLIUM LIFE SCIENCE INC., 102172093 SASKATCHEWAN
LTD., THE GREEN ORGANIC DUTCHMAN LTD., MEDICAN ORGANIC INC., HIGH ROAD HOLDING CORP., AND
FINAL BELL CORP.**

Court File No.: CV-24-00715773-00CL

ONTARIO
SUPERIOR COURT OF JUSTICE
(COMMERCIAL LIST)

Proceedings Commenced in Toronto

AFFIDAVIT OF MATTHEW MILICH
(Sworn July 8, 2024)

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Lawyers for the Applicants

TAB 3

ONTARIO
SUPERIOR COURT OF JUSTICE
(COMMERCIAL LIST)

THE HONOURABLE) FRIDAY, THE 15th
)
JUSTICE OSBORNE) DAY OF JULY, 2024
)

IN THE MATTER OF THE *COMPANIES' CREDITORS*
ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR
ARRANGEMENT OF BZAM LTD., BZAM HOLDINGS INC.,
BZAM MANAGEMENT INC., BZAM CANNABIS CORP.,
FOLIUM LIFE SCIENCE INC., 102172093 SASKATCHEWAN
LTD., THE GREEN ORGANIC DUTCHMAN LTD., MEDICAN
ORGANIC INC., HIGH ROAD HOLDING CORP. AND FINAL
BELL CORP. (collectively the "**Applicants**", and each an
"**Applicant**")

STAY EXTENSION ORDER

THIS MOTION, made by the Applicants, pursuant to the *Companies' Creditors Arrangement Act*, R.S.C. 1985, c. C-36, as amended (the "**CCAA**"), for an order, among other things, extending the Stay Period was heard this day by judicial videoconference via Zoom.

ON READING the affidavit of Matthew Milich dated July 8, 2024, and the Exhibits thereto (the "**Milich Affidavit**") and the Fourth Report of the Monitor dated July [●], 2024 (the "**Fourth Report**") and on hearing the submissions of counsel for the Applicants and the additional parties listed in Schedule "A" hereto, counsel for the Monitor, counsel for the DIP Lender and counsel for the Stalking Horse Purchaser, and such other counsel that were present, no one else appearing although duly served as appears from the affidavit of service of Jamie Ernst, filed,

SERVICE AND DEFINITIONS

1. **THIS COURT ORDERS** that the time for service of the Notice of Motion and the Motion Record is hereby abridged and validated so that this Motion is properly returnable today and hereby dispenses with further service thereof.
2. **THIS COURT ORDERS** that all capitalized terms not otherwise defined herein shall have the meaning ascribed to them in the Milich Affidavit or the Amended and Restated Initial Order dated March 8, 2024 (the "**ARIO**"), as applicable.

EXTENSION OF THE STAY PERIOD

3. **THIS COURT ORDERS** that the Stay Period as defined in paragraph 15 of the ARIO is hereby extended until and including August 28, 2024.

APPROVAL OF THE MONITOR'S ACTIVITIES AND THE FOURTH REPORT

4. **THIS COURT ORDERS** that the Fourth Report is hereby approved, and the activities and conduct of the Monitor as described therein are hereby ratified and approved; provided, however, that only the Monitor, in its personal capacity and only with respect to its own personal liability, shall be entitled to rely upon or utilize in any way such approval.

GENERAL

5. **THIS COURT ORDERS** that this Order is effective as of 12:01 AM from the date that it is made and is enforceable without the needs for entry and filing.
6. **THIS COURT HEREBY REQUESTS** the aid and recognition of any court, tribunal, regulatory or administrative body having jurisdiction in Canada or in the United States, to give effect to this Order and to assist the Applicants, the Monitor and their respective agents in carrying out the terms of this Order. All courts, tribunals, regulatory and administrative bodies are hereby respectfully requested to make such orders and to provide such assistance to the Applicants and to the Monitor, as an officer of this Court, as may be necessary or desirable to give effect to this Order, to grant representative status to the Monitor in any foreign proceeding, or to assist the Applicants and the Monitor and their respective agents in carrying out the terms of this Order.

SCHEDULE "A"
NON - APPLICANT STAY PARTIES

1. The Green Organic Beverage Corp.
2. TGOD Europe B.V.
3. 9430-6347 Québec Inc.
4. The Green Organic Dutchman Germany GmbH

IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF BZAM LTD., BZAM HOLDINGS INC., BZAM MANAGEMENT INC., BZAM CANNABIS CORP., FOLIUM LIFE SCIENCE INC., 102172093 SASKATCHEWAN LTD., THE GREEN ORGANIC DUTCHMAN LTD., MEDICAN ORGANIC INC., HIGH ROAD HOLDING CORP. AND FINAL BELL CORP.

Court File No.: CV-24-00715773-00CL

**ONTARIO
SUPERIOR COURT OF JUSTICE
(COMMERCIAL LIST)**

Proceeding commenced at Toronto

STAY EXTENSION ORDER

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**IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36,
AS AMENDED**

Court File No.: CV-24-00715773-00CL

**AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF BZAM LTD.,
BZAM HOLDINGS INC., BZAM MANAGEMENT INC., BZAM CANNABIS CORP., FOLIUM
LIFE SCIENCE INC., 102172093 SASKATCHEWAN LTD., THE GREEN ORGANIC DUTCHMAN
LTD., MEDICAN ORGANIC INC., HIGH ROAD HOLDING CORP. AND FINAL BELL CORP.**

**ONTARIO
SUPERIOR COURT OF JUSTICE
(COMMERCIAL LIST)**

Proceeding commenced at Toronto

**MOTION RECORD
(Returnable July 15, 2024)**

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